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NANCIAL TIMES

Opposition revival worries Papandreou, Page 2

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 22 1986

D 8523 B

World news

UK to cut Olivetti diplomatic chief in staff in **Beirut Ferruzzi**

danian Nezar Hindawi on charges of plotting to blow up an Israeli air-

In Beirut, an American was reported kidnapped by a group calling itself the Revolutionary Justice Or-

Machel death riot

Thousands of youths rioted in Harare Zimbabwe over the death of Mozambican President Samora Machel. They caused extensive damage to the offices of South African Airways and Air Malawi and stoned the Malawian, South African and US embassies. Shadowy past of Mozambique rebels, Page 6

Amai holds Israeli

The Shia Moslem Amal moveme confirmed it was holding an Israel airman who bailed out during an air raid on south Lebanon last Thurs-

Manila peace effort

Attempts by the Philippine vice president and the armed forces chief to mend a rift in the cabinet

have created a possible way out of a looming government crisis. Page 6 Key Irish vote

The first of two votes which could bring down Dr Garrett Fitzgerald's Fine Gael-Labour coalition will be held today when the Irish parliament resumes after the summer recess. Page 3

Swedish truce ends

Thousands of Swedish local government workers ended a thr truce and went back on strike after talks failed to resolve a public sector pay dispute. Page 3

Thatcher to US

British Prime Minister Margaret Thatcher will make a brief visit to the US on November 15 to discuss the international scene with Presi-

BBC libel payment

The British Broadcasting Corporation agreed to pay fibel damages and legal costs totalling £280,000 (\$400,000) to two Conservative members of parliament accused in the current affairs programme Pan-orama of having links with far-right groups. Page 13

IRA suspect held

Alleged Irish Republican Army gunman William Quinn was flown from the US to Britain and charged with murdering a London policeman after losing a five-year battle to avoid extradition. Dutch ruling

Polish penalties cut Poland said that lower courts could deal with some political offences, including illegal protests and publishing, which would mean lesser penalties. Page 2

Kampuchea appeal

West European and South-East Asian nations meeting in Jakarta urged the Soviet Union to withdraw its forces from Afghanistan and to influence Vietnam to pull out of Kampuchea. Page 6

Queen backs accord

Queen Elizabeth received a lavish welcome to Hong Kong and gave her support to a Sino-British accord that hands the British colony back to China in 1997. Trade encouraged, Page 4

indian spectacular

Some 30,060 Indian screen stars and film industry workers jammed the streets of Bombay, drawing thousands of spectators, in a protest against a new tax on film making. over profits. Page 19

Business summary

links with

Britain is withdrawing half its dip-lomatic staff from Lebanon tempor-arily for security reasons. Reports from Beirut said the move was linked to the trial in London of Jer-donian Vance Vance and the second state of the second sec

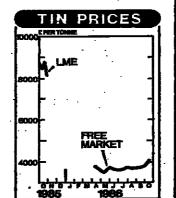
Montedison group broke off its five-month-long talks on the takeover of Sweden's Fermenta, Page 18

WALL STREET: The Dow Jones industrial average closed 5.34 down at 1,805.68. Page 42

LONDON: Equities were sluggish but gilts were firmer and the FT Ordinary index ended 0.8 higher at 1,265.20. Page 42

TOKYO: Prices fell sharply and the Nikkei average closed 317.60 lower at 16,205.77. Page 39

TIN SPOT price on the European free market climbed to £4,000-£4,030 per tonne, breaking the £4,000 mark for the first time in en months. Page 34



DOLLAR closed in New York at DM 1.9845; SFr 1.6285; FFr 6.4990 and Y155.075. It rose in London to DM 1.0980 (DM 1.9870); FFr 6.5100 (FFr 6.5075); but fell to SFr 1.6295 (SFr 1.6305). On Bank of England figures the dollar's index rose to 109.5 from

STERLING closed in New York at \$1,433. It rose in Landon to \$1,4365 (\$1,4305); DM 2,8550 (DM 2,8425); FFr 9.3525 (FFr 9.3106); SFr 2.3400 (SFr 2.3325), and Y222.75 (Y221.50). The pound's exchange rate index rose 0.3 to 67.8. Page 35

London bullion market. It also fell in Zurich to \$425.05 from \$426.25. In New York the December Comex settlement was \$427.80. Page 34

ISRAELI Treasury warned that severe budgetary constraints next year were likely to dash the incom-ing Shamir Government's hopes of renewed economic growth and tax cuts. Page 6

US SPECIAL steel companies have filed an anti-dumping petition against two Swedish special steel producers in a rapidly developing dispute over Swedish steel exports to the US. Page 4

BOUYGUES, leading French con-struction and civil engineering group, has acquired control for about FFr 300m (\$46m) of one of the leading department stores in Paris, Aux Trois Quartiers. Page 19

XEROX, US reprographics group, returned to profit in the third quarter helped by buoyant financial services operations. Page 19

CERUS, Carlos De Benedetti's French holding group, and Pechel-bronn, holding group of the French Groupe Worms, have lifted their stake in Presses de la Cité, second largest French publishing group, to nearly 20 per cent. Page 20

GENERAL MOTORS Holden, the troubled Australian motor manufacturer, is to be bailed out by its US parent. Under the deal it is to be Chartered. split into two divisions from December. Page 29

and industrial gases company, expects turnover to rise 10 per cent this year and remains optimistic

US expulsions raise stake in superpower spy row THE STAKES in the spying row be-

were dramatically raised yesterday when the US expelled 55 more So-

The Soviet Union had earlier called for an end to the two month old expulsions and arrests row but strongly hinted that it might retaliate against any further expulsions of Soviet diplomats by the US. The latest US move followed Moscow's weekend expulsion of five

US diplomats and appeared as a di-rect snub to the Soviets request to cool the row. The US action has revived the underlying tensions in the Soviet-US relationship and would appear to belie recent claims that they are

The State Department, aumouncing the latest expulsions, said that five Soviets – four from the embas-

close to a sweeping deal to reduce

BY LIONEL BARBER IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

had been ordered to leave by the

olomatic and consular personnel 1. This would bring the Soviet em- ly implied the number could have bassy and consular employees in the US to the same comparable lev-

el as representatives in Moscow and Leningad. Mr Redman said: In taking the steps outlined the US has corrected a long standing imbalance in our re-

Mr Gennady Gerasimov, the So-

sy in Washington and one from the to "draw a thick line" under tit-fortat expulsions.
Indicating however, there could

weekend in response to Moscow's be yet more retaliation he emphasised that Moscow had responded Mr Charles Redman, the chief to the expulsion of 25 of its diplospokesman said that the 50 other mats from the UN headquarters in New York by expelling only five US had been told to leave by November diplomats from Moscow. He strongbeen higher.

> cials had appeared to be reinctant to escalate the spying row which was triggered last August by the arrest on espionage charges of a So-viet scientist based at the United

President Reagan and his advisviet foreign ministry spokesman ers have been stressing that there throw out spi had said before the news of the latest US explusions, that it was time with the Soviets, covering deep cuts stretched FBL

in each superpower's strategic

President Reagan, referring to the Reykjavik meeting, said yesterday there was "ample reason for optimism" on arms talks. But the US move could seriously disrupt relations if the Soviets made good their threat to retaliate further.

US officials have however drawn distinction between the arms lks and the spying row.

US officials have made clear their concern in recent months over Soviet spying, particularly in the area of high technology. The Senate has introduced legislation aimed at cutting the number of Soviet Diplomats, arguing that it is cheaper to throw out spies than hand over more funds to an already overEarlier this year, the US told the Soviet Union that it wanted a 40 per cy of portraying the Reykjavik sumcent cut in its personnel at the United Nations to around 170 by April yesterday's expulsions by the US as 1988. Officials have also drawn a a sign that President Reagan's Addistinction between Soviet representation at the UN and its embassy in Washington:

According to the new equal ceil-

The State Department refused to comment on suggestion from intel-ligence sources on Capitol Hill that the US would be relaxed about further reductions to the bilateral missions to a total figure of around

The US said it regretted the Soviet expulsions last weekend but said that its latest action had corrected a long standing imbalance in its relationship.

ministration is not prepared to reach any agreements with the So-

Some Soviet foreign policy makrings laid down by the US, the combined bilateral missions will have dent Reagan and his Administration are committed to an anti-comfor their consulates general. The US consulate is in Leningrad. derstanding with the Soviet Union.

Judging from the Soviet reaction to the expulsion of 31 Soviet officials and journalists from Britain last year, when exactly the same number of British were expelled from Moscow, Mr Gorbachev will now respond in kind and expel a similar number of US diplomats.

UK support for arms control

IBM joins retreat of US business from South Africa

BY TERRY DODSWORTH IN NEW YORK

IBM, the world's largest computer manufacturer, is selling its South African subsidiary in a move which marks the culmination of the group's steadily increasing disen-chantment with the economic and political situation in the country. The IBM decision comes only a

day after a similar announcement by General Motors (GM), the US motor group, and is bound to give further impetus to the accelerating withdrawal of US companies from South Africa.

GM, which employs 3,056 in South Africa, is the largest US corporation in terms of sales, generating worldwide revenues of \$365m last year. IBM, with 1,600 South African employment her the lawrent process of the lawrent process. rican employees, has the largest market capitalisation, standing yesterday at \$74.5bn. "I think that many more US com-

panies will be tempted to withdraw from South Africa under the cover of these two large corporations," IBM, pinned the blame for the with-said Mr William Howard, a minister drawal firmly on the "deteriorating anti-apartheid campaigners. IBM did not give precise details

of its withdrawal arrangements yesterday, but said that the "newly independent company" would fulfil the group's South African contractual responsibilities – an apparent reference to the continuing requires the second of the continuing requires the conti ment for servicing its computers.

The new organisation, it added, would be headed by Mr Jack

MAJOR US COMPANIES DISINVESTING IN SOUTH AFRICA 3,056 1986 1,600 1986 1,043 1985 960 1986 727 1986 VF Corp General El

from IBM, and "may represent other suppliers as well." No indication of how the purchase of the subsidiary would be financed was given by the US green.

GOLD fell \$1.625 to \$425.25 on the ca, and one of the early American South Africa," making no reference to the intense pressure that has been exerted for divestment by an-

"By taking this step now, before

our freedom of action is further lim-Clarke, currently general manager ited, we can best carry out our re-of IBM South Africa. It would mar-ket products parts and services our customers in South Africa."

Some anti-apartheid groups, while applauding IBM's decision, questioned the extent of the change that was taking place in the South African subsidiary. There is a wide-spread belief that IBM, and some other US companies that have recently sold their assets in South Africa have to some extent made cosmetic alterations that will allow them to carry on business much as

IBM will apparently continue to sell its current range of computers in South Africa, where it is the dominant supplier, despite gains by products sold in South Africa are mainly exported from Western Europe, with smaller computers coming from the UK and the larger inframes from France.

According to the Africa Fund, a leading anti-apartheid body in New York, IBM's sales in South Africa last year amounted to \$180m down from \$238m in 1984 - giving it a 20 per cent market share. The US group, however, is believed to have a much larger hold over the market

The South African business community last night expressed regret at IBM's move, and feared that the republic would inevitably fall behind in computer technology. Joharmesburg businessmen were es-pecially concerned by the fact that IBM had only given firm guarantees to supply its products for three years, and spare parts for five.

Continued on Page 18 Background and analysis, Page 6

Opec close to agreement on output quotas

BY RICHARD JOHNS IN GENEVA

THE ORGANISATION of Petro-leum Exporting Countries was last night close to agreement on extend-The provisional agreement also ing its interim pact on output con-trol and sharing in a revised – and bitterly contested - form until the end of the year.

The accord in prospect would go a long way towards satisfying Kuwait's demand, opposed by a clear majority of members, for a 10 per cent increase in its 900,000 barrelsa-day (b/d) quota.

It would give the Gulf state an ex-tra 20,000 b/d in November and 79,000 b/d in December, allowing it permitted output in the last nths of the year of nearly 1m b/

The complicated mathematical formula emerging from intensive discussions on the 16th day of the conference proposed that Saudi Arabia and the United Arab Emirates would contribute part of their acreased entitlements to Kuwait's

the UAE is known still to be flagrantly violating its production quo-Approval of an extra 40,000 b/d for Ecuador and 25,000 b/d for Gabon was also part of a package which on was also part of a package which was awaiting approval by a full ministerial session. But Qatar was understood to be baulking at the 10,000 b/d increase it was offered

aimed to limit the increase in collective output to an average of 200,000 Opec ceiling notionally in force and actually observed in September, largely because of constraints on Iran's exports as a result of Iraqi military pressure, is about 16.8m b/d under the interim pact which expires at the end of this month.

After satisfying the demands of four member states, the remainder of the overall increase would be shared by the other members in line with the proportions originally set for production sharing in March 1983 and followed under the interim

The ceiling is a notional one because of the impossibility of saying exactly how much Iraq, which was exempted from the arrangement, can actually export. In practice it should be regarded as over 17m b/d now that Saudi Arabia and Kuwait The compromise was not made any more palatable to poorer producers of the group by the fact that they make it clear that they regard the 300,000 b/d of crude produced by them a mainly from their characters. by them - mainly from their shared neutral zone as "war relief" or a form of aid to Iraq to sustain it in its conflict with Iran - as part of Iran's

> The likely outcome looked to be a convincing victory for the oil and fi-nancial muscle of Saudi Arabia and Kuwait clinched by the implied

> > Continued on Page 18

Block on foreigners taking big **BA** stake

By Michael Donne and Richard Tomkins in London

OVERSEAS shareholders are to be prevented from building up sub-stantial stakes in British Airways after its privatisation by special provisions which will be written into the company's constitution, it was announced yesterday.

The measures will give Mr John Moore, the Transport Secretary draconian powers to stop foreigners from buying shares, to disenfranchise them or to compel them to sell all or part of their stakes in the

The aim of the provision will be to prevent foreign ownership of British Airways from reaching lev-els which would jeopardise its status as a flag carrier for Britain on international routes.

Current air service agreement between governments require their national flag carriers to be substantially owned and effectively controlled by residents of the nations concerne

The definition of "substantially" in this context has yet been put to the test, but British Airways indicated yesterday that foreign ownership of its shares would have to reach at least 25 per cent before alarm bells began to ring. The company said the

would only be used as a last resort, but were necessary to ensure its viability and would be in the interests of the majority of shareholders.

yesterday along with other prelimi-Continued on Page 18

Gulf Resources in £750m bid

BY MARTIN DICKSON AND CLAY HARRIS IN LONDON

A 2750m (\$107.25m) takeover bid brewing interests. Ellerman's shipwas launched yesterday for Imperial Continental Gas Association – agement buy-out late last year. But Petrofina said last night in owner of the Calor Gas business by Gulf Resources, a much smaller US energy company in which British busnessmen David and Freder-ick Berclay have the main share-

holding. important feature of the bid is the high level of borrowing - £570m - it has organised to fund the deal through a syndicate of UK and in-ternational banks, led by Standard

split into two divisions from December. Page 29

C. H. BEAZER (Holdings), leading IIK houseshvilden and managed divisions from December. Page 29

IC Gas, advised by Morgan Grenfell, said last night that the terms of the unsolicited offer did not "fairly IIK houseshvilden and managed divisions".

C. H. BEAZER (Holdings), leading UK housebuilder and property developer, revealed a 97 per cent rise in profits in 1985-86. Lex Page 18; Details, Page 24

LINDE German engineering and industrial green among Privales are among Privales.

per cent stake in IC Gas – including a small quantity of shares it acquired yesterday morning when it made a market raid, offering to buy the company's shares at 530p. That was the price at which it launched its fill bid yesterday afternoon, with a loan note alternative.

However alloans in IC Cas — bid. per cent stake in IC Gas - including

38p on the day. The Barclay brothers are among
Britain's most secretive businessmen, running a privatelyowned group, Ellerman Lines,
which includes large hotel and in the Belgian energy group in

City of London analysts said this yesterday that the sum involved was slightly less than the value of the Belgian portfolio.

Lex, Page 18

They hold a 34 per cent interest in Gulf, which is quoted on the New York Stock Exchange, and in effect have management control over the

roup.

major distributor of propane and butane - IC Gas has an extensive Gulf Resources has a market capterhouse Bank, revealed that it and portfolio of shares in Belgian comitalisation of only about \$130m. An its allies had already built up a 10.6 panies, many of them utilities, and has a 58.8 per cent holding in Cen-

> Moon, with a loan note alternative.
>
> However, shares in IC Gas, which is estimated to be worth have risen from 380p in May on bid speculation, soared further yester-day afternoon to close at 553p, up 38n on the day.

Gulf has to repay a "substantial" part of the bank loans backing the bid within nine months, and it said

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Opposition gives Papandreou cause for worry

that the law of gravity didn't next general election apply to Papandreou—that he due in June 1989. remained popular, no matter what he did. Now we are

the conservative opposition re-marked in the aftermath of the

Though voters were clearly not enamoured of many of the gramme introduced in the wake of Pasok's second general election victory in succession in Government's policies, particu-larly the economic austerity protion victory in succession in June 1985, it was felt that the conservative and Communist opposition both failed so demon-strably to provide a convincing alternative that Pasok remained the only political game in town. As it was, voters took the opportunity to deliver a message of profound disaffection with the Government, which has

next general election, normally

One is the sharp drop in Pasok's popularity in the towns and the countryside in favour of both the conservative New "Things are developing normally after all," one member of Demogracy Party (ND) and the pro-Moscow Communist Party of Greece (KKE).

The discovery, based on the election results, that Dr Andreas Papandreou and his governing Pan-Hellenic Socialise Management of the three most important of the three most Papandreon and his governing and of the different and the differen

Until the first round of voting for mayors and city councils around the country two Sundays ago, the popular wisdom was that Pasok still topped the political league tables, if only by default.

The second fact is perhaps the most worrying for Dr Papandreon. It was the tactical support of Communist voters, responding to Pasok's appeal to block a return of the right to power, that helped the Socialists power, that helped the Socialists win the 1985 elections with a surprise 46 per cent of the vote
—a remarkably small erosion of

> operate in the second round of the municipal elections in which Pasok candidates were pitted against ND challengers in the three main cities, with the KKE and the small Euro-Communist Party (KK-es) holding the balance of votes, for two

with the Government, which has the first was the deliberate been left with two matters to decision by the KKE to in-



struct its voters not to back Pasok in the specific case of Athens. The decision was taken after the Government refused in intense bargaining between the two rounds of voting to meet a Communist demand for a reform of the electoral system to give smaller parties greater weight in parliament.

This made a conservative victory a near certainty since the Euro-Communists did not carry enough votes to swing the election in favour of Pasok. The second was the failure

the KK-es, directed to back the The key issue of the future of party in shambles. Lacking a Socialists in all cases where the four American military coherent policy programme,

Is letting the Japanese into the City

another triumph for Britain?

1986

Instead most preferred to cast blank or invalid ballots or in some cases even to back con-servative candidates in what asok later castigated as an 'unholy alliance."

The voting pattern was interpreted as a symptom of Communists' alienation—shared by the radical left-wing of Pasok with the Government's economic austerity policy, which includes a virtual freeze on wages and salaries, as well as a conservative turn in foreign policy including concerted efforts to improve relations with the US. The Socialists can comfort themselves with the knowledge that Dr Papandreou is a consummate tactician, who has a good two and a half years in which to try to reverse the municipal election trends, before the next general election battle.

The Prime Minister will be working against other limitations, however. As regards the economy, the constraints of Greece's \$17bu (£11.8bu) foreign debt do not really allow for a return to the recklessly agrangionary pullping of Pagel's expansionary policies of Pasok's first term in office.

In foreign policy, the Prime Minister can court the radical left by stepping up the neutra-list profile he has cultivated of KKE voters, who had been list profile he has cultivated told to back Pasok against ND through such ventures as an outside the capital, and those of anti-nuclear peace initiative.

A CAR BOMB exploded in early yesterday killing the driver and causing damage to nearby cars a few hours after a time-bomb blasted a police station in the centre of the city, police said,

Reuter reports.

The charred remains of the driver were pulled out of the wreckage of the ear, which blew up in the eastern Athens suburb of Nea Smirni, they

Police could not say if the driver was a man or woman but had established that the vehicle belonged to a hire firm. No one immediately

bases in Greece, however, expected to be on the table in 1987, is uncomfortably linked to vital military aid worth hundreds of millions of dollars annually, which Greece can ill-

The most important limitation, however, might turn out to be psychological. Until 10 days ago, the Socialists were the acknowledged winners and conservatives acknowledged losers in the Greek political arens. The shock of the muni-cipal election results has now turned the tables dramatically. On the eve of the municipal vote, New Democracy was a party in shambles. Lacking a

election defeats in a row at the hands of Pasok, it served merely as the setting for the hatching of Byzantine plots against Mr Constantine Mitsotakis, the party's leader and the scapegoat for its plight.

Now Mr Mitsotakis' position is acknowledged to be secure by even his most ardent oppo-nents and it is taken for granted that he will be the man to lead the party to the next general

up with a coherent programme Its image, however, stands to benefit immeasurably from the rise to prominence through the municipal elections of two leading members of New Democracy's younger guard — Mr Miltiades Evert as Mayor of Athens, and Mr Andreas Andrianopoules as Mayor of

Both technocrats and former cabinet ministers, both young by the standards of Greek political life, and above all both determined to avoid the divisive language of left- and right-wing politics which dates back to the bitter 1945-49 civil war, and

which Pasok has used to advan-tage, they are the acceptable face of the Greek right.

It is the only possible face with which New Democracy-can hope to prove that the municipai elections were more than a coincidence, and that Pasok

French schools, trains worst hit in one-day strike

vices in France were worst hit by the one-day strike over pay and employment called yesterday by trades unions represent-

ing public employees.

In the Paris area, two-thirds of primary school teachers failed to turn up for classes and just over 40 per cent of

secondary teachers.

Mr Jacques Pommatau, the secretary of the Fen, the main teachers' union, claimed that it was the most widely-followed strike in 10 years and that across the country, 80-90 per cent of teachers had stayed

disrupted with only one in six trains running in the Parls suburbs and one in four on the The Paris underground and

hus service, however, ran much as usual, and though electric power capacity was reduced there were relatively few cuts. The strike—the first major labour conflict since Mr Jacques Chirac's conservative administration came to power in March—coincided with a parmarch—coincided with a partial agreement between trades unions and employers over the once-explosive issue of redundancy terms.

The agreement, along with the mixed response to the strike, suggested that in spite tienden to smaller companies. At the same time, the labour inspectorate will be allowed to days to ensure that employees have been properly consulted and redundancy terms presented.

STATE SCHOOLS and rail ser-vices in France were worst hit sion, the Government can still count on a further period of labour caim.

The private sector—which overall has been worse hit by redundancies—but where there has been less of a squeeze on yesterday's action.

The negotiations over redund-

ancy terms followed the Govern-

ment's decision in the summer to abolish the requirement that employers could not dismiss labour without prior approval of the labour inspectorate.

The move was made to in-

market, and thus create more

But the Government warned at the time that unless unions and employers were able to ing redundancies, it would im-Under yesterday's partial agreement, existing provisions in larger companies that give redundant workers five months retraining at 70 per cent of their former salary, were extended to smaller companies.

Warsaw to scale down punishment for dissidents

BY CHRISTOPHER BOBINSKI IN WARSAW

POLITICAL opponents of the Polish government can in future expect to be tried by low-level misdemeanour courts and sub-jected to fines and short spells in prison, according to legal changes now awaiting approval from parliament.

longer prison sentences, thus boosting the political prisoner

POLITICAL opponents of the firmed that even membership of an illegal organisation, until now a criminal offence, will be

m prison, according to legal changes now awaiting approval from parliament.

Until now, most political offences have been tried by the criminal courts which have more often than not imposed longer warrantees. after a meeting last week between officials and senior population.

Now, following last month's amnesty for political detainees, the authorities are keen to avoid a rapid filling up of the prisons, but need the means to contain political dissent.

These means, it appears, will be fines on Solidarity activists and short prison terms aimed to thain the movement financially while keeping the political avoid to thain the movement financially while keeping the political avoid to the same to continue the former leader of Solidarity, and others for a lifting of US sanctions

protests at home and abroad. would suggest that little pro-Mr Jerzy Urban, the govern-ment spokesman, yesterday con-at the meeting.

IRA men can be extradited. **Dutch rule**

THE DUTCH Supreme Court

ruled yesterday that two men, said to be fugitive members of the Irish Republican Army, can be extradited to the UK to face charges for their alleged role in the 1983 escape of 38 inmates from Belfast's Maze

Mr Gerard Kelly and Mr Brendam McFarlane will be extradited, however, rests with the Under-Secretary of Justice, Mrs Virginie Korte. If Mr Kelly and Mr McFarlane

The final decision on whether

If Mr Kelly and Mr McFarlane were turned over to the British authorities, it apparently would be the first time that a West European country has extradited alleged IRA members to the IIK.

IN Mr Kelly and Mr McFarlane in what is referred to as other in what is referred to as other west and the same time, the Norwegian industry's revenues as a whole will only increase 1.5 per cent from 1985 to 1986.

Norwegian industry profits set to fall

By Our Oslo Corress

PROFITS IN Norwegian industry in 1986 will drop to half of what they were in 1985, according to a study carried out by the Federation of Norwegian Industry. Costs increased between 3 and 3.5 per cent more than earnings this year,

The federation has calculated that total costs in industry will increase 5.5-6 per cent this year. These figures are based on an estimated 8 per cent rise in wage costs, 1 per cent reduction in the number of man hours, and a 3 per cent increase in what is referred to as other costs.

Research spending plan creates rift in EEC

BY QUENTIN PEEL AND WILLIAM DAWKINS IN LUXEMBOURG AMBITIOUS plans for the next Mr Karl-Heinz Narjes, the Euro-

phase of EEC research co-opera-tion, costing Ecu 7.7hn (\$7.8hn) over five years, yesterday left the mem-ber states deeply divided.

Britain, France and West Germany joined forces against their nine Community partners in an effort to cut both the cost and scope of the plans put forward by the European Commission. The smaller member states were equally deter-mined to keep them intact.

The clash over research spending came to a head at the meeting of

Research Ministers in Lamem-bourg, called to decide on the overall "framework programme" for EEC co-operation in new scientific ventures. Key areas include information technology, nuclear fusion. technology, and the application of advanced technologies to manufac-

Now Mr Geoffrey Pattie, the UK Minister for Information Technology and council chairman, must attempt to reconcile the opposing positions before the next meeting on

He insisted after the meeting that some progress had been made, while admitting. There is still some way to go in finalising national po-sitions (on financing the pro-gramme) and in reconciling them.

pean Commissioner responsible, argued in the meeting in defence of the programme. He said it had already been cut by the Commission from the original Ecu 10.35bn proposal to the current figure.

Of the four major industrial pow ers in the Community, only Italy was prepared to back the Commission plans, arguing that any further cut in spending would be unaccept-

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The Japanese maintain there are no plans for a sumo sized invasion of the square mile immediately following the Big Bang.

But are their intentions quite as honourable as they might be?

Is Mr Tonomura and his multibillion pound stockbroking firm Nomura waiting in the wings to do to the stockmarket what Honda did to the British

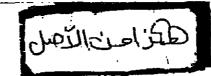
motorcycle industry? (You do remember the British motorcycle industry?)

Are the less inscrutable but just as powerful Americans waiting to do the same thing?

We'll be asking the big noises in the City these and other questions in 'The Big Bang tonight at 9pm. Watch it and decide for yourself who's taking who

'The Big Bang' Tonight at 9.00 pm.





Soviet economy on target for this year

THE SOVIET economy is on Soviet energy planning during target for this year, but is likely this Five Year Plan — has been slowed up.

Consumption of alcohol is countries, according to figures for the first nine months of the to the figures which is in keep-ing with Mr. Corbachar's cam-

ear. ing with Mr Gorbachev's cam-National income rose by 3.7 paign against drumkenness. per ecut compared to a Plan target of 3.8 per cent, produc-tivity in industry by 4.8 per cent and industrial output by 5.2 per cent compared with September last year, according to more-than-usually-detailed figures on the economy published in the Communist Party daily Prayda.

This may indicate a desire to show that improved economic management during Mr Gorba-chev's first calendar year in office is showing results, but Total foreign trade is only 91
per cent of last year's figure
and most of the 9 per cent fall
is likely to be accounted for by
the drop in oil prices and imports from developing and Western equities more statistics are also being made available.

The good news for Mr Mikhail The good news for Mr Mikhail Gorbachev, the Soviet leader, is that oil production is rising again and on present trends should hit some 615m tonnes by the end of the year, compared with 595m tonnes in 1985.

Electricity output is up, but it is still too early to see the full impact of the Chernobyl atomic power station accident.

Pravda does not mention the commissioning of any new at-

atomic power station accident.

Pravda does not mention the commissioning of any new atomic reactors; indicating htat the nuclear energy programme as a whole—the centre-piece of have yet to be applied.

der

W. German union manager freed

MR ALFONS LAPPAS, the top

West German trade union manager arrested on Sunday for refusing to talk to a Bundestag Commission about the controversial sale of the glant Neue Heimat property group, was set free yesterday, if only temporarily.

A court in Bonn decided to allow Mr Lappas, who is chairman of the union-owned holding company, the BGAG, to go free while it tries to establish whether his new reasons for not testifying are good enough to avoid further detention.

Mr Lappas 57, appears to to avoid further detention.

Mr Lappas, 57, appears to have told the court during a hearing yesterday that he is involved in legal proceedings in Cologne which render discussion about Neue Heimat impossible.

Mr Lappas, whose arrest has set off a sharp row between the unions and the Government, has been told not to leave the

has been told not to leave the country

These include grain produc-tion for the past five years which had previously been considered a state secret. Spokesmen for Mr Lappas spokesmen for Mr Lappas were giving the impression yes-terday that he would continue to refuse to testify, although the BGAG controlled Neue The daily Izvestia commented that in some industries such as cars and robots, high output did not mean that goods were in practice ready for use.

Government MPs on the in vestigating committee continued though to insist on his testimony, which remains legally enforceable.

Nicaragua puts the US on trial

trial which opened in Managua on Monday. Nicaragua's Justice Minister, Mr Rodrigo Reyes, made clear in his presentation of the charges. The other is the US Government.

Mr Hasenfus was charged with terrorism, criminal association and violation of the public order law—crimes that carry a maximum 30-year jail sen-

lic order law—crimes that carry a maximum 30-year jail sentence.

But the prisoner appeared only a minor character in Mr Reyes' formal charges, which treated him as merely the latest player in a long history of US aggression against Nicaragua.

Mr Hasenfus was captured on October 6 after the aeroplane in which he had been fiving to numerous international nesses and presenting evidence.

Malker proclaimed himself binself binsel

EUGENE HASENFUS, the US weapons to the US-backed treaties which he said Washing-airman captured in Nicaragua, Contra rebels was shot down ton had violated.

is not the only defendant at his over southern Nicaragua. "This is a historic trial." Mr

appointed interpreter, ran administration," he added.

Nicaraguan "electronic US- "This is not at the content of that appointed interpreter, ran administration," he added. Nicaraguan relations since American filibusterer William

"This is a historic trial," Mr The charge sheet, read first Reyes said. "It is not just the in Spanish by Popular Anti-trial of Hasenfus, it is the trial Somocista Tribunal (TPA) of the United States Adminispresident Renaldo Monterrey, tration."

"This is not the place to judge the Reagan administra-tion," complained Sotelo

which he had been flying to numerous international nesses and presenting evidence.



Kohl urges Reagan to abide by ABM pact

ABBEY NATIONAL GILT EDGED BONNSHARE

German Chancellor, yesterday urged the US to press ahead with arms control negotiations with the Soviet Union, but told President Ronald Reagan he should stay within the terms of the 1972 Anti-Ballistic Missile (ARM) treaty.

(ABM) treaty.

The West German Chancellor
told President Reagan that in the West German view the narrow interpretation of the ABM treaty as it relates to permissible research on the US

MR HELMUT KOHL, the West Strategic Defence Initiative Allies were not adequately con- the summit arms control talks. (SDI) is the correct one. Mr Kohl, who is the first head of state from a Nato ally to be briefed by President Reagan on the outcome of the Reykjavik summit, is understood to have come of washing-

Allies were not adequately consulted on the talks. The Chancellor was said to have expressed his thanks for the consultative process surrounding the summit meeting and stressed that he was not critical of the US positions in the talks.

Soviet leader.

He appears to have sought, too, to smooth over charges from Western Europe that the sought that the major stumbling block which lead to the breakdown of the broad view of the treaty was the major stumbling block which lead to the breakdown of Page 18

Mr Gorbachev reported pressed President Reagan to agree to an even tighter restric-tions on SDI than those perthe summit meeting and mitted under the narrow intersect that he was not critical of the US positions in the talks.

Chancellor Kohl's comments to countenance. Senior US on SDI are significant since US officials have said that in the officials have made it clear that summit talks the US had in mind the broad view of the

US plan to tax imports divides oil producers

By Joseph Mann in Caracas

LATIN AMERICAN oil exporting countries appear to be divided over a controversial US toxic waste clean-up bill which places a tax on imported oil from January next year.

President Jaime Lusinchi of President Jaime Listoch of Venezuela issued a communique yesterday calling the new US petroleum tax "unacceptable protectionist practice." He warned that if this precedent was followed by more levies on imported oil the terms of international trade will "deteriorate agree was "His Benefic Miss." even more." His Foreign Mini-ster, Mr Simon Alberto Consalvi, said that if Venezuela's

consalvi, said that if Venezuela's export revenues were weakened by such measures its ability to repay its foreign debt would also be affected.

Other oil exporting countries, however, played down concerns about the tax, and said they exported to be reconstituted. expected to be exempted

The toxic waste measure calls The toxic waste measure calls for higher taxes in several areas to finance a \$9bn national cleanup programme. Starting next year, oil produced in the US will carry a \$0.082-per-barrel tax while imported oil will carry a levy of \$0.117 per barrel.

Venezuela has been trying to form a front among regional oil exporters—including Mexico.

exporters — including Mexico, Ecuador and Trinidad—to oppose the US initiative.

Strikes break out again in Swedish public sector

BY SARA WEBB; STOCKHOLM CORRESPONDENT

STRIKES broke out again in the Swedish public sector yesterday following the breakdown prevent the operation of two in negotiations between KTK, one of the white-collar union services, and slow customs one of the white-collar union confederations, and the

confederations, and the work at certain ports.
employers.

The public sector strike, ing talks with SAV, the state which started three weeks ago, had been lifted temporarily over the weekend in the hope that direct negotiations between the employers and the unions would result in some sort of

However, KTK, which represents about 300,000 municipality workers, has now called off negotiations with the employers and has brought 30,000 members out on strike, including nurses, hospital and child-care workers, and administrative staff. A further 200,000 are refusing to work overtime. are refusing to work overtime.

TCO-S, which represents tions, which represent the blue270,000 white-collar workers, has issued a strike warning and plans to bring about 8,000 of its with the respective employers' members out on strike from organisations. next Tuesday, with another The publ

employers' organisation, and says there is a good chance that members will not have to be called out again.

Ms Marianne Swahn, on the TCO-S secretariat, said that both the employers and the union had agreed on how the pay rise would be split among workers. workers.

However, the employers have said that they will not go above a pay offer of 8.46 per cent for the two years 1986/87, while the unions are pushing for 9 per cent and for parity with the private sector.

Figures for national income are not directly comparable with previous months because of statistical changes. A rise in national income of 4.3 per cent

is only 3.7 per cent, going by the previous definition of national income employed.

The improved economic re-

next Tuesday, with another 28,000 refusing to work overtime.

Strike action by the 8,000 has seen

FitzGerald faces first of two crisis votes today

BY HUGH CARNEGY IN DUBLIN

Today's vote, on the first day of radio broadcasting of the Dail (Lower House), is on a move by Fianna Fail to hold a

loses.

The coalition is opposing the hy-election on the grounds that it is unnecessary because a general election is due within 12 months, but the real reason is that an expected Fianna Fail victory could swing the parliamentary balance against it.

On paper, the Government is fragile because it is tied at 82

THE FIRST of two votes which could bring down Dr Garret FitzGerald's Fine Gael-Labour coalition will be held when the Irish parliament resumes after the summer recess today. The votes have been called by Mr Charles Haughey's opposition Fianna Fail Party to try to force an early general election.

Today's vote on the first day

However, one backbencher, Mr Frank Cluskey, a former Today's vote, on the first day of radio broadcasting of the Dail (Lower House), is on a move by Fianna Fail to hold a by-election to replace one of its members who died during the recess.

It should provide a guide, though not a certain one, to the outcome of the second vote tomorrow on a Fianna Fail motion of no confidence which would prompt an immediate election if the Government took over at enormous cost to the tarpayer. Fianna Fail's assault on the coalition of no confidence which would prompt an immediate election if the Government took over at enormous cost to the tarpayer. Fianna Fail's assault on the coalition if the Government set to run up a budget deficit equivalez: to 8.5 per cent of gross national product this year.

A government statement

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Australian

MPs resist

tariff cut

By Chris Sherwell in Sydne

can farmers, in order to pro-mote agricultural output and

exports.

The Labor stand follows a decision by the left- and right-wing factions within the party to join in refusing to allow the proposed tariff cuts to go below 75 per cent.

The MPs with an eye on the perticular of the bestion and the by any legicity.

next election — due by early 1988 — are worried about job losses which a reduction in tex-

tile tariff levels would cause, However, according to a study by the Industry Assistance Commission, employment in the industry would fall by around 20,000 or less than 3,000 a year — well below the annual turnover of 30,000 people a year.

Airbus expects to break even on new jet

BY PAUL BETTS IN PARIS

A-320 twin engined 150-seater passenger jet between now and next spring, bringing total orders to more than 400 for the

Mr Jean Pierson, chief executive of the European con-sortium, confirmed that collabor-year. sortium, confirmed that collaboration talks between the European consortium and McDonnell Douglas on the production of new long range airliners had failed because of "the impossibility to achieve industrial co-operation as long as our respective products are in competition against each other."

Mr Pierson said Airbus was currently negotiating with several airline companies as it plans to launch the new A-330 and A-340 programme next spring. Airbus is targeting on a total production of 750 airrespective products are in competition against each other."

before the end of next March. With the recent major order from Northwest Airlines. Airbus has so far received orders for 367 A-320s. Mr Pierson expects the number to increase over the 400 mark in the next six months. the number to increase over the 400 mark in the next six months. Airbus expected to meet its Airbus join forces with McDon-inancial targets on the A-320 programme whose break-even point involves the sale of 660 airliner programmes, Mr Pleraircraft, he said. He hoped to sell more than 1,000 aircraft in the A-320 family during the 15 groups competed with rival projects. years of production of the jet projects.

high density twin-engined sell comp medium range jet and the A-340 remarked.

AIRBUS INDUSTRIE, the European airliner manufacturing liner, while Douglas is propos-consortium, expects to chalk up into build a successor to its more than 33 new orders for its

Airbus intended to be on the market with its A-330 and A-340 in the spring of 1992 said Mr Pierson. To meet this target, Airbus will have to launch formally its new programme by the end of the first quarter next

He is confident that the new A-320 will make its first flight before the end of next March. With the recent major order with \$1.7bn for the A-320 pro-

Despite pressures from the UK and more recently from some quarters of the West

It is pointless to co-operate Airbus's new project involves if rival sales teams are cur-the construction of the A-330 rently fighting on the market to high density twin-engined sell competing aircraft," he

\$1.5bn order for 747 jets

BY CARLA RAPOPORT IN TOKYO

ALL Nippon Airways (ANA), Japan's second largest airline which is fast expanding its international operations, is to buy 11 Boeing 747 jets, including eagines and parts, in a deal worth Y230hn (about \$1.5bn).

The deal comes only a week after a decision by JAL, Japan's largest airline, to buy 11 Boeing jets for \$869m.

ANA, which has recently international least one 747-400, which least one 74 jets for \$869m. Tokyo and Los Angeles
ANA, which has recently in- Tokyo and Washington DC.

augurated regular overseas The order further cements flights, plans to spread the delivery of the jets over five JAL flies the world's largest 747 years, with the first to arrive fleet.

Daimler gets Turkish truck plant into gear

MANY TURKISH "guest workers" have left Daimler-Bern's factories in West Germany to work at the new Otomarsan truck plant in Turkey which has now been brought into operation at the cost of about DM 77m (£27,09m). Daimler-Benz has the lar-

Daimler-Benz has the largest individual shareholding in Otomarsan — 36 per cent of the DM 46m capital — and the Turkish company will be producing about 3,600 of the West German company's Mercedes trucks a year at the new factory at Aksaray, 240 km from Ankara.

As a result, Daimler-Beng expects to take truck market leadership in Turkey in three to five years' time and says the Otomarsan factory might be used to supply Middle East truck markets at some time in the future.

The factory, which empleys 200, will eventually also pro-

The factory, which employs 300, will eventually also produce about 600 Unimog, all-terrain vehicles: 1,200 G-wagons, Daimler-Benz's light, four wheel-drive vehicles; and 7,000 diesel engines a year.

The aim is to lift the Turkish content, measured by ex-factory value, of the vehicles to 60 per cent within

vehicles to 60 per cent within three years.
Otomarsan is already the biggest bus producer in Turkey at 1,500 a year, using Daimler-Benz designs.
It has 2,300 employees at its bus plant in Istanbul, has produced 17,500 buses since 1967 and exported 4,000 of them to near- and middle-East countries. The Turkish com-

countries. The Turkish company claims to be Europe's third-largest bus builder after Daimier-Bens and Ikarus of Hungary. Otomarsan's second-largest

Automarsan's second-targest shareholder is Saudi National Automobile Industries with il per cent while eight Turkish organisations own the rest of the equity. OHYUNDAI MOTOR of South Korea exported 213,450 cars in the first nine mouths of this year, up 171 per cent from the same period of 1985, AP-DJ reports from Seoul.

Hyundai said the figure secounted for about 99 per cent of Korea's overall car exports during the January-September period.

EEC agrees Mediterranean deal

l six-month-old logiam in The deal came when Spain egotiations between the EEC finally accepted assurances and its Mediterranean trading that its own competing exports and its Mediterranean training partners to guarantee their alles of exports like citrus fruit, ine and olive oil was broken asterday.

The Spanish problem had completely disrupted the negotians between the EEC and

The 12 member states agreed a new negotiating mandate traitions between the EEC and its Mediterranean neighbours, including Morocco, Algeria, threatening to sour relations with those countries.

ship set out in its Treaty of Accession, only months after it

new potatoes, table grapes, orange juice and wine. There will also be improve started immediate ments in the terms proposed by European Commission

The issue had become a major the EEC for a customs union point of principle within the With Cyprus.

Community because Madrid was In return, Spain has not won in effect seeking to renegotiate a complete new deal on its com-the terms of its EEC member-peting exports, but rather the

The solution will offer the Canary Islands. Mediterranean countries in The agreement was given creased quantities of exports formal approval yesterday by such as citrus fruits, tomatoes, EEC Research Ministers meeting

textile assurance of favourable treat-ment on a case-by-case basis, and AUSTRALIA'S heavily pro AUSTRALIA'S heavily protected textiles, clothing and footwear industry is likely to remain shielded by high tariffs following the refusal of the ruling Labor party to accept large reductions in protection. The party's parliamentary caucus this week spurned proposals to cut maximum tariff levels, from 134 per cent to 50 per cent, over a pariod of seven years up to 1996.

The MPs' resistance will make creation of a competitive industry more difficult and seems likely to weaken Australia's vocal international stand against the Government subsidy offered to European and American farmers, in order to provents

in Luxembourg, to enable the stalled negotiations to be re-started immediately by the

New move in US-Swedish steel row

A GROUP of US specialty steel ompanies has filed an anti-humping petition with the com-lerce department against two Swedish specialty steel pro-ducers—Avesta and Sandvik—in he latest round of what is apidly developing into a bitter marrel over Swedish steel exports to the US.

The anti-dumping petition iollows several allegations that the Swedish government has subsidised the steel industry and given Swedish companies an unfair education in the US.

ment," said Mr Gunnar Dandanell, who deals with Avesta's trade policy.

The petition was filed by the US specialty steel tubing group,

The petition was filed by the US specialty steel tubing group, The petition was filed by the US specialty steel tubing group, which includes Al Tech Specialty Steel, Allegheny Ludlum, Armoo Specialty Steel Division, Carpenter Technology, Damascus Tubular Products, and Trent Tube division of Caucible Materials.

It claims the dumping margins for various kinds of steel products range between 5.1 per cent and 101.2 per cent.

The Swedish companies say

President Reagan wanter total steel imports to be reduced to about 20 per cent of the US market by means of voluntary joint venture called Avesta restraint agreements.

Sandvik Tube (AST) which they claim has betwee n2-5 per cent of the American market the Swedes to cut their exports

in stainless steel tubes and to traditional levels." says Mr pipes.

The dumping row comes in the wake of US-Swedish discountries of the US trade representative. the Swedish government has subsidised the steel industry gins for various kinds of steel agreement over steel exports. Sweden's exports of steel must be supported in the US trade representative.

It claims the dumping market agreement over steel exports. Sweden's exports of steel must be saved by the same group for the same group for the same group for the same companies. We feel this is a harass
It claims the dumping market agreement over steel exports. Sweden's exports of steel must be saved by steel agreement over steel exports. Sweden's exports of steel must be sweden's exports of the US strate representative.

The Swedish companies asy fall in line with President must be steel programme. The sweden has so far refused to products to the US strate reports of sweden's exports of the US strate reports of the US strate reports of the line with President must be stream to the

Canada hits out at US

import tax Canada has expressed concern-over US legislation imposing a surtax on all imports into the US and has promised appropriate action. Mr Pat Carney, International Trade Minister said, Reuters reports

from Ottawa. A letter expressing concern over the surtax, which takes effect next year, was sent today to Mr Clayton Yeutter, the US Trade Representative, Mr Camey told the House of Com-

mons.

Mr Carney, who did not specify what action was planned by Ottawa, described the legislation passed last Friday, as a major protectionist move which violates US obligations under the General Agreement on Tariffs and Trade.

Japanese airline to place

Royal visit turns spotlight on UK

THE APPARENT success of a sino-British trade seminar, held in Shanghai last week to co-incide with the Queen's visit to Chinese province of Zhejiang, has prompted British trade officials to think seriously about organising a similar meeting in coming months.

letter of intent to help develop with one day aboard the Royal Yacht Britannia and the other onshore in Shanghai, was to observe the partners into discussions and "push them forward Chinese government and company officials invited to the signed."

While not prepared to quantising the partners into discussions and "push them forward Chinese government and company officials invited to the signed."

You know that there can be thrilled " to be there. about organising a similar meeting in coming months.

However, while 16 British companies or consortia signed pieces of paper with Chinese partners at the seminar, only two of those were contracts. Both were for communications projects—one was signed by STC Telecommunication, and the other by Cable and Wireless of the UK.

The other agreements were letters of intent, memoranda of rogress in negotiations. British trade officials said the British Telecom signed a idea of the two-day seminar,

signed by a consortium led by Britain's Davy Mckee for a \$4bn steel plant at Ningbo. The Hong Kong businessman Sir Y. K. Pao had suggested that there would be a signing during the Queen's visit and the Chinese promptly produced a piece of paper.

But a representative of one of the companies involved said that "there is a long, long way to go" before a contract for the Ningbo plant was finalised. Agreements were also signed for a food production joint venunderstanding and the like, for a food production joint ven-with some signed simply to get ture, a telephone joint venture, things down on paper rather and involvement in the Shang-than to signify any eignificant progress in negotiations.

British trade officials said the

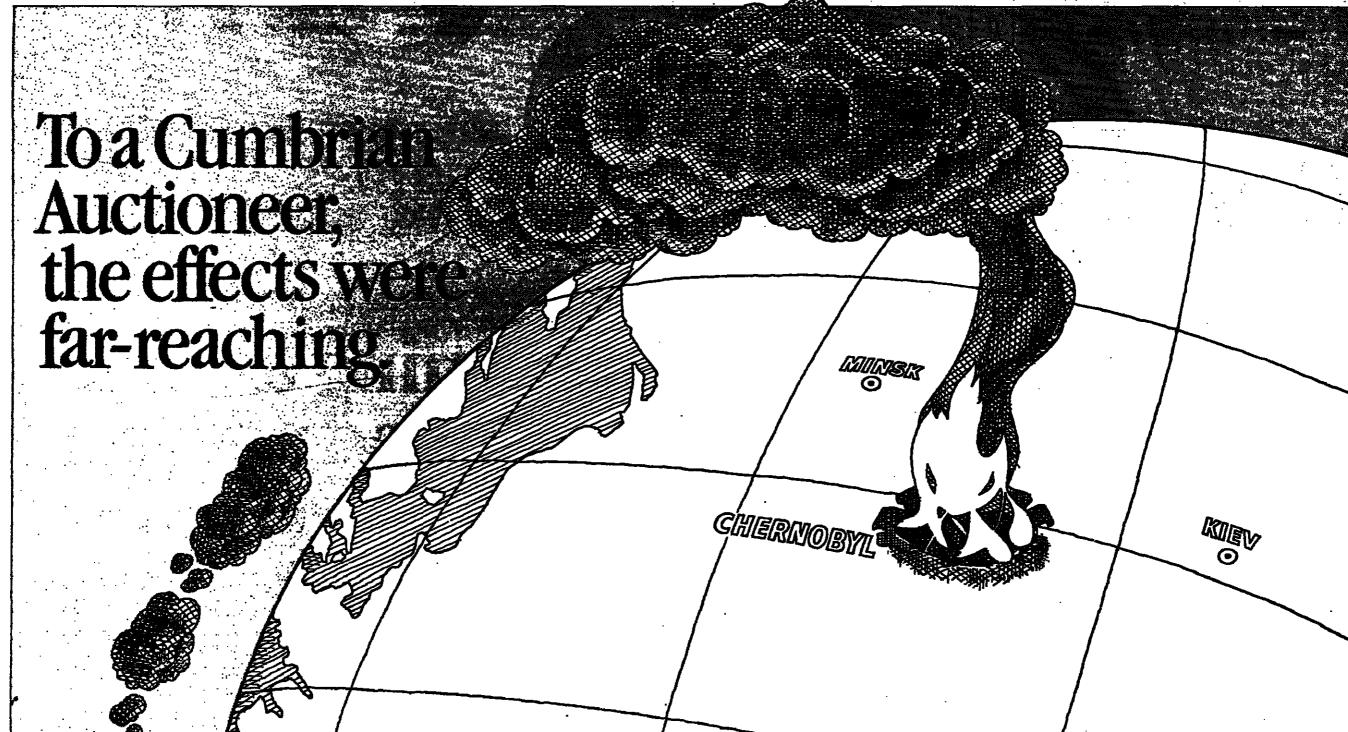
a long lead time, so we wanted to create an atmosphere in which people could get down to negotiations. Most of the re-sponsible people were there from both sides. It was getting down to brass tacks," a trade official said. Peking company representa-tives said the benefit of Gie royal visit would hopefully be that Chinese commercial cadres "think British" and "buy British," though none of the representatives contacted by the Financial Times believed that Chinese companies would buy British if West German or Japanese prices were lower.

a long lead time, so we wanted

British diplomat said that the Chinese government and company officials invited to the Britannia were "obviously thrilled" to be there. You know that there can be

"The immediate benefit is that Chinese officials look more closely at what British com-panies have to offer. I think they are seriously interested in doing business with Britain," the diplomat said. He cited the case of a British

company at the Shanghai seminar that had previously and unsuccessfully negotiated with a Chinese factory in Shen-yang, in the north. The Shenyang factory manager rang the British company in Shanghai and said he wanted



For several companies in Cumbria the effects of Chernobyl were more than just environmental.

Their unpredictability only serving to underline the importance of insuring against

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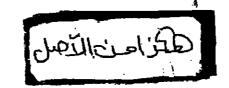
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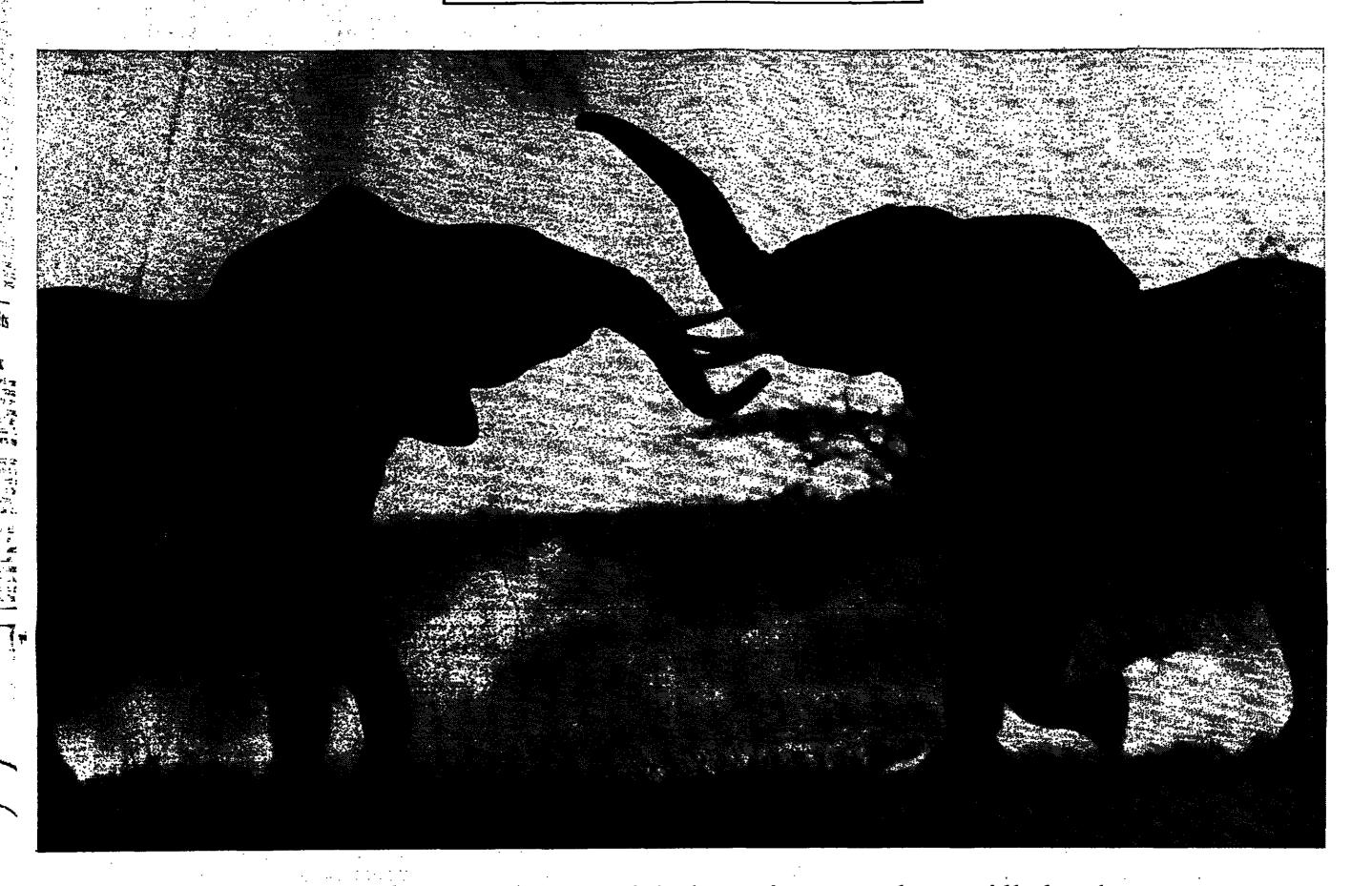
For further information contact us direct.





Financial Times Wednesday October 22 1986

Can investment and commercial bankers learn to appreciate each other's strengths?



You hear a lot these days about the clashes between investment and commercial bankers. At Chemical we are more impressed with what they have in common. In fact, what is conspicuous at our bank is that both are busy learning each other's skills.

Our commercial bankers - trained to become experts in their clients' businesses and to make the tough decisions to commit the bank's funds-are now employing a wide range of new transactional techniques to supplement traditional commercial loans.

At the same time, our investment bankers have learned to use the capital and global network of a money center bank to bring new muscle to their transactions. They've introduced new ways of addressing customer problems and are constantly inventing more solutions. In the process, they've formed broad relationships with our customers.

In short, our bankers are even better prepared today to anticipate changing customer and market requirements. Management at Chemical is also committed to this change: By making both commercial and investment bankers business partners. By giving both performance incentives tied more closely to transactions. By rotating assignments at the bank. By locating one of the most sophisticated global trading operations right at our world headquarters.

At Chemical, we're not just helping two different kinds of bankers work together. We are, instead, creating CHEMICALBANK something new: a banker with the skills of both.

nil

The bottom line is excellence.

IBM deals a savage blow to business morale

country one of its most devastating frequent, though qualified, ing blows.

announcement was doubly foreign computer companies devastating as it came less than will follow IBM. None of them A hours after a similar decision manufactures their products in by General Motors, the largest US employer in South Africa.

IBM tried to sweeten the pill by telling South Africans that divestment would not mean an interruption of supplies of IBM products and that the same people would be selling and servicing "big blue's" computers.

will follow IBM. None of them manufactures their products in South Africa.

One of the country's major banks, which recently made a mainframes and compatibles, is already nervous about introducing new financial products which can only be supported by sophisticated computer equipputers.

IBM is selling its interests equipment to a newly-formed trust which South Africans sometimes

to a newly-formed trust which will be managed by the company's present South African management and which will be operated for the benefit of all its 1,600 South African employees.

The US parent will provide finance to enable the new trust to buy the South African interests before November 12 when the US congressional ban on new investment comes into effect. It will take the undisclosed purchase price out of South Africa from future profits. General Motors is doing much the same.

Nevertheless some JohannesNevertheless some Johannes-

Nevertheless some Johannesburg businessmen find the pill left behind the risks being difficult to swallow. They point world, with all the slow, to the fact that IBM has only given firm guarantees to supply implies.

companies set to stay

IBM'S decision to sell its R400mits products to South Africa for turnover (\$180m) wholly-owned another three years and parts South African subsidiary has for five years. dealt business confidence in the They point also to IBM's The effect of yesterday's and they wonder when other

ment. It is unsure about future availability of state-of-the-art

British

By Richard Evens
BRITISH companies, which
have fi2be invested in South
Africa, are unlikely to follow
the US trend towards withthe US trend towards with-drawal, but some are consider-ing diluting their interests.

Domestic pressures on UK, companies to pull out are far-less than in the US, and many industrialists and bankers continue to believe that sub-stantial disinvestment would do were harm then good.

do more harm than good. A typical reaction came from ICI, "We do not believe it is in the interests of our employees, shareholders or employees, shareholders or the black population in South Africa to withdraw Unilever said it wished to stay in South Africa. "We do not think that disinvestment serves the interests of our employees there, who are an excellent example of how different ethnic groupings in South Africa can work to-gether harmoslously." Mr Neil Forster, of the British Industry Committee an South Africa, said the with-drawal of IBM was particu-larly sad as the company had done so sauch for its local black workers. "Disinvest-ment is a neassense. All it worker is that you loce all

ment is a nensense. All it means is that you lose all chance to influence events. Barelays Bank, which has been heavily criticised by apartheid groups for its involvement in South Africa, said it would continue to stay said it would continue to say as a matter of commercial judgment. A spekesman said that Barclays National Bank, the largest banking group in South Africa, was, by its multi-racial employment policies, in the forefront of the liberation movement.

US pullouts turn from trickle to flood

Terry Dodsworth and William Hall report on IBM's withdrawal from Africa

SUDDENLY the trickle has become a flood. IBM's decision to
pull out of South Africa only a
day after General Motors
announced plans to sell its
operations to local management.

"We still think that this is the has focused attention on one of best decision for our South the hottest issues in the boardrooms of corporate America.

GM and IEM are two of the top five companies in the US leading US healthcare company, and among the leading overseas also said: "We continue to beinvestors in South Africa. They lieve that our presence in are the most closely watched South Africa is a force for are the most closely watched manufacturing companies in the US and everything they do has a ripple effect throughout the corporate sector. When they move they exercise a gravitational pull which is often difficult for others to resist.

Already this year there has been a substantial exodus of US commander and heavier pressure to pull out of South Africa over the last 12 months, particularly since the escalation of political to the commander and the second of companies ranging from house-hold names like Coca-Cola, and Procter and Gamble, to less well-known companies like VF Corporation and Stanley Works. Over the last two years the num-ber of US companies with assets in South Africa has dropped from 325 to 285 and comp acti-

from 325 to 265, and some estimates put the number of remaining companies even lower.

Alle news from IBM and GM notes, companies are notes. maining companies even lower.

Like news from 1BM and GM
Is likely to precipitate a further rush for the exit by US companies which are growing increasingly nervous about the political and financial situation of South African Government increasingly nervous about the south African Government this summer.

lieve that our presence in South Africa is a force for · pesceful change."

12 months, particularly since the escalation of political troubles in South Africa and the Indeed, one senior adviser to a major US company in South Africa says that the issue has been under "constant and frantie discussion samong senior
US executives for several

political and financial situation of South Africa.
Yesterday several US companies were still insisting that they intended to stay in South Africa and were not going to the panicked into leaving. The Ohio-based Goodyear, which is the biggest tyre company in South Africa and one of the tounders of the recently formed US Corporate Council on South Africa, is typical of this change in mood. He went out to South Africa and one of the top four US companies in the country, said that it has always maintained that as long as it

The tone of their debate, he

IBM chairman John F. Akers

changed their mind, and they are not doing what I had hoped they would. Maybe the world did it to them. Maybe the siege mentality has set in," he said in an interview ceriler this month where he first hinted that the company was review-ing its position on South

time and the statement on GM's decision to leave South Africa this week, underline the reasons for the exodus. On one side of the equation is the position in South Africa itself, where the companies are faced with a business environment and a political situation, both of which are deteriorating randity.

year or so ago, that a policy of steady reform in South Africa would brings the economy back onto an even keel and justify a long term investment. Several companies also argued that they had a moral responsibility to stay and help foster the process

At home, US companie active in South Africa, have come under increasing criticism from a variety of directions. Perhaps the most important pressure has been applied by some big socially aware institutional investors which have been selling billions of dollars worth of shares in companies with business ties in South

Over the last year alone the state of New Jersey has with-drawn \$1.5bn and has now raised its target planned divestment of stock in South African related companies to \$4.3bn. Governor Thomas Kean of New Jersey says that " we will not coun-tenance the brutality that is apartheid by nourishing it with our investments!"

California is planning an even larger divestment programme totalling \$11bn and another 18 totaling \$110n and another its states, as well as 68 cities and 119 universities from Harvard downwards, that are planning to sell over \$30n of securities Up to now all this pressure has been on companies that are investing directly in South Africa, but it may be that criti-



GM chairman Roger Smith

in the US that both GW and IBM products will continue to be freely available in South Africa. Like the Japanese, some US companies that have pulled out of the country have done licensing deals which means that their technology is still available there.

According to Mr Richard Knight of the Africa Fund, for example, Motorola having divested its investment in South divested its investment in South Africa has since licensed the company which has taken over its assets to use its two-way technology.

There is a school of thought in the US, that the big American multinationals are following the examples of the Japanese companies, who have managed to increase their share of the least market despite sowers. of which are usees and investing directly investing directly.

On the business front most Africa, but it may be that critically for the level and be directed against during the 1970s, have been losing money steadily for the business with South Africa. It has not escaped the attention of the anti-apartheid lobby ties.

The disturbance was one of

Tear gas was also used at the central police station where youths gathered demanding the

Anthony Robinson profiles the resistance movement fighting for control of Mozambique

Shadowy colonial past of the MNR rebels

Mozembican National Resistance (MNR) was set up as the idea of Mr Ken Flower, then head of Rhodesia's Central Intelligence Operationism Intelligence Organisation (CIO), it remains a somewhat movement's spokesman in Lisbon, Mr Evo Fernandes, issues reports on the progress of the civil war being waged against the Frelimo Government in Mozambique. But its operational commander and

commercial high school in Beira. After graduation he joined the Portuguese army, then fighting against Frelimo, In 1973 he deserted and crossed the frontier into Tanzania to join Frelimo, becoming a company commander a year later. He was promoted in March 1975 how provincial commander in charge of supplies in Sofala province.

When Mr Andre Matsangaissa, the first commander of the first commander of the first commander of the first commander. A year later, in March 1980, South Africa took over control of the MNR at the causet of Zimbabwean independence and air lifted many MNR cadres out of the country set training and indoctrination. They were then sent back.

province.

Two years later, however, he fell out with Frelimo, after accusing the new post-independence provincial governor of abuse of power. He crossed into Rhodesia where he met Mr Orlando Cristina, the man chosen by Mr Flower to head the Free Mozambique radio station, which broadcast anti-Frelimo propagands.

This became the rallying This became the rallying former we point for disaffected Mozam- colonialists

THE Soviet Union, as maker of the Tupolev 124 which crashed on Sunday night kill-ing President Samora Machel of Maxambique and 28 others, is to be invited to examine the crash site and take part in the official inquiry alongside foreign experts.

South African Transport Ministry is designed not only to comply strictly with the letter of the Convention on International Civil Aviation, but also to allay the

The decision to support, supply and train the MNR was a key element in Pretoria's grand strategy of subverting and emasculating the newly independent, Marxist-orientated black states which had replaced the former comfortable colonial condens statistics. cordon sanitaire

investigations communically sterilar at the crash site.

If Viadimir Novoselev, the sele member of the Seviet flight crew to survive the operational commander of the President. Mr Afonso Dhlakama is little known, except to his guerrilla fighters and class willing to join the Rhodestine foreign supporters.

Mr Dhlakama is the son of a local chief in the Chihabava shotage and disruption against resident of Sofala province who resident of Sofala province MNR in return for Maputo s Comores Islands, expulsion of supporters of the banned African National Com-

then South Africa's Forsign Minister, said in an interview that the MNR's main foreign backers were Mr Antonio Champalimand. wealthy colonist now based in Brazil and Mr Manuel Bulhosa, resident in Portugal and for-mer owner of the Lourepec Marques refinery and other business interests

Prior to his death 18 months ago, Mr Jorge Jardim, reputedly the richest man in preindependence Mozambique, was the movement's main financier. Further aid came from Saudi Arabia, ostensibly in support of the 4m Mostems in the north of the country who had never The MNR ale received financial and logistical support from former wealthy Portuguese

suspicions, voiced by the African National Congress (ANC) and the semi-official press in Zimbabwe and other front line states of South One of the 18 survivors, who miraculously walked away unscathed, reported hearing a being shortly before the erash as the pilot made his nearly attempt to land African involvement in the the crash as the pilot made his second, attempt to land, But South African flight con-trollers menturing the flight said the pilot appeared to mistake the lights of the South African town of Kon-attpoort for Maputo as he came into land in very poor visibility ins been recovered and was scaled by South African police in the presence of Mozambican officials while investigations continued yes-

crash, claimed yesterday that

In a rare interview with a

special correspondent of the Johannesburg Star newspaper last May however, Mr Dhlakama insisted that "our main supmasted that to the main sup-plier is Frelimo, our arms and ammunition are captured from Machel's army." In the same interview he stated: "The solution to the war will no longer come with an agreement with Machel. Now we will only negotiate with Frelimo's opera-tional soldiers."

country, especially the Zimbabweans. Then we can talk about
the integration of military
forces and of politicians in a
Government of national reconlas given no evidence so far Before the death of President tive government.

magner in an arreval on Sun-day night, the MNR leadershop appeared to be pinning its hopes on divisions between Marxists, Africanists and pro-Western factions in the frelimo Government to out the presi-

Now, to judge by statements from Lisbon, the MNE intends to step up its military offensive, on the assumption that the death of President Machel removes the principal cement which has kept the demoralised Freilma army together. Frelimo army together.

assistance.

The problem is that this has been tried in the past without much success and the willing-ness of the Soviet Union to step up its commitment to Mosam-bique is as yet an unknown and somewhat doubtful

quantity.
It would, in any case, guarantee continuing hostility from South Africa, while reducing the sympathy and willingness to supply aid and military assis-tance from the West. In short, He added: "We insist that the clear-cut military solution all foreign troops leave the sought by Freino appears to MNP.

Commission snubs Savimbi

MR JONAS SAVIMBI, the Angolan rebel lender, will not be received at any level by the European Community executive commission during his visit this week to the European Parliament. Mr Buropeau Parliament, Mr Jacques Delers, Commission President, has tald Luanda, Reuter reports form Brussels.

The Commission said Mr. Delors gave the assurance in response to a letter from Mr. Jose Edusards Des Samtos, Angolan President, who had written to Brussels expressing concern about Mr. Savimbl's right.

The Commission said Mr Delors' reply noted that Angola had a special relation-ship with the Community through the Lome Pact on trade relations between the group and African, Carlbbons and Pacific countries.

Mr Savinshi will go to the parliament building in Strasbourg today to address an informal meeting of members. He was invited by a group of 95 Christian Democrats, Conservatives, Liberals, French Gaulita's and extreme right wingers.

Mr Savimbi leads the Union for the Total Independence of Angela (Units), which has been accused of accepting South African aid in its struggle against the country's Marxist regime.

In London, Angela's ambassador to Britain warned that a possible visit by Mr Savimbi would seriously harm relations between the two countries. Mr Savimbi leads the Union

Rioters wreck South **African Airways** offices in Harare

SEVERAL THOUSAND black SEVERAL THOUSAND black youths rampaged through the ugliest racial incidents in the ugliest racial incidents. Cars driven by whites were stoned and there were reports of whites being threatened and punched for remaing to recite

enti-South African slogens. Mr Pik Botha, South Africa's
Foreign Minister, sent an urgent message to Harare asking the Zimbawe Government to protect its trade mission (embassy), its airline office and Machel's plane was shot down their respective employees. Eye-witnesses said the Zim-

The youths, some of whom were said to have been bussed into town in government transinto town in government transport, were demonstrating against South Africa's alleged complicity in the death of President Samora Machel of Mozambique. They attacked the Malawian High Commission and Air Malawi offices because of Malawi's alleged support for the MNR rebels in Mozambique. One group of demonstrators tore down the flag at the West German embassy and tried to burn it before they were moved

by the South Africans. Radio Zimhabwe reported yesterday that there were growing indica-tions that the South Africans babwe police did not intervene in the demonstrations until the youths broke into the SAA air-line building and the Malawian had brought down the plane In its editorial comment, the Herald newspaper said: "The most likely cause of the crash remains a direct South African
attack on the presidential
plane."
The attack on the SAA office

comes at a time when there is growing speculation about Zimbabwe's promise to sever air links with South Africa as part of its sanctions campaign. Diplomats say Harare is expected to announce a ban on flights to and from South Africa to take effect in mid-November. One British Airways weekly flight to Durban via Harare is likely to be re-routed

Israeli treasury warns of economic downturn BY ANDREW WHITLEY IN JERUSALEM

THE INCOMING Shamir to have warned that a return to Government's hopes of renewed recession was inevitable if imeconomic growth and tax cuts are likely to be dashed next year cut next year's planned expendible severe budgetary constraints ture by several hundred million the Israeli Treasury has warned. US dollars. This is on top of the appendix of the standard discussed at the present the standard of the standa A preliminary draft of the 1987 fiscal budget, discussed at a meeting chaired by Mr Moshe Nissim, Finance Minister, last of economic conversatism in Friday forecast a drop in tax larged habitually warns of the revenue of nearly \$700m resulting from scheduled cuts in Government and the country at ort duties and the ending of several temporary taxes.

Contributing to the revenue decline will be a 60 per cent cut in import duties on goods coming from the European Community commencing in January Shamir has

Government in October 1983 during the bank shares crisis.

uring the bank shares crisis. over the past 12 months will not A Tressury paper is believed be repeated.

agers arrested yesterday in the occupied Gaza Strip on suspi-

reports from Tel Aviv.
Hundreds of high school students in Rafah, at the southern edge of the region,

years of Israeli occupation.

large if the budget is not brought more into line with ex-

Contributing to the revenue decline will be a 60 per cent cut in import duties on goods community commencing in January 1987. The Defence Ministry meanwhile, has asked for an extra \$200m.

The worst headache of all for Mr Yitzhak Shamir, the new Prime Minister, is that next October Government guaranteed bank shares totalling \$1.5bn fall due for redemption. They form the second stage of the potential \$6bn bill taken on by the \$1.5bn in US emergency economic aid which has pro-vided a cushion for the economy

Palestinians to be charged

ISRAELI POLICE said they would bring to trial about 40 of yesterday chased pupils and more than 150 Palestinian teenhurled tear gas cannisters into agers arrested yesterday in the one school that appeared to be occupied Gaza Strip on suspi-cion of taking part in anti-listic Organisation, delivered cion of taking part in anti-listic Organisation, delivered to an international news agency listalli demonstrations. Reuter 113 of those arrested yesterday in Belirut, identified the man as

Those remaining in custody could face maximum sentences of five years' imprisonment and staged violent protests yester-day and on Sunday against 19 pation in illegal demonstrations,

of the country who had never Israeli airman held by Amal says Berri

THE LEADER of the Shi'lte Moslem Amal movement, Mr Nabih Berri, said yesterday his militia is holding an Israeli airman who balled out of his ure by several hundred million plane during an air raid on JS dollars. This is on top of the south Lebanon last Thursday, 350m in cut; agreed this year Reuter reports from Beirut which remain unimplemented.

The Treasury, the watchdog Amal movement," Mr Berri, of economic conversatism in who is also Lebanon's Justice and behinvely warmed the Minister and partnership. Minister, said yesterday at his office in Moslem West Beirut. It was the first official con-firmation that the airman was being held by Amal following

for the purpose, Mr Berri said:
"We have not put forward any
proposal in this connection.
Before Israel asks for any prisoner, it should set Lebanon

Also in Beirut yesterday a

spy for the US and Israel.

A typewritten statement in the name of the "Revolutionary

shadowy underground group said it had "arrested" an American whom it said was a in Belrut, identified the man as Mr Edward Austin Tracy
"It was established definitely that he has provided the (Israeli intelligence) Mossad and the US CIA (Central Intelligence Agency) with information," the statement said.

Laurel acts to mend Manila cabinet rift

THE Philippine Vice President he still hoped Mr Enrile would and the country's Armed step down from office.

Forces Chief have moved to mend a rift in the cabinet in pressure to resign after making an effort to find a possible way out of a looming political crisis in the government of Mrs Corsson Aquino, the Philippine

Mr Salvador Laurel, the Vice President, said yesterday that he wanted Mr Juan Ponce Earlie, the Defence Minister, to remain in the Government and was seeking ways to keep the Government coalition intact,

Aquilino Pinental, the Home holistic solution to the insurAffairs Minister, said he was gency problem, our enemies directly about the growing rift declaring a "ceasefire" in order are busy regrouping and stock in the cabinet, or say how he to settle the crisis, even though ing up their logistics," he said. would respond to calls for his

a series of statements that were sharply critical of government policies toward communist insurgents. He has also ques-tioned the legitimacy of the Government and suggested that Mrs Aquino ought to call new presidential elections. Mr Enrile yesterday nonetheless persisted with one of his strongest calls yet for the

Government to move swiftly to stem the growth of communist military and political power. One of Mr Enrile's principal "While we continue to post-critics in the cabinet, Mr pone the implementation of a



Laurel - mediating

resignation.

After delivering a speech to reserve army officers, Mr Enrile met briefly with General Fidel Ramos, the Armed Forces Chief, who later said, "We are all trying very hard to bring everybody together."

Gen Ramos is believed to play a pivotal role in the controversy, atthough he has not spoken although he has not spoken publicly to the issues. Gen Ramos and Mr Enrile instigated the coup in February that led to the ousting of Mr Ferdinand Marcos from the presidency, and the installation of Mrs Aquino.

Aquino.

The dispute over Mr Enrile is expected to be aired at a cabinet meeting this morning, although the possibility has been raised that Mr Enrile will not attend the meeting in an effort to avoid a confrontation.

UK to reduce diplomatic staff in Lebanon

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

Mr John Gray, the British Ambassador to Lebanon is

next month, reports from the and that the situation was being Lebanese capital said that his return was contingent on events in the meantime.

The charge d'affaires in Mr Gray's absence is Mr Francis
Gallagher, who is remaining in Beirut for the moment. Two other diplomats out of a total

and that the situation was being police alleged that Hindawl confessed that he was given the confessed that he was given t

BRITAIN is temporarily reducing its diplomatic staff in diplomatic were withdrawn from Nezar Hindawi has pleaded not by Syrian embassy staff after Lebanon by half for "security reasons," the Foreign Office disclosed yesterday.

Beirut carlier this week. However, the consular and visa an El Al sircraft by planting a sections of the Embassy remain bomb in the suitcase of his Vestarday, a judge relocated. open.

currently in Britain and, though the withdrawal of diplomatic livraeli security guard dis-he is due to return to Beirut staff was a temporary measure covered the explosives.

Irish girl-friend, who was about The Foreign Office said that to board the plane when an

Police alleged that Hindawi

Yesterday, a judge rebuked

Yesterday, a judge rcbuked the defence counsel for suggesting to the jury in his winding up speech that a Middle East war could erupt as a result of their verdict. The barrister, Mr Gilbert Gray, had told the jury that "another nation may take retribution" if they convicted Mr Hindawi. The judge, Sir William Mars-Jones, told the jury to keep cool and not to let "doom-laden statements" to affect their verdict. met the Syrian Ambassador to affect their verdict.

Soviet policy dominates Asean meeting with EEC

By John Murray Brown in Jakarta

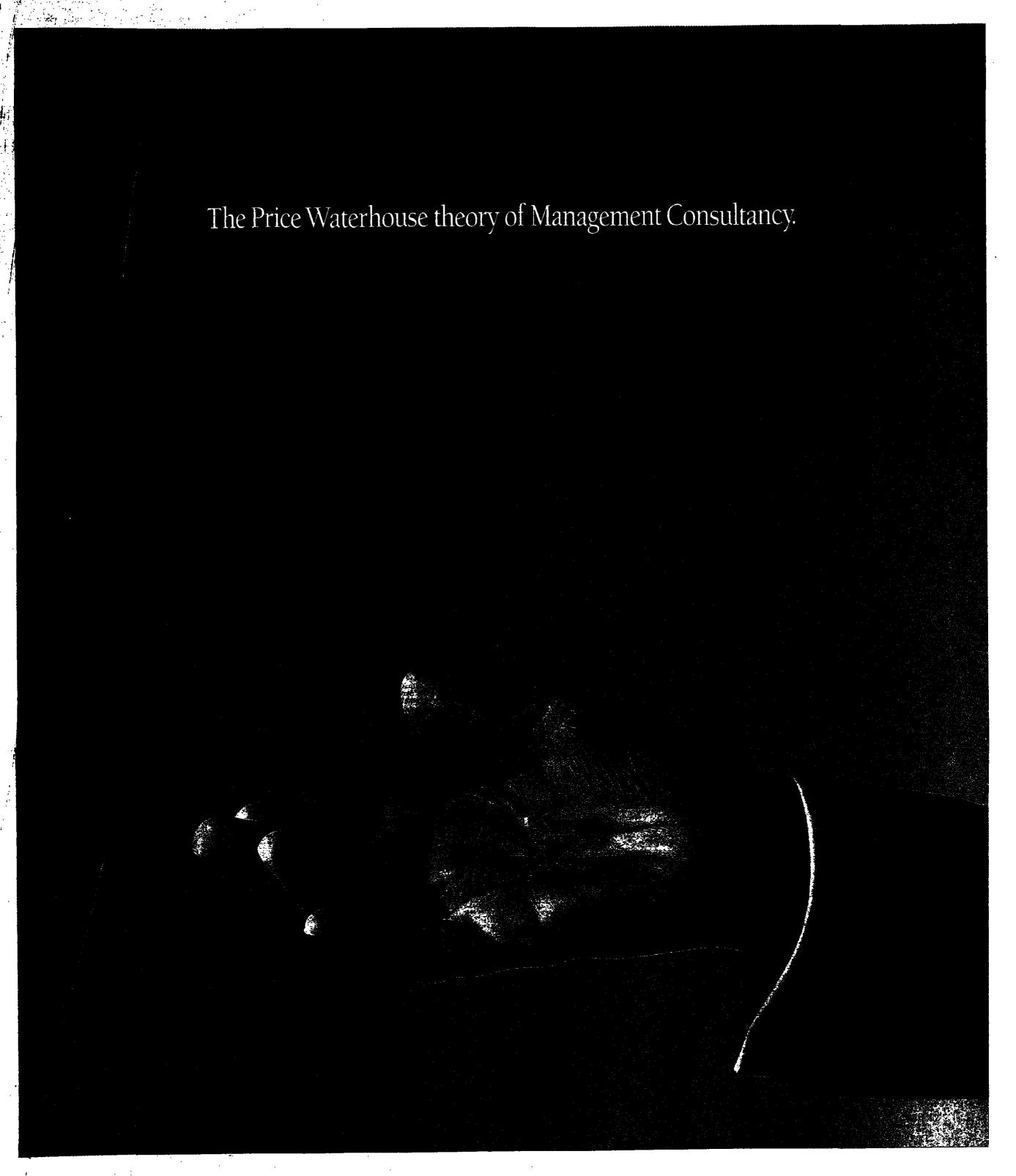
SOVIET POLICY in Asia dominated discussions on the last day of the EEC Asean foreign ministers' meeting in the Indonesian capital, Jakarta, chaired by Sir Geoffrey Howe, Britain's Foreign Secretary, as president of the European Council of Ministers.

EEC ministers set out to gauge Asean's response to Mr Mikhail Gorbachev, the Soviet leader's Vladivostok speech in July in which he pledged to improve Soviet relations with

Moscow's support of Vietnam in its continued occupation of Kampuchea remains the common foreign policy preoccupation of the Asean group, which comprises Indonesia, Thailand, Philippines, Malaysia, Singapore and Brunei.

Dr Mochtar Kusumaatmadis, Dr Mochtar Kusumazimadis, Indonesia's Foreign Minister, said "the Soviet Union should not underestimate the importance of a withdrawal from Kampuchea as a prerequisite of having better relations with Asean members."

Sir Geoffrey called on the Soviet Union to match words with deeds, Comparing Soviet policy in Afghanistan and Cambodia, he said: "The fundamental worklame are the pane." mental problems are the same. Foreign occupation is equally unacceptable whether it is on your own doorstep or 2 ?? thousand miles away."



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EEC

Successful people in any walk of life will tell you that though theory is always important, there can never be a substitute for practice.

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Price Waterhouse



GEC says new venture will capture £50m market by 1990, Elaine Williams reports.

GEC, the UK electronics group, has entered the fledgling "smart" card market with a product system it claims to be more efficient and considerably cheaper than those offered by major rivals like Siemens of West Germany, Philips of the Netherlands and Casio and Misubishi of Japan.

Smart cards contain a microprocessor and associated memory, and, like existing magnetic credit cards, have had to be physically in contact with a read/write unit in order to transmit and record data. That was until the advent of GEC's ic card.

According to Mr John Stan-

Neitherlands and Casio and ic card.

Mitsubishi of Japan.

The British concern estimates its new subsidiary, GEC Card Technology, will employ 500 people and have a market share worth £50m by 1990.

Smart cards are complete computer systems built into a conventionally-sized credit card.

French companies such as Built existing smart cards which is

GEC's card, which it calls the ic will be priced competitively against existing smart cards.

Estimates are around £5 per to transmit and receive information. In fact, the card can write unit which interfaces with computers and other control equipment will cost some five times less than the reading units for other smart cards.

due to dirt and wear.

The GEC card only needs to be placed near the read/write unit to pick up enough power to transmit and receive information. In fact, the card can be up to 20 mm away from the control unit and still perform its read and write functions.

Built into the card is a small coil of wire which when placed

French companies such as Bull existing smart cards which is and Thomson were the first to that the surface contacts which develop this technology for are needed to receive power financial and banking applica- and data can become unreliable

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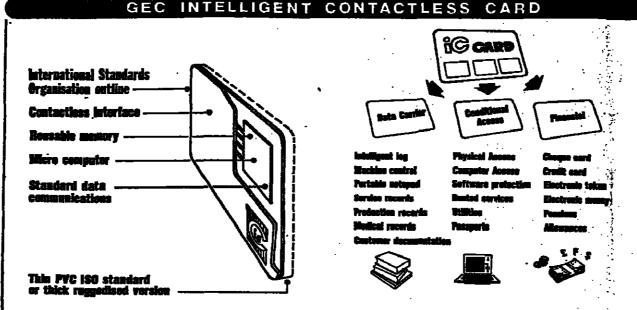
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near an inductive radio frequency develops sufficient voltage to power the rest of the circuitry. This obviates the need for complex read/write hardware and thus makes the system considerably cheaper.

GEC's contactiess system gives its ic card a life of more than two years. Conventional credit and smart cards usually

Transatlantic business

travellers...

security users.
Mr Tony Kirkman, deputy managing director of GEC Avery, one of the GEC companies funding the new company, says only 50 per cent of the uses for the ic card are likely to be in the financial sector.

than two years. Conventional credit and smart cards usually have a life of about 15 months.

The card can be programmed for several different applications, such as the storing of ingerprint or pictures for rival smart cards, is long and cashes shopping. The list table of potential users, like those of the card tank the storing of potential users, like those of the card tank the card strang as not important, and already has a number of pilot and anumber of pilot and smart tards are unumber of pilot and smart tards usually has a number of pilot and smart tards are unumber of pilot and smart tards are in computer security and first the development of its contactless card, ment of its contactless card, ment of its contactless card, ment of its contactless card, though AT&T in the US and thou

includes: keeping track of high value equipment along the pro-duction line; logging the per-formance of machinery for maintenance; and acting as a medical record passport or machine controller. It also has software security and access control applications.

GEC believes that it is the

Then the attention you get.

business travellers do.

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A charming flight attendant offers you a

Well, I say to myself, I'm on business.

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selection of drinks, when you want them. Brings you an interesting menu, with excellent cuisine to back it up. It's real, TWA American,

I deserve this sort of quiet comfort. All

a pleasure.

types of credit-sized cards is estimated to be between £5bn and £10bn over the next decade GEC intends to produce two versions of its card—a rugged

5mm thick version which has already been developed for industrial and military applications, where standard creditered sixing is not important, and

Westinghouse joins first **US** space station project

By Peter Marsh

WESTINGHOUSE, the diversi-fied US engineering company is to take part in a joint venture simed at establishing the US's first space station.

The engineering giant, with

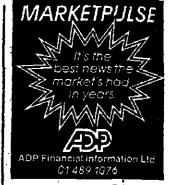
interests in defence equipment, electronics, robots and nuclear

an unmanned space station in 1992.

The orbiting base, a canister about 35 fit long, would house experiments and manufacturing processes simed at taking advantage of zeno gravity. Dr. Max Faget, president of Space Industries and eminent space engineer, says Westinghouse will probably be the main contractor for making the canister, the design of which is due to be finished in 18 mouths, "Westinghouse is an ideal choice for a partner," says Dr. Faget has so far fagineering skills we could require." He states that, in particular, the big company's expertise in power systems could be useful in organising the supply of electricity onboard Space Industries' capsule. This electricity will probably come via solar cells.

Under Dr. Faget's plans, astronaut's on space shuttles would visit the space canister every few months. They would leave processes which would operate automatically between their visits.

Dr. Faget set up Space Industries' in 1982 after a glittering career with the US National his favour may be that his own facility should be in orbit some years before the nid-1990s.



the design and development of all the US's manned space pro-jects from the Mercury pro-gramme in the early 1960s to the space shuttle. According to Dr Faget, sev-eral US companies have ex-

reactors, has established a part tions of the orbiting base. One neiship with Space Industries idea is to leave in the canister of Houston, a small company automated production units, to which plans to place in orbit turn out such items as near-an unmanned space station in perfect semiconductor crystals under weighties; conditions under weightless conditions.

Simple image speeds robot reaction time

ROBOT VISION is currently too slow, says Associate Pro-fessor Michael Morris of fessor Michael Merris of Rochester University, New York. This is because systems used have to deal with too much visual information at ence. What is more, most of it does not contribute to the machine's ability to recognise as object or its features.

Rather than use more and more computer power to speed the process. Morris and his research team are trying to limit the amount of information with which the

computers of PC (personal computer) power can be used in "real time" image recognition rather than the powerful machines used at present, which are often too slow. More from the US an (716) 275 5146.



DIESEL FUEL with no a was put on snie in Italy last week by Kuwait Petroleum International (KPI).

A proprietary additive sup-presses the characteristic acrid smell of diesel fuel, which is normally inclined to linger on hands and clothing. There has been a marked in-There has been a marked in-crease in the number of diesel vehicles, and KPI believes the new 'tuel will be welcomed by most users, particularly company sales representatives running diesel cars.

ad KPI says its pr



lean tear to polycthylene wrapping from Tone of

Swedes straighten out packet opening problems Hersham, Pennsylvania (215 656 7800).

POLYETHYLENE FILM WRAPPING that tears in a straight line has been deve-loped by the Swedish com-pany Tene AB. Once a cut is started say, near one folded or scaled edge of a package, the whole edge will tear away the whole edge will tear away in a straight line.

The material is available in thicknesses from 25 to 100 microus (millionths of a metre) and has a formulation that allows contact with food products. It can be used wherever polyethylene is nermally utilised as a wrapping, and no special barrier properties are needed. Teao is in Northoping on 11 197500.

AFTER an accident on more AFTER an accident or war-time damage the stability of

Normally, a damage control officer has to determine the water level in each companiwork ord the ship and quickly work ord which to pump out or flood further in order to maintain stability. Often, by the time he has done so the conditions have changed or in the ways the core of the conditions have changed or in the ways the conditions have changed or in the ways to be seen the change of the conditions have changed or in the ways to be seen the change of the conditions are the change of the conditions are the change of the change

The Pacer system, called Ballast, uses a Wang computer (or any suitable small computer already on heard). This is programmed with the ship's details so that, when the officer computer computer.

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RESOURCES

Canada's emergent mining groups chase higher investment profile

NORTH AMERICAN mining analysts have done an unusual From high in the US Rockies to the forests and lakes of northern Ontario and Quebec. they have been the guests of mining companies eager to at-

A new generation of metal producers is changing the face of the North American mining industry and is show-ing off its mines and explor-

Amax, Phelps Dodge, Nor-anda and Inco have dominated the industry in the past, but much of the running is now being made smaller, but fast growing, mostly Canadian com-panies, like Placer Developpames, like Placer Develop-ment, Teck Corp, Echo Bay Mines and—at least until earlier this year—Falcon-bridge. Dome Mines of Toronto might also be included in the group, were it not for its 22 per cent shareholding in the struggling energy producer Dome Petroleum.

The new stars have evolved in the past two or three years from modest operations, some with just one or two mines, into diversified producers with mines and deposits scattered throughout North America and

mroughout North America and sometimes beyond.

Many of their acquisitions have come from the big names of yesteryear which, burdened by debt and handicapped by weak commodity prices or sleepy managements, have been forced to sell assets. US oil companies and Canadian conglomerates like Canadian Pacific and Noranda have been mong the vendors.

A common trend among emergent companies is their involvement in gold, one of the few metals which has continued to be profitably mined in North America. The recent rise in buillion prices has made gold mining even more attrac-

The recent prominence of come companies is explained by aggressive new managers whose backgrounds are as likely to be

engineering.

In others, managers played safe during the last recession and avoided expensive acquisitions and the unwieldy debts which have plagued mar the largest mining groups, Three transactions so this year illustrate how initiative is passing from old generation to the new.

Vancouver-cased Teck, with interests including a stake in the rich Hemlo gold deposit in north-west Outario, has joined forces with West Germany's Metallgeselischaft and MIM Holdings of Australia to buy a controlling interest in Cominco, the west caset lead and since the west coast lead and zinc producer, from Canadian

Pacific.
Although burdened by debt,
Cominco is on the verge of
developing the world's richest
zine mine on the Red Dog
deposit in western Alaska and
has a stake in a British
Columbia venture which is
expected to be one of the most
profitable copper mines in
North America

North America. Within a month of the takeover, Teck replaced Cominco's senior management. Teck will finance the bulk of its C\$100m (US\$7m) contribution from cash reserves, and is giving high priority to reducing Cominco's debt.

 Echo Bay Mines, based in Edmonton, Alberta paid US\$130m in September for the gold mining interests of Ten-neco, the US resources group and gas utility. Echo Bay operated just one mine in Canada's remote northwest territories when it was spun off-from its former US parent, IU International, in 1983. The com-pany now has interests in six mines and is among North America's biggest gold pro-ducers.

Cambier, a small Quebec gold mining group, became the vehicle earlier this year for the Quebec government's privatisa-tion of its mining activities for funds, they are now act through a public share offering. As a result, Cambior has interests in four gold mines, as C\$157m share issue earlier well as a property producing year was raised in Europe.

about 15 per cent of world supplies of the rare mineral niobium pentoxide, and about 50 exploration properties.
Other moves are almost

certainly in the pipeline. Analyses predict that Placer, which had the sense to diversify which had the sense to diversity from base metals into gold in the early 1980s, is polsed to make a sizable acquisition. Placer's recent successes include the development of the Kidston mine in Queensland, Australia's biggest gold producer.
The four listed companies in

the Dome Mines group are likely to be rationalised once Dome disentangles itself from Dome Petroleum. A Dome subsidiary, Campbell Red Lake Mines, bought control from Falcon-bridge earlier this year of Klana bridge earlier this year of Klena mines in Quebec, one of the most modern and mechanised As the companies have broadened their horizons, their

appetite for equity and debt finance has grown. As a result, they have become increasingly visible on North American stock exchanges and in international

exchanges and in international capital markets.

Echo Bay, for example, has issued more than 10m shares since early 1984, raising a total of C\$124m to finance acquisitions and mine expansions. Its

most recent financing is a SFr
75m (\$46m) bond issue.
Mr Philip Martin, mining
analyst at Gordon Capital
Securities of Toronto, observes that while North American minfurther than the US and Canada for funds, they are now actively wooing European investors too. About a third of Cambior's C\$157m share issue earlier this

panies have been fortunate that their search for funds has coincided with many institu-tions' efforts to find an alterna-tive to South African gold mine

While the big South African mining houses are still in a league of their own, North American groups, like Cambior and Dome Mines, are starting to emulate them by putting several mines under one umbrella.

The greater appetite for funds and strong competition for the attention of analysts, bankers and portfolio managers has also encouraged the new generation of mining companies to take a higher public profile than the traditionalists. Hence invitations for mine tours,

Dome Mines, which has been business for 75 years, made its first presentation to European investors in London, Paris and Zurich last May, and organised an analysts' tour to its mines in Northern Ontario and Quebec for the first time earlier this month. this month.
According to Mr Douglas

Scharf, Dome's chief financial officer: "It is quite a competitive environment out there. We want to ensure that people are aware of the quality of the assets in the group."

The rapid growth of com-panies such as Echo Bay also exposes them to greater risks. Falconbridge has already suffered a sharp change in fortunes. As recently as the end of last year, the Toronto-based of last year, the Toronto-based mickel and precious metals company was one of the most highly regarded North American mining companies. Sweeping management changes and determined cost-cutting had raised productivity and built up substantial cash reserves.

productivity and built up substantial cash reserves.

But a question mark has risen over Falconbridge since the company paid C3615m earlier this year for Kidd Creek Mines, the northern Ontario copper, zinc and gold producer.

Kidd Creek's facilities are among the most modern in North America. But markets for Falconbridge's main product—nickel—have weakened, and its halance sheet is now loaded with debt.

with debt.
The one cloud over emergent

leaders in North American mining is a concern that some may be tempted to bite off more than they can comfortably they can

MAN'S LANDMARKS



MOTOROLA, Inc.

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Fiscal Agency Agreement dated December 15, 1984 between Motorola, Inc. (the "Corgiany") and The Chase Mambattan Bank (National Association) (the "Fiscal Agent") and pursuant to Section 8(a) of the above-captioned notes (the "Notes"), the Corngary has elected to redeem \$7,500,000 principal amount of Notes on November 17, 1986 (the "Redemption Date"). The redemption price shall be 101% of the principal amount of such Notes of Motorola, Inc. due December 15, 1994 have been exercised.

On and after the Redemption Date, the Redemption Price will be paid upon presentation and surrender of the Notes to be redeemed, together with the December 15, 1986 coupon and subsequent coupons attached.

Accrued interest to the Redemption Date will be paid in the amount of \$564.86 per Note. On and after the Redemption Date interest shall cease to accrue unless the Company shall default in the payment of the Redemption Price.

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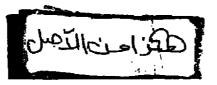
On Tuesday, November 18, the Marketing Centre at the American Embassy in Grosvenor Square will host "Invest in Indiana," an exhibition that will showcase all the resources Indiana offers for

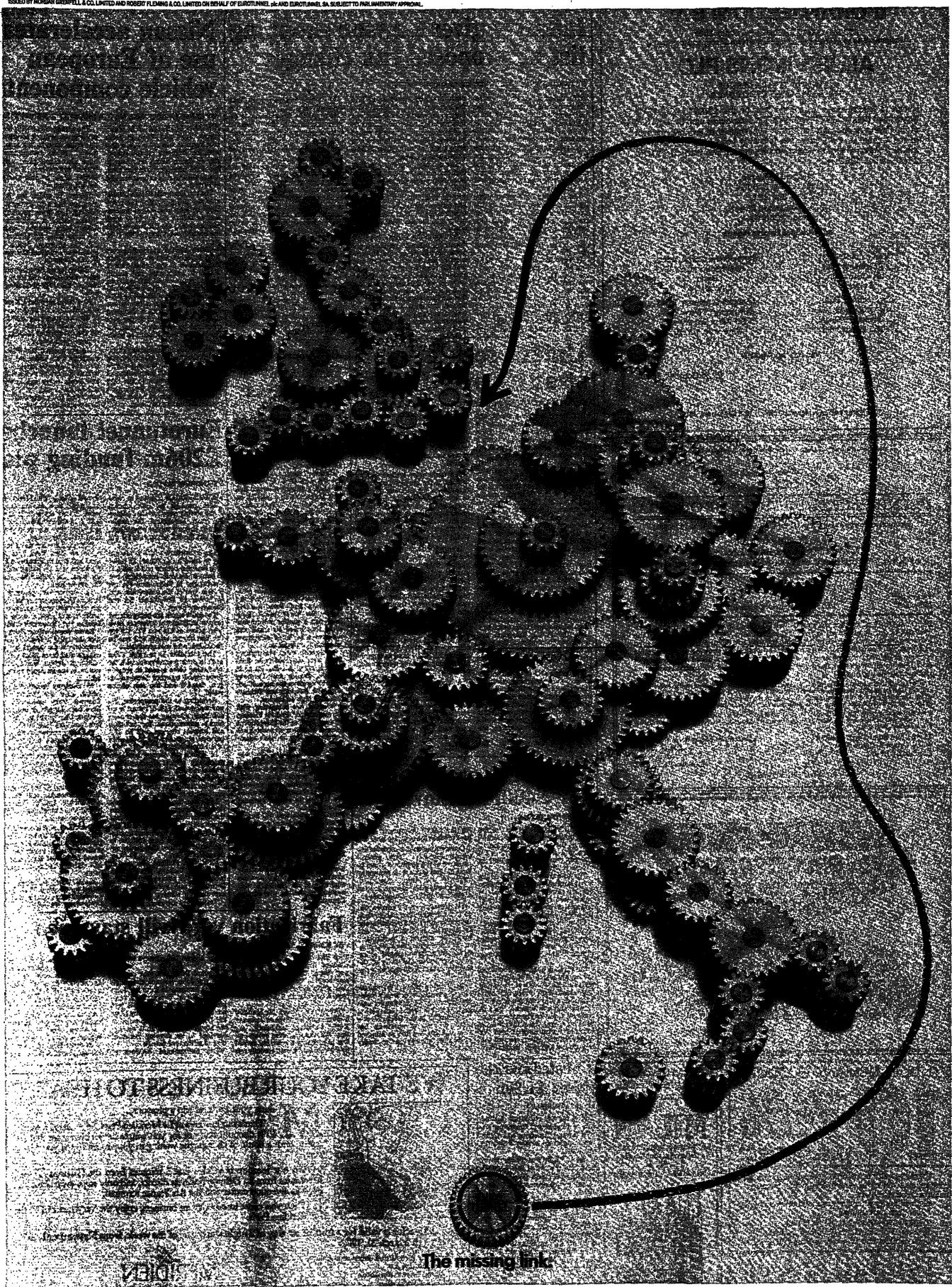
resentatives from major manufacturing areas throughout the state will be on hand with displays to show you all the advantages we offer: a broad economic base of industrial, agricultural and high technology production, efficient transportation systems, low taxes, excellent living standards and

skilled work force. By attending "Invest in Indiana" you can get all the details on a your invitation, please contact: Mr. Calvin Berlin Tel: 01-491-0593 Telex: 23143 UBSLDN

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as Principal Paying Agent

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Kredietbank S.A., Luxembourgeoise, 43 Boulevard Royal, L-2995 Luxembourg. Swiss Bank Corporation, Aeschenvorstadt 1, Basle. Switzerland.

Morgan Guaranty Trust Company of New York. 30 West Broadway. New York 10015,

as Paying Agents

22nd October, 1986.

(This notice was originally published on 12th September, 1986.)



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Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the ordinary shares of the Company, issued and to be issued, in the Unlisted Securities Market. A proportion of the shares being placed will be made available to the public through the market during market bours today. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the Prospect may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including

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Piercy House

22nd October, 1986.

WHICH BRITISH BANK

HAS GROWN SO FAST

THAT IN JUST

FOUR

YEARS IT HAS

MORE THAN DOUBLED

ITS TOTAL BUSINESS BASE?

7 Copthall Avenue London EC2R 7BE Burroughs group hopes for £400m turnover

THE COMPUTER group formed ing the heavy investment clients from the merger of Burroughs and Sperry, the two US multinationals, Commenting on the impact of the expects to increase its sales in the UK this year and may well lift its pre-tax profits as well.

over the merger in the computer in-dustry, and indicates that fears of

to around £400m this year, while pre-tax profits will be in the region of £75m, putting the company around 100th in the UK earnings

Suggestions that the combined susiness would find it difficult to maintain the market share of the two constituent companies have hinged on difficulties it might have in retaining two separate lines of computers. Senior executives, however, have gone out of their way to convince customers that both the Burroughs and Sperry ranges will be kept and ungraded, thus protect-

Commenting on the impact of the merger Mr John Perry, general manager of the combined group in the UK. said that a new marketing The buoyant performance of the structure was being created to group belies some initial scepticism bring together the sales operation of the two constituent companies.

This division would concentrate potential customer defections may have been overplayed.

UK sales are expected to amount

This division would concentrate on three areas – financial services, the public sector, and industrial and commercial applications - and would be making a particularly strong effort among the building societies which are expected to expand rapidly in the wake of the changes in their legal operating sta-

> Mr Perry added that the merger of the two companies would create opportunities for substantial savings. But he expected that most of the reduction in the labour force an 8 per cent cut worldwide has been indicated - could be achieved by natural wastage and voluntary

list of proposed tax changes

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Confederation of British In-dustry yesterday presented the ish industry, the CBI identified a dustry yesterday presented the Government with a shopping list of tax changes it would like to see in the next Budget to improve the competitiveness of British industry. be recognised for tax In its technical Budget represen-tation to Mr Nigel Lawson, the ain's overseas rivals.

Unions seek a joint

BRITISH trade unions are to take idea is that people will be able to

strategy over IBM

business lobby put forward 58 proposals to improve the small print of trols had made the requirement The aim was to improve indus-try's competitiveness in interna-tional markets, make it easier for transfer shares in a non-resident

Chancellor of the Exchequer, the

industry from unnecessary com-plexities, and enable companies to offer better incentives for their It recognised the problems of fit-ting all the changes into a single, crowded, Budget, but repeated its demand of previous years that a separate technical taxation hill be

then deal "with the anomalies and nendations to im- good reasons.

BY PHILIP BASSETT, LABOUR EDITOR

part in an internationally-organised initiative to press for trade union

organisation in IBM, the world's largest computer company, which in the main does not recognise

For the first time, unions with

hopes of recruiting IBM employees into membership are to meet to try

to draw some form of strategy

which would offer some hope of

penetrating the company.

The move marks a significant

heightening of trade union interest in the possibilities, however diffi-cult, of organising in the often non-

With parts of the service indus-

tries, unions in the UK see high-tech as one of the lew areas of like-

ly growth in employment, and

nembership. The move will be made at a con-

ference, to be held in London on January 12 and 13, organised by three international trade union bod-

ies - the Postal, Telegraph and Telephone International, the Inter-national. Metalworkers Federation

and the white-collar organisation

UK unions able to attend will in-

chide the telecommunications A unions, such as the NCU and STE, iati

The PTIT said yesterday. The nised one.

the white-collar unions ASTMS and found that throughout the company

Apex and private sector unions only 4.9 per cent of employees with a special interest in electronics wanted a union to bargain for them

with a special interest in examples such as the AEU engineering workers, the EETPU electricians and the cent said they would not join a union even if the company recognition

efore possibly trade union

union high-technology sector.

introduced. The Government could

number of priorities. The first was that exchange rate fluctuations on foreign currency borrowings should be recognised for tax purposes to bring equity of treatment with Brit-

The employers' group also said that the removal of exchange conthat companies obtain Treasury business to raise new capital, free entity both unnecessary and oner-

Turning to the deferred payment system for value added tax on imports introduced by the Government 18 months ago, the CBI said that the requirement that all companies provide a guarantee against payment was damaging small and medium-sized companies. It said that the Customs and Excise should instead introduce a discretionary inconsistencies with which the system, applying the guarantee re-present tax laws are riddled. system applying the guarantee re-quirement only where there are

compare their experiences of deal-ing with IBM, a major multination-al, in different countries. We hope

we will come up with some conclu

sions about how we might organise

Few trade union leaders with an

interest in the high-tech sector un-derestimate the difficulty of trying to win membership in IBM. The

company is widely regarded by

union organisers as the epitome o

an anti-union company, but IBM it-self maintains that it is neutral to-

It argues that, overall, it does not

recognise unions because its em-ployees do not want it to. IBM pointed out yesterday that at its plants in a number of countries

union representatives sat on com-

pany councils, including establish

ments in France, Germany, Italy and The Netherlands.

The company has no unions at any of its 40-odd sites in the UK, and the last time that British

unions - the AEU, ASTMS, Tass

and the EETPU - tried to organise in the company, they were soundly rebuffed.

A survey by the Advisory, Concil-ation and Arbitration Service

wards trade unions.

In its proposals on the tax treat ment of corporate financing, the CBI urged the Government to extend tax relief to the incidents costs of raising all types of finance including equity capital. It also wanted tax relief for the discount of bills of exchange drawn by trading companies and business relief for all interest payments including those on short-term borrowing.

"All businesses require ready access to the ever-changing sources of funds available in international money markets. At present, UK tax law inhibits corporate treasurers from fully tapping these sources,

Another way that the Govern ment could smooth the way for be to amend the rules covering the tax treatment of deep discount sec-urities to encourage the adoption of

such techniques.

The CBI's proposals to improve incentives and to reduce the burden of tax complexities on business in-volve a number of detailed changes to the tax system.

Accountancy firms seek foreign links

By Our Financial Staff A TIE-UP between two mediu

sized accountancy firms in the US and UK has led to the formation of Urbach Hacker Young In-ternational, which is seeking further member firms in Europe and in Canada.

Hacker Young, ranked 31 in the UK with 28m turnover and 250 staff, is forging a formal link with Urbach Kahn & Werlin, an Albany, New York firm ranked number 29 in the US, where it employs more than 200 people in

The link was described yester-day by Mr Stephen Fischer of Ur-bach Kahn & Werlin as the "first step in the growth of an organi-sation that will expand to serve our clients throughout the

Mr Frank Stansil, senior part-ner of Hacker Young, said the two firms had been working closely for three years. Both firms had a similar culture and client lists based on small and medium-sized listed companies

and family companies. Links with other accoun firms were expected to be finalised in a few months. Firms in Canada, France and Germany were being given the highest pri-ority with Belgium and Switzerland also high on the list.

"We are not competing with the megalirms," said Mr Fischer. "We are looking for independent firms of about our size which are not already fied up with some-body else." Mr Stansil said: "The two

founding firms complement each other ideally, being of a similar size and providing a similar range of services to a growing number of clients, many of whom are looking to exploit overseas opportunities."

UHY International will be run

by an executive board consisting of Mr Stansil and Mr Arthur Harveris of Hacker Young and Mr Fischer and Mr John Wolf-gang of Urbach Kahn. Mr Stansil became senior part-

ner of Hacker Young in succession to Mr Stuart Young, also the chairman of the British Broadcasting Corporation, who died in

Industry gives Lawson shopping | Nissan accelerates use of European vehicle components

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

The two European Nissan companies are also discussing the possi-bility of joint component purchasing as well as the supply of some components to the UK factory from the Spanish subsidiary, Motor Iber-

Nissan started assembling cars from Japanese kits at Washington this summer at the annual rate of 24,000. It announced last month that it is to go ahead with a second phase of the UK project to produce at an annual rate of 100,000 by 1991. The group said the second-phase cars would start with a European Community content of 60 per cent measured by ex-factory value, rising to 80 per cent as soon as possi-

ble.

Mr Ian Gibson, purchasing director of Nissan Motor Manufacturing (UK), says one of the major constraints on the fast introduction of has been the lack of some large, specialised testing facilities.

NISSAN'S SUBSIDIARY at Wash- The arrangement with Motor Ibington, Tyne and Wear, in north east England, has completed a deal with the Japanese group's subsidiary in Spain which will bely to speed the introduction of European components to cars to be assembled in Rottein the UK plant

incre

sitor

elled

Iberica, in which the Japanese company has a 90 per cent share-holding, has been producing the Nissan Patrol, a light four-wheeldrive vehicle, and the Vanette van for some time, Mr Gibson points out. "So obviously Motor Iberica has already reached the standards." Nissan demands."

"But so far we have had only very brief discussions and have not ye reached the stage of clearing the is-

Mr Gibson says the UK company will certainly look at the possibility of Iberica supplying castings but "castings are expensive to ship and we are not short of castings capaci-ty near Washington."

He emphasised that the British company was under no pressure from the Japanese parent to give favoured treatment to Iberica, "Nisstraints on the fast introduced as san treats every subsidiary as a European components to the cars san treats every subsidiary as a which will be built at Washington stand-alone company. We do our wind the lack of some large, own thing. Our major objective is to be a profitable company."

Eurotunnel launches £206m funding plan

BY ANDREW TAYLOR

E206m through an international share placing were unveiled yester-day when Eurotunnel, the Anglo-

The consortium which is proposing to build a rail tunnel 31 miles long between Britain and France is to issue 8.58m units comprising two shares: one in Eurotunnel Pic the British arm of the consortium and the other in Eurotunnel SA the

French company.

The units which are being offered only to institutional investors have been priced at £12 and FFr 120 for the two shares which will not be permitted to be sold separately.

The intention is to raise £70m

each in Britain and France with the remaining £80m spread in roughly claims in three equal tranches between Ja-edition. pan, the US and the rest of the

tium's assumptions for inflation and interest charges, will be 17.2 per cent gross over the 55-year-life

several months. There also appears to have been reasonable interest from institutions in other countries, particularly in Japan.

slower although the feeling within the consortium is that it will just about achieve its £70m British target. Pledges from individual institu-tions so far range from £500,000 to £5m; with a further £5m pledge re-

ceived yesterday. Mr Richard Fullford, chairman of Scrimgeour Vickers, joint British brokers to the placing with County Securities, said yesterday: "I am sure we will achieve our target. "Institutions are much more con-

FINAL DETAILS of plans to raise cerned about short-term investments that turn into long-term projects. If they know from the start that they are being asked to invest French channel tunnel consortium, long-term they are quite perpared sent out the full prospectus for the to look that far ahead."

Subscriptions for units must be made no later than 2pm British time and 30m in France on Friday. No share will be issued unless all the units are subscribed for says the consortium.

The consortium plans a much larger £750m international share offer for sale next summer after which it will seek a quote on the London and Paris stock exchanges. tors are trying to frighten potential investors in the tunnel by raising exaggerated fears about safety, the editor of Jane's World Railways claims in the foreword to the latest

Mr Geoffrey Freeman Allen, the world.
According to the prospectus, the notional overall rate of return to inhave been largely co-ordinated by Sealink UK, "ought to prove more than their hite."

ferocious than their bite The ferry companies are accused of raising "lurid visions" of a poten-tial inferno on shuttle trains carry-In France the placing has been ing cars through the tunnel caused practically a fait accompli for by passengers tinkering with vehiing cars through the tunnel caused cle engines or "brewing tea over a

open flame."
Mr Freeman Allen says investors should remember that decades of In Britain the response has been rail shuttle traffic through the transAlpine tunnels have caused no serious accidents.

In addition, new construction materials produced by British Rail en-gineering will make it possible to produce wagon mouldings which would be almost impossible to ignite and smoke-free if exposed to

Jane's World Railways 1986-87: edited by Geoffrey Freeman Allen; published by Jane's Publishing Company, price £70.

Fabrication yard will stay open

Kishorn in north-west Scotland, now being run by receivers, will stay open at least until early next year while its 600 employees complete a large North Sea order.

The joint receivers, Mr Matthew McPhail and Mr Stephen James of KMG Thomson McLintock, say they have also received several offers to purchase the facility, owned by Howard Doris, until recently one

THE BIG fabrication yard at Loch of the biggest UK offshore fabrica- Loch Kishorn, believed to be worth

Howard Doris last year merged with the John Howard civil engineering company to form the John Howard Group. It reported a comunder half of it contributed by How-ard Doris. When the group called in ard Doris when the group called in However, some 500 Howard Doris bined turnover of £75m in 1985, just tens of millions of pounds. The uncompleted contract at

about £15m, is a gas treatment and compression module for Total Oil Marine's Alwyn North B platform, in which Elf UK is also a partner. If Loch Kishorn is kept open, at

employees have already been laid off at other Howard Doris fabrication facilities in north-east England.

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Unlisted market raises £1.5bn

By Alice Rawsthorn

THE Unlisted Securities Market has raised almost £1.5on for compa-nies through flotations and rights issues since its inception nearly six years ago.

Some £367.2m was realised in the first nine months of this year, ac-cording to a report published yesterday by the accountants. Touche Ross.

In the first nine months of this year 73 companies went public on the USM. Together they raised

£229.3m from the market £111.4m

USM have raised £137.9m in 1988

and a total of £399.9m since the

of which went to existing shareholders with £117.9m being invested in their businesses. Since the USM's creation in November 1980, it has generated £1.03bn through flotations. Rights and share issues on the

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Revised targets for BR may increase fares

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

by 1989/90.

Mr Nicholas Ridley, the former

Transport Secretary, and follows

substantial problems caused by the

miners' strike and the loss of major

The required rate of return an-

nounced by Mr Moore is believed to be in excess of the level BR had wanted, but substantially below

what was sought by the Treasury.

Sir Robert Reid, chairman of BR

said the revised objectives were demanding but achievable." But

the announcement was met with

hostility by the Labour Party and

Mr Jimmy Knapp, general secre-tary of the National Union of Rail-

waymen, said the reduction in pas-

senger subsidies was a recipe for

the third week in October to come to see the Tower of London!"

He argued that last week's rush

at Heathrow had occured because

many who wanted to settle illegally

had decided to "try it on" under the

old immigration rules. He accused

Mr Kaufman of wanting to tear a

next general election

eing fare increases in the

distribution contracts.

THE GOVERNMENT yesterday announced revised financial targets for British Rail which will reduce the rate of return the corporation is required to achieve on its non-subsidised operations, but could mean substantial fare increases for Lon-

Mr John Moore, Transport Secretary, said subsidies to BR's passenger services would be reduced by 25 per cent by 1989/90, following a cut of 25 per cent in the past three

He said this would probably require fare increases above the level of inflation in the Network South East area, while services on the provincial passenger network would have to be tailored "more closely to

Mr Moore stressed that the Government was not asking for a programme of major route closures, but he instructed BR to review the prospects for introducing buses where this might be cheaper than maintaining rail services.

In addition, he confirmed that subsidies will be withdrawn from the Inter City network after next year, despite BR's failure to bring Inter City into profit.

ladesh, Ghana and Nigeria are ra-

cist and "an abuse of human rights" Mr Gerald Kaufman, the Labour

Home Affairs spokesman, told the

He rounded on Tory MPs who

heckled his attack on the Govern-

ment, accusing them of "showing

that they only give a damn for the human rights of those with white

The exchanges came after a

statement by Mr Douglas Hurd, the

Home Secretary, during which he

announced that the visa scheme

would be implemed for visitors

scheme, arguing that it was now working satisfactorily in the inter-ests of bona fide travellers. He said

it was better to have the checking

cerried out in a visitor's home coun-

try rather than facing interament

Mr Hurd scoffed at Mr Kaulman

who, he said, "cut a ludicrous figure

Mr Hurd defended the visa

from Ghana tomorrow.

BY TOM LYNCH

Visitor visa rules

THE NEW visa rules for visitors to were genuine tourists. Are we to be-

Britain from India, Pakistan, Bang- heve that these young men chose

suring us that all these young men rather than at the port of entry.

labelled racist

The corporation's non-subsidised operations, which include the freight, parcels and catering businesses, will be required to achieve an operating profit of 2.7 per cent This is a retreat from the target microwave ovens next vear. of 5 per cent set three years ago by

wave ovens a year by the middle of next vear.

UK sales of consumer electronics goods made by Samsung, the larg-est company in Korea, are ap-proaching £30m a year. Mr H. Kim, managing director of Samsung Electronics UK, said: The UK Government and its people have a most positive and welcoming attitude towards foreign investment."

D BRITAIN, West Germany, Italy and Spain yesterday signed a gen-eral memorandum of under-standing on their participation in the £10bm programme to build the European Fighter Aircraft (EFA) for service in the mid-1990s.

The four countries' defence minthe Nato Nuclear Programme Group at Gleneagles in Scotland. It formalises the arms co-operation deal negotiated in Turin in July

hole in immigration policy so wide as to make it meaningless." □ WARD WHITE, the acquisitive UK retail group, launched a £148m bid for LCP Holdings, a Midlands-In a statement, Mr Hurd said be would announce today new rules limiting the rights MPs have to delay the deportations of people re-fused entry to Britain pending a review of their cases. It later became clear that 90 of those who arrived before Wednesday's visa deadline for the Indian

sub-continent were still being held by immigration authorities, each of m after intervention by an MP to halt deportation. Mr Hurd said the new rules would reflect the fact that the main decision on admissions would rest

Analysis, Page 24

Samsung plans TV output at new plant

SAMSUNG, the South Korean industrial group, is to manufacture 300,000 colour televisions a year from 1990 at its new UK factory, mas writes. It is the first Korean electronics investment in the UK. The plant at Billingham, north east England, will start producing video cassette recorders and

Samsung expects to be producing 120,000 VCRs and 150,000 micro-

☐ HALIFAX Building Society, the UK's biggest lender to home-buy-ers, led the way for an industrywide increase in the cost of home loans. It said it was increasing its mortgage rate to 12.25 per cent from November 1, a jump of 1.25

swingeing fare increases in the South East which would cost the Conservatives vital votes at the Other societies are likely to an-nounce similar increases by the end of the week. Mrs Margaret Thatcher, Prime Minister, said in the House of Commons that the Government was ready, if necessary, to raise interest rates in order to keep down the pressure on inflation.

based company whose interests range from car parts retailing in the US to investment property and builders merchanting in the UK. But the offer was immediately reected by LCP directors. This is an unsolicited offer and has no commercial logic," Mr David Rhead

chairman of LCP, said. He added that the company which is advised by Schroders, had not received any approaches other than Ward White's recently and would not be looking for a white knight. We intend to remain inde-

NOTICE OF REDEMPTION

To the Holders of

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U.S. \$100,000,000 Floating Rate Depositary Receipts Due 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding Floating Rate Depositary Receipts due 1991 of Banco di Santo Spirito S.p.A. (the "Depositary Receipts") that, pursuant to the provisions of the Paying Agency Agreement dated as of November 29, 1984 and the terms and conditions of the Depositary Receipts, Banco di Santo Spirito S.p.A. intends to redeem on November 28, 1986 all of its outstanding Depositary Receipts, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payment of the Depositary Receipts will be made in U.S. Dollars on November 28, 1986 against surrender of the Depositary Receipts with coupons due May 1987 and subsequent coupons attached at the majorities of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Macana Guarantia Tauth Command of Nary Vol. 1 and 20 Parkers of Nary Vol. 1 and 20 Parkers of Nary Vol. 2 Parkers of Nary

Psyment of the Depositary Receipts will be made in U.S. Dollars on November 28, 1986 against surrender of the Depositary Receipts with coupons due May 1987 and subsequent coupons attached at the main offices of Morgan Guaranty Trust Company of New York in London, Kredietbank S.A. Luxembourgeoise in Luxembourg and Swiss Bank Corporation in Basle.

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From and after November 28, 1986 interest shall cease to accrue on the Depositary Receipts.

Banco di Santo Spirito S.p.A., London Branch

Date: October 22, 1986

 $[f_2]]$

By: Morgan Guaranty Trust Company OF NEW YORK, Principal Paying Agent

WHICH BRITISH BANK HAS A MANAGEMENT TEAM WHOSE **AVERAGE** AGE IS 44; 338 >>> AND IS DEDICATED TO BANKING INNOVATION?

Jaguar moves to calm pay frustration

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

"JAGUAR is a great company to work for. But all the pride and succass won't pay my bills. At the end of the day it's the money they pay

That was the harsh comment from one worker yesterday as he hunched his shoulders against the driving rain outside the Browns Lane assembly plant at Coventry in the Midlands. For all the glamour of the Jaguar

marque the factory - where Sir John Egan, the chairman, has pulled off perhaps the most publicised industrial recovery of recent years - presented a dismal sight

Few people scurried from the massive gates through the rain to the local shop for lunchtime ciga-reties and sweets. But those who did spoke of frustration and their belief that the efforts and changes made over the past six years should be reflected in a big cash pay award.

That mood, demonstrated in a walk-out by thousands of workers in a dispute over time and-motion men last week, has clearly taken both unions and management by

that there will never be a return to the good old days in a city that has had its industrial heart ripped out a crowd of 15,000.

JAGUAR CARS announced union agreement on a

felt that it had done well by its workforce. Nearly 3,000 new jobs have been created in little more than two years to push the numbers employed to more than 11,000.

assembly worker is the best paid in the UK with a basic wage of £143 for a 39-hour week, a productivity-related bonus that regularly yields the maximum £42.50, and overtime opportunities that boost earnings to

in April 1980, Sir John has tried to carry the workforce with him in an emotively titled "hearts and minds

It is reflected not merely in the "open-door" policy on labour prob-lems but also the Jaguar fun run in at least this Thursday. Word spread

two-year pay deal for its 8,000 manual workers last night. The company headed off rising shopfloor militancy by increasing its pay offer in negotiations yesterday. The unions had been demanding a package including an immediate £20 a week rise. Jaguar put which the chairman takes part and round the Browns Lane factory and the bonfire night party which draws according to the unions most work-

> reater when on Thursday a group of workers on the pre-mount assem bly track for the new car downed tools in protest at the role of industrial engineers, traditionally known as the time-and-motion men. Colleagues on the mount and trim assembly lines walked out in sympathy, to be joined by workers on the three corresponding tracks making

The shock was therefore the

the existing saloon cars. The company stood firm, and insisted negotiations could not begin until there was a resumption of work. There were productivity be efits designed into the new car and they had to be realised.

The tough line persisted into Frilay but the 800 workers overturned the recommendation of their senior

ers had walked off the job by Friday night.

more money on the table to improve its original of-

The company called in the senior stewards on Saturday and gave ground: it agreed to withdraw all the industrial engineers for 48 hours to allow discussions to take

The unions believed they made another breakthrough in the talks on Monday. The company conceded if there was a dispute between a worker and the industrial engineer over the time and effort required for carrying out an operation the shop stewards could be brought into

For the six weeks the new car has been coming into production, shop floor resentment has built up, with the company insisting that only the foreman should be involved in such

the dispute spread so quickly, the Jaguar workers realised that over the next few weeks they will be negotiating the terms that will determine their working conditions for the next decade.

Output of the new XJ6 is running at only around 150 cars a week and must be pushed to 900. Jaguar is different not only in the quality of its products, the lower volumes and the longer time-cycle for opera-tions, but also in its dependence proon one model.

Mr Chris Liddell, the local Transport Union official and a former worker at Browns Lane for 14 years, declares: "Industrial relations are different at Jaguar. This is a family atmosphere with everybody committed to success. There is a tolerance and the company knows it can draw upon the experience of its shop stewards."

heavily on that tradition and good-will. "What the company has to recognise is that it has a motivated workforce that is delivering a great deal more effort. They simply want to see that performance reflected in

MPs win damages in libel action against BBC

BY DAVID THOMAS, RAYMOND HUGHES AND MICHAEL CASSELL

THE BBC yesterday agreed to pay libel damages and legal costs totalling £280,000 to two Conservative MPs accused in a Pano-

rama programme of having links with far-right groups.

It accepted in the High Court in London that allegations made in the programme against Mr Neil Hamilton and Mr Gerald Howarth were false. However, the BBC immediately made clear

that there would be no internal inquiry or disciplinary action.
The MPs are to receive £20,000 each in settlement of the libel action. In apologising unreservedly to them in court the BBC agreed to pay their legal costs which are put at £240,737.

In an agreed statement, M. Charles Gray, QC, for the BBC, Mr Peter Ibbotson, Mr James Hogan, Mr Fred Emery and Mr

Michael Cockerell, the four journalists named in the libel action, said that the statements had not been deliberate falsehoods. Conservative Central Office

yesterday refused to comment on reports that senior Conservative officials had contacted potential es in the case. After the settlement was agreed, Mr Ham-ilton and Mr Howarth said they would be seeking a meeting with

Mr Marmaduke Hussey, the new BBC chairman, "to discuss with him ways in which the Corporation's integrity can be restored, its political impartiality re-estab-lished and its legitimate editorial ce protected."

ing Panorama of using tech-niques "worthy of Dr Goebbels" and saying their main concern was "the plummeting standards

of professional journalism in some areas of the BBC."

Speaking on BBC radio, Mr Hamilton said: "If the individuals involved in the making of this programme were men of honour they would resign." He added:
"Where there is a failure of management control of such a catas-trophic kind ... heads should roll."

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FOCUS ON COMMERCE AND INDUSTRY IN SOUTHERN AFRICA

Equal opportunity group goes for exports

Christo Wiese, chairman of the Pepkor group, talks to John Spira, Finance Editor

Spira: Peplor's exports have stored since the group first began exporting in a concerted manner two years ago. Why have you gone so aggressively for the export market said what are your fature plans

Where The deterioration in the exchange value of the rand has created an opportunity for South African manificatives generally. For the country as a whole, a successful export strategy of manufactured goods can prove to be of great importance. Pepkor, being the second-largest clothing and flotwess manufacture in South Africa, means that we have a large manufacturing base, which can be easily geared to export sales. A lot of our exports come from our horizontal manufacturing entity, the House of Monatic. Here, the competition on an international scale lark quite as fierce as in the more besic commodines. This gives us an additional edge.

as in the many each commonth. It is given as a mandificant edge.

Against this background we've gone all out for exports and our future plants are to eventually match our exports in moneary terms, in this way creating our own forward cover both ways. Our total

creaning our ways toward cover both ways. Our total imports last year were RS2 million and our exports were only R3 million, so we've a long way to go, although this year already there'll be a tremendous narrowing of the gap. Imports will be down to RS5 million, while our exports will be up to R20 million.

Spira: You export mainly to the US and UK. Have you experienced any problems?

Where: Tariff barriers haven't been a problem in the categories of goods that we export. The problem — especially in the UK — has bein in the label of origin. Forsaciy, on each occasion that we've lost a customer

more.
We have special relationships with our foreign retailers, who've taken on the activists with the attitude that they (the retailers) are not prepared to be told what sort of merchandise they can or cannot sell.

of merchandise they can or curator seal.

The Pepkor group is, and has always been, an equal opportunity company and has in fact, throughout its existence, compiled with all the principles contained in the so-called Sullivan Code, in this way ensuring that we make a countribution to the solution of a problem.

Our foreign retailers appreciate this and have taken the stand that they will sell what they believe to be in the

Spira: Do you feel the government is doing enough

Where: No. There hasn't been a concerted, clearly con-ceived, well-defined strategy to promote exports on an organing basis. The basis of the export incentives we have at present — where only those with a tax base can get the full benefits of the incentives — disqualifies a large number of potential exporters. That's wrong — and the government seems to be accepting that it's

fixey are based on a formula relating to expenses inthey are based of a bottom is the wrong way around, because the company that exposts for RIOO 000 and inclus exposts expense relating thereto of RIO 000 is better off (if it has a tax base) than the company which exports for RIOO 000 but incurs only RI 000 in expenses in generating those exports.

The incentive should be related directly to the value

of the export. The more efficient should be rewarded.

Spira: Although an increased interest burden plus large foreign exchange losses were primarily respon-sible for Pepkor's disappointing results in the year to Pehruary 1986, the figures also suggested that there been a subsequent improvement?

Wiese: All group margins in the past few years in South Africa have been under pressure. Looking at Pepkor, bear in mind that the mature of the business has changed. nd retailing has grown faster than our non-food retail-business and this has clearly had an adverse int-

pact on margins.

We're currently involved in a restructuring programme wheely each business in the group will be presenting its own sets of figures. Only once this process is complete will you be able to see precisely what is happening to margins in each sphere of our

The current depressed state of the South African economy doesn't allow scope for improving margins but there hasn't been any deterioration since the end of our financial year.

Spirat: Why have you found it necessary to implement a major reconstruction of the group and what do you hope to achieve thereby?

Wiese: Our gearing is unacceptably high. We were hop-ing to redress that problem via our rights issue last year but we suffered a firreign exchange knock. Ultimate-ly, we considered that the best way of achieving an ac-ceptable gearing ratio is to list our separate trading di-visions on the stock exchange and then dispose of por-tions of them in order to reduce our debt. ally—and also There are other reasons. International in South Africa — there's been a move to

glomerating, because the investing public has tended to be confused when looking at conglomerates. In our case, we don't seem to get the full benefit of the star performers in our stable. So we want to be in a position to give clearly-defined, clearly-focused businesses

tion to give clearly-defined, clearly-locased mannesses to the investment community.

Structuring our businesses as separate entities also gives us the shillity to create greater motivation for the various management teams. In effect, they graduate to a stage where their own furtures are dictated by their one and not diluxed by the results of other com ties in the group. Another factor is the tendency for bankers to have

productial limits for industries and businesses. Once they lend above a certain prescribed amount to a sin-gle company, is becomes risky, because the bank is ex-posed to one entity for a large sum of meany. Banks feel more comfortable lending to the separa ment parts of the same group.

Spira: At the concinsion of your programme, how many companies will you have listed on the Johannesburg Stock Exchange?

Where: We now have Pepitor and Pepgru, along with stock exchange approval for the listing of Pep Stores. The next step will be the listing of Shoprite (our food retail chain), followed by one or two further listings

Spira: Pepkor's activities comprise clothing and



food; manufacturing and retailing. Has the verti-cal integration resulting from this structure proved successful, bearing in used that it has come in for a measure of critical in

Wisse: The criticism has abased over the pest couple of years. More recently, criticism has rather been directed against our venture into horizontal integration.

Pep Stores/Ackermans is the dominant third world clothing retailer in South Africa. with far and second the clothing retailer in South Africa, with far and away the largest slice of that market. One of its strengths is that it does have this vertical manufacturing arm. We be-

n coes mwe tus vertical mammacturing arm. We be-lieve it would be weaker without that resource.

For a retailer to manufacture can be very risky, although there are a number of retailers in South Afri-ca who have been doing it successfully. One must be extremely disciplined in one's approach. Thus, we have laid down strict rules. We manufacture only very basnodities. We don't fool around in the fashion are commonates. We don't not around in the instinct area, where one could get heally burned. Further, only those hems that are manufactured in massive runs are produced. Finally, we shall never manufacture more than a given percentage of our notil requirements. In only exceptional cases will we manufacture close

to 100% of our requirement, because our retail buy-ers must keep their fingers on the pulse of the market. ensures their fingers on the pulse of the market.

The variety in their stones must much that of their

For these reasons — that we have held strictly to our pudelines — our policy of vertical integration has been Spira: Your most recent chairman's review con-tained the statement that for South Africa 1965 was a year characterised by "a deep sense of despair throughout the entire nation." Have you detected any lifting of spirits this year?

Weise: Yes, particularly in the past few months. The gold price has risen, interest rates have continued to decline and the government has primed the economy. All these factors have helped. True, people are still an exhaust the beauter that can't may a clear notificial airrehensive because they can't see a clear political pic tre emerging and all of us are affected to a greater or as cleared by the recenting projects from shored. For as degree by the negative attitude from abroad. But, general terms, South Africans bave come to accept that the bark may be worse than the bite.

There comes a time when people start to come to terms with such negatives and begin to find ways around

South Africa is in many ways a fortunate n fortunate in that we are always given warning of clouds on the horizon. This gives us time to prepare for the coming storm. The arms embargo is the most obvious we were relying on imports for more than 60% of our mariculs requirements. If at that stage we were to have scome involved in a regional military conflict, we could have been in serious trouble. Eight years later armements comprise our single biggest manufactured export. So today we could more than take care of

Equally, with the threats of boycotts and sanctions, we



PEPKOR LIMITED

P O BOX 1100 PAROW EAST, 7501 TEL. NO. (021) 932-9911 have been given an opportunity to prepare for those threats should they materialise into anything concreae. Let's face it, we've been having to contend with boycots and sanctions for a number of years, though to a lesser extent than what is now threatened. We've been given the chance of putting things in place.

That kind of message is certainly helping to put more backbone into our people.

Moderate non-white South Africans must find it perfective that during near years when we had hard-con-

plexing that during past years when we had hard-core spartheid in this country, large numbers of western companies and governments pumped billions into South Africa. Now that we have a government which has gone on record as stating that apartheid, is outdened and that efforts are being made to bury apartheid, there's suddenly a cry that South Africa must be subjected to sanctions. In a perverse way, therefore, it sees that the West was intent on bankrolling apartheid. So apart from all the rational arguments one can lew

against the lunacy of senctions, this argument must pose an enormous dillentma for thinking people in the West. I'm convinced that a year from now we'll look back and see that the bark was a lot worse than the blee. Another negative is the concern over the threat to the stability of the nation from the extreme left and the extreme right. For the next decade or two, South Africa will have to deal with an onslaught from the non-democratic left (I do not see the hunsic right as a major threat). But that isn't cause for undee pessionism. These are many countries in the world which have to cope with that kind of situation. We shall simply have to learn to

Spira: The bulk of your domestic market comprises coloured and black consumers. Have past boycotts of white-controlled companies impacted advergely on your groups trading? Will this be a factor in the future?

Weise: I don't believe this will be an important factor in the financ, because by its very nature it inn't sustainable. The negative potential aspect — and I'm glad id idn't develop that way — is that the disenfinanchised people of South Africa could have alienated one of their people of SOUM ALL MECONAL HAVE ANALYSIANS SECTION. Bus-iness has always been in the forefront of fighting for a better deal for the disenfranchised. It was grossly unfair that business was perceived as being the soft un-derbelly of government. Ironically, it was aimed primarily at white shopkeepers — a stonegy that didn't get at big business, because the loaf of bread sold by the black trader in the townships is supplied by white business. There is no way that white shopkeepers could accept in a concition to present size shopkeepers could ousmess, I here is no way man wante snopmeepers count ever be in a position to pressurise government into the kind of political reforms sought. Clearly, therefore, the whole thing wasn't properly thought through. Accord-ingly, it cannot be sustained.

The positive side has been that in many instances due

on was given to busine recognition was given to businesses when when ceived to be sympathetic in the past. Our group, for instance, has not sufficied to the extent that some others

Why? Because Pep Stores is recognised as always having been an equal opportunity company. For the past 12 years we've had an extremely successful partnership operation with the coloured comman another with the Zulus in KwaZulu. They're gemaine partnerships—not with puppers but with coloured and black co-shareholders. All these factors were recog-alsed by those communities and we therefore did not

nised by those commutaties and we mereore do not suffer as hadly as some other businesses. During the past financial year, Pep Stores achieved two-and-a-half times the national average growth in sales. So if we were affected by the boycotts, we've cer-tainly not been hit as badly as some others.

Spira: Clothing manufacturers enjoy a high level of tariff protection in South Africa. Do you consider this policy to be justified?

Wiese: Wedon't live in a perfect world and I think that in the past we may have erred by being somewhat mive in our view of fair international trade practices. It's been wn in most developing countries that textile and thing manufacture is essential to the process of evolution. Therefore, there are industries which merit some kind of protection. The industry is the third-largest emplayer of labour in South Africa, so there's every justifi-cation for balanced and sensible pariff protection.

Spira: How would you characterise group labour relations and what has been the effect of non-white

Wieser Weemploy 18 000 people in our group (13 000 in our manufacturing divisions) and we have experienced no problems — probably because we are a people's business. Also, our stores are small units, which means that each manager knows every member of his staff intimately. This makes it difficult for the intelements of the trade unions to gain a footbold.

On the manufacturing front, we have developed out-standing relationships with the unions, who know from experience that we don't fire thousands at the drop a hal. In fact, during the recession we have coming nce that we don't fire thousands at the drop of

WHO'S REALLY GOING TO GET THE MOST OUT OF OUR NEW INVESTMENT?



TIMOTHY BEVAN

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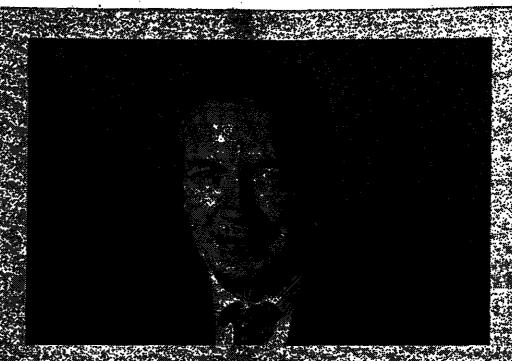
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Television/Christopher Dunkley

Look forward to Lost Empires

John Mortimer's Paradise Postponed has not only remained structurally confusing with its repeated flashbacks to periods which often seem indistinguishable from the fictional present, but, as the episodes build up, the result seems increasingly like an over-ripe increasingly like an over-ripe brie: soft and oozing and un-pleasantly sour. Mortimer has a flair for the minutiae of narrative, so there is always some interest in what will happen next — will the young couple succeed in weaseling their way into the old lady's cottage, will the young preten-der really con the old MP into stepping down—but the main characters are, almost without exception, deeply antipathetic.

Simeon Simcox is a rich sanctimonious clergyman, more concerned with politics than God. Henry Simcox is his God. Henry Simcox is his of last year's Bleak House, or scheming povelist son who has even the BBC's 1975 version of sold his soul to Hollywood. David Copperfield, which bene-

Thank goodness for Granada Fred Simcox is his Television. Their seven part other son, the stick-in-the-mud filmed adaptation of Lost doctor with principles but no spine. Dr Salter is a cynic. Empires, J. B. Priestley's novel about life on the music hall Lady Grace Fanner is a snob. circuit just before the First Charlotte Fanner is a snogestible war, is the television event which was so badly needed. The 1986 autumn season had been looking tediously unremarkable with many of the promised goodies middle class snob and inverted snob respectively. And of course Leslie Titmuss is what course Leslie Titmuss is what the series is really all about an unprincipled social climber with ratike cunning who will stop at nothing in clawing his

stop at nothing in clawing his way to the top of the Tory party. Ironically in view of Mortimer's declared left wing views, the only character portrayed with affection is the old aristocrat, Sir Nicholas Fanner, played by Richard Vernon with his usual seeming effortlessness. The opening episode of David Copperfield displayed the BBC's-usual good-looking Dickensian

peration of poke bonnets, horse-drawn carriages and master-servant relationships. A lot of it seems to go a short way, and although this series will no doubt continue the BBC's long habit of introducing new generations to Dickens adoptations it can seemally be adaptations, it can scarcely be expected to match the standards

fited from Arthur Lowe as Micawher. First Among Equals is a soap glitz series such as Dallas and Dynasty — with politics as a sub-plot, which is entertaining enough if you are marconed in an hotel room with 50 minutes to kill. Inside Story is one of television's better Fleet Street dramas (there have been several recently) but I doubt whether I would continue to watch if it was not my job.

The best comedles being shown this season, by a disturbingly long way, are Faulty Towers and Yes, Prime Minister, both repeats. Some of the material now being included in Alas Smith And Jones is so poor that it can scarcely be called professional, and although Kenny Everett has introduced an entirely track introduced an entirely fresh "cast" for his new series, the first of the new shows lacked the rollicking wickedness and bite of the old ones.

Channel 4 has been turning out some good documentaries and current affairs programmes as described in last week's column, and BBC2 launched a new season of 40 Minutes with a classic programme by Jenny a classic programme by Jenny Barraclough about the ball-room dancing championships in Blackpool. The Story Of English is still interesting even if no subsequent episode has

been as good as the first, and other?" asks Julie Blane. At London Weekend's Tomorrow the start when Richard's uncle, Lond did an excellent job first the illusionist "Ganga Dun." in in showing the nature of the vites his nephew to join the act current boom in south east as backstage dogsbody the wage England, then in showing the offered is £5 a week — surely difficulties that follow from an unbelievably high rate for a that boom. Yet that was a most teenager in 1918. (I started unusual one-off programme work on the Slough Observer. opera — or, more accurately, a in showing the nature of the British version of the American current boom in south east unusual one-off programme work on the Slough Observer, which could only momentarily half a century and two world alter the feeling that we have wars later, at £8 17s 6d). alter the feeling that we have been experiencing a decidedly

> The Crown, which would be going slightly too far. Priestley's going slightly too far. Priestley's story lacks the intellectual weight of Waugh's, and it has neither the philosophical nor the geographical scope of the Raj Quartet.
>
> Yet in other respects this series carries all the unmistakable marks of Granada quality. It begins with a bravura sequence opening out from the music hall into the trenches of World War I and it is a

World War I, and it is a measure of the expertise brought together by producer June Howson that after all the other comparable dramas from Oh What A Lovely War on-wards this does not seem old hat. Indeed, World War I has been on our screens as recently as in The Monocled Mutineer, with wonderfully authentic scenes, yet those in Lost Empires seem even more terri-

But for all its realism, this scene serves mainly to point up the double meaning of the title (the British Empire and the Glasgow Empire, as it were) and to remind us that everything we are about to watch in lashback, the entire action taking place between November 1913 and August 1914, is backlit by the setting sun of the In particular Carmen Du Sautoy Edwardian era. The sense of a is electrifying as Miss Blane, dying fall, presumably emanating originally from Priestley, is timate theatre, brought down by subtly sustained in the television series with its amber something that Theda Bara and light and its aspidistras, as the Marilyn Monroe had, quite action follows young Richard indefinable yet unmistakable: a service in perumpta which scorrected.

action follows young Richard indefinable yet unmistakable: a sexual penumbra which scorches the streen. Her scenes with There is the occasional solecism. "She glowed in her costume like somebody had polished her," says Richard, and "Tell me Richard, do you want you and I to see more of each indefinable yet unmistakable: a sexual penumbra which scorches the screen. Her scenes with Firth are amongst the best in is, above all, splendid entertainment; a series to look forward to, week by week, which is precisely what we needed.

been experiencing a decidedly en lacklustre season.

It What was needed was a major to programme event to stand as a milestone marking out autumn 86, and just such an event begins on Friday with the double-length opening epison of Lost Empires. One hesitates to go the whole hog and declare that "Granada has done it again," because that would imply that Lost Empires stands on a level with Brideshead Revisited and Jewel in The Crown, which to the series is the vividness with which it evokes that vanished of weekly variety, theatrical digs, and Sunday train journeys from one end of the country to the other.

Before you can achieve the wholly believable period atmosphere of a work such as this you have to be willing to spend the going slightly too far Prioritary. a lot of money (no doubt several million pounds on Lost Empires) but cash alone guarantees nothing. It is the accretion of expertise in depart-

accretion of expertise in department after department—location finding, prop buying, costumes, make-up, lighting—which leads to the final effect, and here we see the combination at its best. In Lost Empires you do not spot the same three vintage cars driving endlessly in and out of shot to generate period "traffic." beer bottles and changing cos-tumes with more rapidity than the girls backstage at the Folies Bergères.

An eager cast of nine are still lumbered, though, with the magical narrator, the man who brings the town alive; Jeremy Blake, vocally stretched in sloopy jeans, sounds like a bad Richard Burton impersonation, his adenoidal twang impelling smoke-furled Myrmidons to gather round Captain Cat, or time to pass and dawn to inch its way above the skyline.

in and out of shot to generate period "traffic."

Yet such production values would all be useless, of course, without a good cast. Here again Granada has triumphed using the same trick as with Bridge-head and Jewel: putting almost unknown faces in main parts with stars in supporting rôles. In the leading part of Hern-castle, Colin Firth gets the same sort of opportunity as Jeremy Irons and Charles Dance before him, and magnificent support its way above the skyline. Behnda Ackermann (design) and John A. Williams (lighting) have devised a white hill town nestling beneath a semi-cyclo-rama of misty green hills that, despite its tufts of mossy damp, is almost Andalusian. Gilbert him, and magnificent support from Laurence Olivier as the tragically declining comedian Harry Burrard, and from Brian Wynne as the Captain presides from above white Cherry Owen and Mr Waldo (both Stephen Botcher) drink in the Sailors' Glover as the bill topping Tommy Beamish.

Though life on the halls is the primary subject, Herncastle's sexual initiation is a major subtheme and here, too, the production tion gains from a series of highly charged performances.

Cambridge Theatre Com-pany's brace of touring produc-tions is completed by Middleton

Under Milk Wood/Greenwich

Michael Coveney



Rachel Bell

Tynan review (quoted in the programme) that "all words intended to be spoken gain from the sight of the speaker." Sure, but not if he's jigging up and down. The action, anyway, is arbitrarily chosen. When Organ finds Cherry laid out on the tombstone, he sees not Cherry but a supine narrator. If the plan is to suggest that Cherry but a supine narrator. If the plan is to suggest that our host, Puck-like, both distributes roles and assumes them, something more sustained and galvanic must be done to convey the point.

The best interludes — I will skip Polly Garter giving a bare breast to a top baby — are the

breast to a toy baby — are the sharply etched duets of the and Mr Waldo (both Stephen Pughs over cold grey cottage Botcher) drink in the Sailors' pie and the Organ Morgans Arms on the central platform. Worlds apart in chatter and reverie at the breakfast table. The respective ladies are skill, but the rhythms and pleasures of Milk Wood will always derive from the voice, not movement. He mis-reads the

Yesterday afternoon, at the Lyric in Shaftesbury Avenue, but not coruscating account of a flat monodrama about Lillian Hellman by William Luce. Lillian (seen on Broadway, briefly, with Zoe Caldwell) is an inert distillation of Hellman's autobiographies, particularly those passages concerning her hosband and friend Dashiell Hammett. Hellman recalls their love, life and persecution by the McCarthy witch-hunt, as the un-seen Hammetz lies dying behind a screen. This is less trying and anodyne a piece than Luce's Emily Dickinson show, but only because Hellman herself was less trying and anodyne than Emily Dickinson. Hellman's been done to death anyway; and there's far too much name-dropping and self-justification in the ragbag, undynamic treatment. More performances on the

coming two Sundays.

The Changeling/Cambridge

Martin Hoyle

Jacobean horror-plays, too) or container fastened to his person

pany's brace or tourned toos is completed by Middleton and Rowley's The Changeling played on the same basic set as their School for Scandal, reviewed in these pages by Michael Coveney. A box set dominated by an ornate central portico is here broken up by solid mobile screens on wheels, so modern-looking that one awaits the cricket score to go up on them. They swivel serviceably for poor Alonzo's fatal tour of the castle and in the acclaims when offered mere fatal tour of the castle and the same basic set at the complete of lightweight into their own with the women (the men tend to look alike): black lace, parasols and roses in the hair proclaim Goya as a cheery trickster who can plot of Goya's sombre fatalism emerges, perhaps because the production lacks a sense of passions repressed by rigid formality.

Rebecca Pidgeon makes a promising Beatrice. She begins in the hair proclaim Goya as a cheery trickster who can plot of Goya's sombre fatalism emerges, perhaps because the production lacks a sense of passions repressed by rigid formality.

Rebecca Pidgeon makes a promising Beatrice. She begins unimpressively, not too convincing as either a bossy rich girl or a hot-blooded Latin; and her come together to pen in the inmates of Alibius's madhouse. money for murder (he wants or a hot-blooded Latin; and her his employer's body), but the sudden wheedling of the amiable, sometimes irritable hitherto despised De Flores haggling that ensues with would deceive nobody. But Beatrice resembles the well-after the murder she assumes a The play lacks the black lyricism of Ford and Webster, rag morality of the later Jacobean satirists. But it clearly charts the psychological fusion

Double Indemnity.

Bill Pryde's workmanlike, unatimospheric and lightweignt production expresses little of the men tend to look alike):

Beatrice resembles the wellbred bartering at a church
jumble sale. Mr Georgeson looks
a trifle mature, not ugly enough
(two make-up boils on his left
cheek hardly suffice), sounds
hoarse and thick-voiced, and
on the first night had trouble
popping (loudly) the blood-

Andrew Wilde/Wigmore Hall

charts the psychological fusion of the contemptuous beauty Beatrice-Joanna with the besotted De Flores. She uses him, she thinks, to kill an unwanted fiance, but is herself ensnared, "the deed's creature," inextricably bound to the man she despised, now fascinated by him The Dudley National Piano
Competition, which has a
goodish track record, was won
this year by the 21-year-old
Andrew Wilde, and he made his
London debut on Monday. He
noved to be a colld content. -a study of guilt-welded obsessiveness that oddly looks forward to our own country's film noir and the smouldering intensity of Ossessione (Visconti had a weakness for our proved to be a solid sort of pianist, comfortably at home with the broad keyboard tex-tures of Brahms and Chopin, especially in forte. He seemed to regard softer playing as a October 17-23 rare special effect, to be under-taken in a gingerly fashion and with visible effort. His steadiness was usefully complemented by some real flair for mented by some real nair for betrayed the grind of well-big dramatic gestures; his effective grasp of big formal The pianissimo leggiero epi-proportions was not on the logue rang out like a Czerny same level, nor was his exercise.

> palette. Brahms was Wilde's strongest suit: he began with the Sonata movement, however, was car-

> primary - colours - only tonal

pages of it got the right sort of hefty eloquence. No whole inertly routine passages, and of an overall dramatic plan there was no trace. The Brahms Sonata was eccentrically fol-

expected from the forteplano will be more persuasive with (leaner sound, a drier bass, his music when he has permore clipped articulation), nor suaded himself about it.

to Chopin, boasted somewhat more variety of touch, and he proceeded through the Barcarolle and the B minor Sonata with disarming technical confidence. Since his barcarollerhythm was devoid of lift or sway, the events that Chopin floats over it came one after the gear-changes needed for the enraptured central interlude betrayed the grind of well-

delivered with the same high competence, and similar competence, and similar imaginative blanks in key passages: in the poetic expansion of the Allegro, in the limpid Trio, in the whole of the Largo. In the Finale, sensibly paced, Wilde hammered the last recurrence of the tune "through the wood," as they used to say — always an admission that the movement has somehow gone off the boil (which it had). lowed by Mozart's K 310, the great A minor Sonata. Wilde has recently changed played it like sub-Brahms, and teachers, and I thought there were clear signs of unassimilated advice, probably to the following the seriously and the seriously in the seriously the seriously in the seriously and the seriously in the

Demand for British pottery slipware dish of around 1774. Delft polychrome portrait head, and £2,035 for a garniture charger of King George I, made of three wood obelisks of around 1715 and carrying a top estimate of only £1,500. The the other two, 30 cm.

Cherkassky/Wigmore Hall

Colin Firth and John Castle in "Lost Empires"

Dominic Gill

of recitals he is giving at the Wigmore Hall this month to mark his 75th birthday with a Sunday Morning Coffee Concert — and there could have been no better place, and no better time, to celebrate lighter and most intimate

recital two weeks ago that Cherkassky's genius is first and foremost textural and contrapuntal. The Liszt arrangement of Bach's G minor Fantasy and Fugue with which he opened his 100-minute programme last Sunday morning of line and colour tely interwoven — Cherkassky can separate five voices on the piano with still voices of the pant and far more subtlety, than any organist. And his account of Greig's little E minor sonata op. 7 pre-

sented the art of the salon piano elevated to its highest plane. Like his Kreisleriana a piane. Lake the control of forming to the Grieg sonata performance was in every aspect what great romantic plane playing is shot through with vivid colour. irresistible in its dramatic

movement change: I have heard him play major works of the repertory many times, but I have never twice in the same way. It is characteristic of the kind of artist that he is - and in partifor new musical perspectives that his huge and ever-growing repertoire has neglected neither the music of the earlier part of this century nor the more recent music of the post war period. tion, and it suits him down to more.

exploration of the idiom of the exporation of the second, buff humorous, but only marginally tongue-in-cheek, full of splendid opportunities, which Cherkassky exploits to the full, to draw upo mercurial, a palette of half-lights and ivid colour, delicate muted colours.

The recital's jubilant coda had two parts: a glittering, super-embellished concert hyperphrase of Chaikovsky's Onegin by his pianist contemporary Paul Pabst; and the classic Godowsky fantasy (far classic Godowsky fantasy (far more indulgent than any mere arrangement) spun around Strauss's Wine, Women and Song — before sending us off to hunch in high spirits with a Boogie-Woogie ringing in our ears for an encore. To adapt, only slightly, the words I used after Hornwitz's last appearance. music of the post war period. after Horowitz's last appearance Leonard Bernstein's Touches is presumably a fairly new acquisi-like this, as well as this, any

ZZ Top/Wembley Arena

Antony Thorncroft

I have always thought that heavy metal music was too exciting to be reserved for beer Top have arrived in town, fill-ing Wembley with that ing Wembley with that respectable crowd that clings to eccentrics, and the rafters with their distinctive blend of Texan country metal.

Two-thirds of ZZ Top look like Orthodox rabbis on the spree, with beards instead of chests and an equally distinctive line in dress—frock coats and trucker caps. Dark glasses are worn when required. The other third, called perversely Frank Beard, hides his embarrassing lack of hair behind the biggest drum kit seen at Wem-bley since the massed bands of the Brigade of Guards.

diving their large white eccen-trically-shaped guitars, and the music, which blasts out a few degrees above the pain thresh-hold. They put on a show. The set is the inside of a flash car, with Beard in the during cost with Beard in the driving seat; there is a laser beam which throws images of cars into the big black youder while green and red lights dart around the auditorium like Tinkerbell. Much of the ZZ Top image

perfected through its successful videos, of "good ol' boys" track-ing through Texas in a red hotrod picking up long-legged blondes, is rather lost in northwest London, and the sound is much too loud. It kills the subtlety which is hidden away in these mavericks' repertoire. Because the clincher for ZZ Top the Brigade of Guards.

The attraction of ZZ Top is that they are fine rock musicians, capable of a wittier, the contrast between the ageing more melodic set than this gents on stage, cavorting in unison in routine's learned from the early Shadows, ducking and the audience loved it.

Music/Monday, Opera and Ballet/Tuesday, Theatra/ Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Arts Guide

Theatre **NEW YORK**

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. El-

liot's children's poetry set to trendy music is visually startling and

choreographically felline, but classic only in the sense of a rather staid and overblown idea of theatricality. (238 5282).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the 'M's incorporates gens from the original film like Shuffle

WHICH BRITISH BANKS

SELLS ITS COMPUTER

EXPERTISE TO

ASSIST

OTHER BANKS IN

INTERNATIONAL RISKS

MANAGEMENT CONTROL

stely brash and leggy hoofing by a large chorus line, (977 9620).

A Cherus Line (Shubert): The kingest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical

genre with its backstage story in which the songs are used as audi-tions rather than emotions. (239 6200). a Cage aux Folles (Palace): With some tuneful Jerry Herman songs, some umeru jerry rierman songs, Harvey Fierstein's adaptation of the French film manages, barely, to cap-ture the feel of the sweet and hilar-ious original between high-kicking and gamdy chorus numbers. (7572826).

(1812220).

Mot Rappaport (Booth): The Tony's best play of 1985 won on the strength of its word-of-mouth popularity for the two oldsters on Central Park benches who bicker uproar-lously about life past, present and future, with a funny plot to match. (239 6200). Kabuki (Kabuki-za): Kagamiyama Ko-kyo no Nichikie is a classic play

CHICAGO

Pump Boys and Dinettes (Apollo Cen-ter): Facetions look at country music and down-home country life with a good best and some memorable songs, especially one played on kit-chen utensils has proved to be a du-rable Chicago hit. (935 6100). alileo (Goodman): Brian Dennehy takes the title role in Bertolt Brachite exploration of intellectual Brecht's exploration of intellectual honesty in a repressive environ-ment under the direction of Robert Fall, who has just taken over as the Goodman's artistic director. Ends

NETHERLANDS

Arabem, Schouwburg, Gylan Kain and Lisa Sove in The Dutchman by Leroi Jones (Fri). (42 27 41). houwburg Lamda on Oliver Twist (Sat).

Theatre Company with Chauncer Canterbury Tales (Wed). (21 33 00).

Black Lizard: Yukio Mishima's play 'based on an old Japanese thriller and starring reowned Kabuki onne-gata (female impersonator) Tamme-sahuma at the architectural standard female jewel thief (the Black Li-zard). Superb acting by Tammasab-uro, excellent stage set and effects make the plot easy to follow, even kyo no Nichikie is a classic play about suicide and revenge among the ladies in waiting at the Shogun's palace. Good English programme and simultaneous commentary. Kabuki-za, Higashi Ginza (5413131).
Kabuki (National Theatre): As part of the theatre's 30th conthe theatre's 20th anniversary Ja-pan's most popular Kabuki play Chushingura (Revenge of the 47 Samurai) will be played in its entirely. Good English programme and si-multaneous earphone commentary.

National Theatre (2657411).
The Real Tubug: The Japanese version of Tom Stoppard's play, directed by Leon Rubin with Bungaku-za troupe starring Toru Emori, Krwako Tai-chi, and others. Sunshine Theatre, Sunshine Bunka Kaikan, Sunshine City 4F, Ikebukuro (987 5281).

Dailiance (Lyttelton): Tom Stoppard's new version of Schnitzler's Liebelei is a crushing disappointment only partly redeemed by Brenda Blethyn as the ruined working girl. A thestricalised travesty of the work adds

reveal lighted candles and sus-

picious Alsemero's medicine-chest with that tell-tale virgin

(or rather, non-virgin) detector,

the bilions misanthropy of

Marston or the prurient S

Lawson and Jan Francis lead an en-ergetic company in mistaken iden-tity romp, while Verdi's Otallo caron regardless. (437 1592)

When We Are Married (Whitehall): Matchless comic playing from an all star cast in Priestley's comic warhorse about silver wedding anni-versaries undermined by an inconversaries uncermined by an inchryenient revelation. Bill Freser is a drunken Felstaffian photographer and the couples are led by Timothy West and Prunella Scales. The 1930 theatre has been beautifully renominated from the provated, (930 7765). Noises Off (Sevoy): The funniest play

more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor.

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollerskat-ing fully has 10 minutes of Spielberg

to the confusion of middle-aged ac-ture playing boyish dragoons in Pe-ter Wood's numbingly respectable production. (928 2252).

Lead Me A Tenor (Globe): Fresh and inventive operatic farce by new American author Ken Ludwig set in Cleveland, Ohio in 1934. Dennis Lawren and Lon Francis Lead on tra-

for years in London, now with an improved third act. Michael Blake-

movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods to-No child is known to have asked for

his money back. (834 6184).

42nd Street (Drury Lane): No British
equivalent has been found for New
York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has

Saleroom

and porcelain continues strong with a rare bird decoration. . Horne paid £7,480 for a British same buyer paid £6,380 for a

without sending prices up to Other top prices in the morn-silly levels. At Sotheby's yestering session were the £2,970 for day the London dealer Jonathan a Birmingham enamel of around 1770 shaped as a doe's

FINANCIAL TIMES

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Unannounced non-policy

a general election. It will not be until there is a further piece of shock information— another set of really appalling trade figures, or a sharp fall in the oil price—that the Government will again learn that an electron of the Government's supposed committee to electron the structure of the Government's supposed ment will again learn that an also cause embarrassment, with sterling drifting down and interest rates struggling to rise

that speculation about British be adding its own demands. membership of the EMS was idle, she was clarifying policy. She was not. Her own reluctance to join the exchange rate mechanism is well known, and tance to join the exchange rate mechanism is well known, and evidently as proof against lectures from her political friends in Germany as from her critics objectives. The ends — low in the City, the press and among professional economists, she repeated her objectives, though without a timetable, at Question Time vectoral ways and worries about credit and broad money the Treesury at Question Time yesterday. However, the cause of the perpetual crisis of confidence over sterling is not simply a question of EMS membership. It reflects the absence of any clear stra-tegy of any kind.

Two indicators

Officially, monetary policy is now guided by two indicators: narrow money (almost entirely notes and coin) and the exchange rate. Unfortunately this sounds a great deal firmer than it really is. The markets remain unenthusiastic about narrow money, since they suspect that it is simply a convenient excuse for turning a blind eye to the explosion of consumer credit and its broad money counterparts. money counterparts.

An exchange rate objective,

pressive undertaking, but in present circumstances it is

AFTER THE Chancellor's unalmost totally vague. First, it impressive performance in could be read as an excuse for Bournemouth and at the Man-drifting down with the dollar, sion House, the markets found which is itself persistently it easy enough yesterday to weak. However, the recent it easy enough yesterday to shrug off the unattributable news that the Thatcher Government not only has no policy about the sterling exchange the Prime Minister and the rate against the rest of the European Community, but has no intention of saddling itself with any potentially embarrasesing commitments this side of a general election. It will not weighted basis of some 20 per effective devaluation on a trade-weighted basis of some 20 per

commitment to a clear medium-term financial strategy, and every month that it is pro-longed can only increase the Government's difficulties when wet further.

The Prime Minister may have hoped that by despatching Mr Bernard Ingham, her press markets were hoping for such spokesman, to the parliamentary lobby to tell journalists Chancellor; now Parliament will that promptions about Fritish be adding its count depends

Academic objections

They may be disappointed for broad money, the Treasury about narrow money and some measure of the exchange rate, while the Prime Minister is no doubt advised that any clear exchange rate target is subject to the same academic objections which seem to have persuaded her against the EMS. Ministers can agree only in wringing their hands over wages.

The result, ironically enough, could be to drive the UK into full membership of the EMS sooner than might otherwise occur (for it should be remembered that unattributable brief-ings can always be disowned.)
The case will be made not by the merits of the system itself, the merits of the system itself, though these seem to us and to most other commentators strongly persuasive, but simply as the only way to achieve the clarity and credibility which has always been preached by the Government and demanded by the markets, and was once practised.

The regulation of **Euro-equities**

THE internationalisation of the equity markets has been "a positive development." according to Mr Gary Lynch, director of the enforcement division of the enforcement division of the US Securities and Exchange Commission, and its development should be encouraged. For most of those who heard him express this view in London yesterday, that was the welcome part of the message. The more difficult question for market practitioners is whether the SEC's interest in this fast growing business can be construed as THE internationalisation of the equity markets has been "a ing business can be construed as an equally positive develop-ment. Most of them, one sus-

ment. Most of them, one suspects, would think not.

That said, even market professionals would surely be prepared to pay lip service to Mr Lynch's guiding principles for the regulation of the world's markets: efficiency and fairness. Nor is it easy to put up a strong case against his assertion that investors should receive timely information from issuers and that those who abuse cus-

and that those who abuse customers, investors and positions of trust should be exposed.

The real question is about means, not ends. And where the American message becomes genuinely contentious is in the desire to explore with the British a reciprocal approach to prospectuses. For while it is prospectuses. For while it is true that investors need a minimum quantity and quality of disclosure, it is far from clear that the formal approach of the SEC would have much to offer in the Euro-equity market; or, indeed, that the problems associated with the recent international syndication of Fiat equity support Mr Lynch's own

Self-correcting

Looked at from the SEC's perspective, the trouble with this issue, which has temporarily tarnished the reputation of the Euro-equity market, was a lack of disclosure of material information about the company itself. In Europe, nowever, the financial community is more inclined to argue that the stock was grossly overpriced. If insufficient informa-tion was made available to investors on restrictions that arplied over the sale of the stock in the Italian market, the problem will not arise again be-cause this is a professional

change.

Equally contentious is the heavy emphasis that the SEC tends to place on insider trading in its pursuit of regulatory harmonisation in the international area. Once again, the aim of good conduct in international markets is highly destrable. But the preoccupation with chasing criminals at the expense of issues such as capital adequacy for investment houses that are trading securities that are trading securities across the globe on a 24-hour basis reflects an anachronistic regulatory structure in the US.

Conglomerate activity

The division between investment banking and commercial banking imposed by the Glass-Steagal Act has little relevance to the conglomerate activity that takes place in the international equity and bond markets. So the SEC's heavy emphasis on investor protection and disclosure needs supple-menting with the more systemic concerns of the central banker if investors are to be protected from wider contaging shocks from wider, contagious shocks to the system. The commission's traditional armoury is equally ineffective in coping with the domestic 'S trend towards "securitisation," whereby credit instruments are bundled into marketable forms of paper. The old regulatory pigeon holes are no longer relevant.

That is not to say that there is no role for international harmonisation. There is room for improved accounting, audit and disclosure standards on the lesser exchanges. Bilateral agreements on the exchange of information reduce the scope for argument over the extraterritorial reach of the US laws. But the globalisation of the securities markets calls for a market. The process is self-balanced response—and one correcting and the losses that which does not address probhave been incurred in the Euro-equity market have fallen on selves without the help of the the shoulders of the big invest-regulators. The CBI

An awkward inheritance

formed to strengthen the voice of industry in government, delegates preparing for the other isms with which the CBI tenth annual conference early has been associated over the tenth annual conference early next month do so in the knownext month do so in the knownext month do so in the knowness.

ledge that the CBI's influence years.

It is true that CBI leaders, unlike those of the TUC, are still granted audiences with the support has probably never Prime Minister. But her inclination is to listen to individual

support has probably never been lower.

Early next year, a new director general — his name will be made known today — takes on the formidable task of trying to boost the standing of the CBI in Downing Street.

From Sir Terence Beckett, who retires after six years in the post at the end of this year, he will inherit an organisation whose prime purpose is to lobby whose prime purpose is to lobby ministers, civil servants, in the UK, and increasingly in Brus-sels as the EEC assumes a more prominent role in business policies. Occasionally, the CBI also lobbies foreign govern-

ments.

A recent example of the latter was when Sir Terence persuaded the US administration to drop a clause from the Tax Reform bill which would have made problems for US subsidiaries of UK companies remitting interest to their parent companies. CBI clout also got the Gov-

eroment to table an amendment to the Financial Services Bill to the Financial Services Bill in the Lords, after it was discovered by a corporate treasurer—although not by the CBI's own legal department—that non-financial services companies would be required to comply with the Securities and Investment Board regulations in order, for example to give in order, for example, to give advice to their shareholders or associated companies. It was the sort of issue where the CBI's access to government secured a concession which would have been much more difficult for an individual com-

its members, the CBI's record
has been less suspicious.
A year of lobbying for
Britain to join the exchange
rate mechanism of the European Monetary System has failed so far to move Mrs Thatcher, Mean-

But, on some of the larger

confederation wants measures to stimulate employment, the Government prefers to go for tax cuts. This all takes place against the background of Britain's shrinking industrial base—still the mainstay of CBI conducted around the country membership—which the Government has done little to arrest. The CBI, its members continue It begins took as though the CBI to pay higger wage increases has been shorn of its influence than can be justified by proalmost as conclusively as has ductivity gains. Britain's unit the Trades Union Congress, labour costs stick stubbornly glow has this situation come above those of competitor

TOT MANY champagne about? And what lessons can countries, embarrassing the corks have been popping the new director general learn CBI leadership which has made this year in Centre Point, from Sir Terence's tenure? the competitiveness of British the headquarters of the Con-federation of British Industry. be said that Mrs Thatcher is no ing to government. Mrs Twenty-one years after it was respecter of institutions. She Thatcher might listen more instinctively dislikes tripartism, corporatism and a number of

> businessmen of her choosing, rather than to those who hap-pen to have emerged at the top of the CBI. That said, she had a fairly good rapport with Sir James Cleminson, who was president of the CBI until he took over the British Overseas Trade Board earlier this year.
> The style of the CBI is perhaps less suited to Mrs
> Thatcher. Like many of the big companies it represents, it invests in research, conducts surveys, consults members. The outcome in policy terms can

Hazel Duffy looks at the prospects for Sir Terence Beckett's successor as

director-general

be bland. Compare this with the more aggressive style of the Institute of Directors, whose policy pronouncements are based on the ideas frequently of no more than a tiny team at the centre. Its members also —individual and not corporate —are more often in the Thatcher mould; entrepreneurial, self-made, sometimes strident.

Minister and Sir Terence, mean-while, never recovered after his famous "bare knuckled fight" speech to his CBI conference in 1980. The CBI has, however, some-times succeeded in obeying the first law of lobbying — to be able to offer something to those from whom one is asking

favours. An example was the way the confederation gal-vanised the considerable refar to move Mrs Thatcher. Meanwaised the considerable rewhile, interest rates, already sources of its members as, for much higher than in competitor example, when it agreed countries, look like going up unreservedly to help the again.

The CBI looks again as if it training schemes. No other again.

The CBI looks again as if it training schemes. No other when he says (reluctantly, will be at odds with the Chancellor in his next Budget; the confederation wants measures to places with employers as the vickers"): "If we did not have

But there is one key area where the CBI has failed miserably to deliver so far. Despite exhaustive campaigns

readily if she thought the CBI could keep its own house in

Personalities, however, are only a part of the story. In a recent Industry Year speech, Skr Geoffrey Chandler, director general of the National Eco-nomic Development Office between 1978 and 1983, where he saw the CBI and TUC in action with ministers, accused industry of failing significantly "to make its voice heard by Government and Opposition on consistent basis regardless of the party in power." Sir Geoffrey believes the CBI

of both its strength and weakness. Member companies have 10m employees, making the CBI by far the biggest business representative group. This is about 20 per cent down on five years ago, reflecting the squeeze on manufacturing industry. But recruiting drives have brought in new members from retail-ing, banking, insurance.

leaders are reluctant to raise issues on which they fear they will not get a consensus. On the abolition by the Government of the National Insurance Surcharge—seen by the CBI as one of its great victories—every-body was behind the leadership. But on issues like the serious imbalance of wealth and em-ployment between regions in the country, the CBI comes up with solutions which look dangerously like the lowest common denominator.

common denominator.

Some CBI members admit privately that they are not happy with the organisation, but they all rally round in public. This is very evident at the conference, where dissidents are few and far between. Businessmen, who in private despair of the destruction of the traditional industrial areas, are rarely heard in the public CBI forum. Why then, do they belong to the CBI, and why don't they do something to

council — the policy-making hody — comes to its decisions. Recommendations to council come from the regions, and the

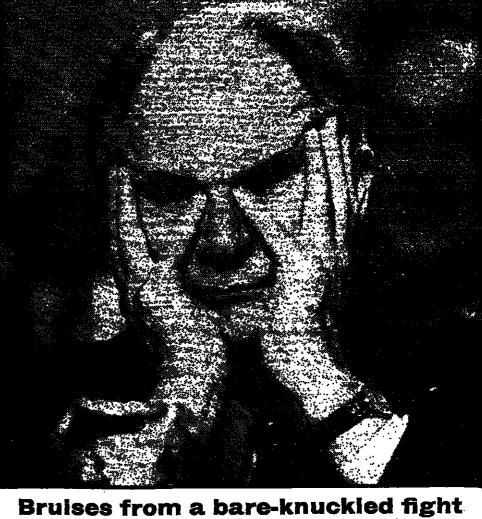
suffers from its "hetero-geneity." The CBI's broad church membership is the fount accounting, as awell as high technology companies.

This very breadth can bind the muscle of the CBI, since its

running Ford UK.
The speech received a

the CBL we would have to inven the CBI, we would have to invent it. And I would indict anybody who criticises it when they are not putting their best people into it." The CBI prides itself on the

extensive consultation pro-cedures employed before the



SIR TERENCE BECKETT is known to the world at large as the man who gave the "bare-knackled fight" speech "bare-knuckled fight" speech to the CBI conference six years ago. It was interpreted by the media—wrongly, he says—as a challenge to Mrs Thatcher's economic policies. "I was showing businessmen that they have to stand up for the things they believe in and that this was a bare-knuckled fight."

sion as a rare (in CBI terms) challenge to Government at a time when exporters were battling with the high pound. An alternative explanation is that he was simply trying to breathe life into the infant forum of the CBI conference in a style he had used when

standing ovation from two-thirds of the delegates, but next day, Sir Terence found that he had fallen flat on his face. He, and other CBI leaders, were summoned to a meeting with the Prime Minister. Since that day little that could be construed as criticism of Mrs Thatcher has

standing and ad hoc committees which are staffed by CBI officials, normally chaired by a usinessman. Sir Terence has laid great

opinion fed through to the policy-making level — the conference is consultative only, which partly accounts for its lack of vitality. But there is also an inner Cabinet, the President's Committee, which was largely the creation of Lord Watkinson, CBI president from 1976 to 1977, which advises the President, and sharpens up policy-making at the centre. This is made up of leadbeen heard from Sir Terence.

"We have had our differences with government over things like pensions, sick pay, yes, and interest rates. But I believe this government must be credited with effecting some tremendous changes for husiness. We believe in its stratery, although not always business. We believe in its strategy, although not always in its tactics," he says now. But what about the decline in manufacturing, is not that something which could be laid at Mrs Thatcher's door?

"It is not the fault of this

government. We have an in-heritance of inertia in this nertunce of inertia in this country, which has been disguised by the industrial revolution, the empire, and lastly North Sea eil. For 40 years, we have had policies which postponed change. When it came, it was that much more drastle.

Sir Terence came to the CBI when the recession was having a dramatic effect on CBI finances. He set about putting it on to a more businesslike footing, using tactics; similar to those of the organisation's members. Staff changed to make it more effi-

businessmen, carefully bers). Despite the democratic structure of decision-making within the CBI, the personalities and stature of the president (who serves a two-year term) and perhaps even more of the director general are vital to the effectiveness of the CBL Lord Watkinson, a former Tory Cabinet minister, did much to heal the wounds of the CBI in the mid 1970s fol-

cient, and sources of income other than subscriptions, par-ticularly conferences, brought into play. The result is that income has gone up steadily next year's budget is for nearly £10m—although subscriptions have not kept pace with inflation. The CBI is financially

healthier today, but what success has it had in influencesuccess that it had in interesting government policy? "The biggest was undoubtedly the withdrawal of the National Insurance Surcharge. We We fought a vigorous campaign on that.

"There are many others, ranging from more money being spent on roads and the like to the Government's acceptance of heavier lorries. This is the sort of thing that the CBI can do—we had campaigned for years in the motor industry's trade association for heavier lorries without success. I would like to see success. I would like to see more money going on the infrastructure, and some could undoubtedly come from the private sector. But in the end, we are concerned as much as the politicians in the art of the possible."

lowing the Sir Campbell Adamweighted to reflect the different son gaffe (who criticised interests, represented in the Edward Heath on the miners CEI Two heads of nationalised strike during the election camindustries, for example, sit on, paign of 1974) and make the alised industries are CBI members). Despite the democratic structure of decision-making much in fashion, however.

The danger now is that the CBI of the Thatcher years has identified so closely with some would say been cowed by
— the Government that it may have lost credibility as a force in tripartism should this emerge with new vitality under a dif-

US toy shoots at \$100m sales

First it was the Cabbage Patch doll, then Trivial Pursuit. Next came a talking Teddy Bear called Teddy Ruxpin. Now the United States is in the midst of yet another toy craze. This time it is "Lazer Tag," a 31st century version of the universal chase game.

Nothing, it seems, will prevent millions of parents from spending \$40 to equip their offspring with a "starlyte" laser gun and a "starsensor" target belt this Christmas.

Lazer Tag can be played by the rules, or adapted by the players to suit their playground. The player with the gun chases players wearing targets, either on a belt or a hat, and "shoots" an invisible, infra-red beam to "activate" the target.

When the target is hit, it lets

When the target is hit, it lets out some space-age bleeps and red lights flash. After six hits, the target player is "out" and his target emits still more ominous tones.

The hottest item in US toy history is in very short supply. What is making it so popular is not hard to figure out. Lazer Tag was launched with a Hollywood spectacular, featuring a team of music celebrities who played against well-known athletes in a futuristic arena created by the Star Wars special created by the Star Wars special effects team,

Already, Lazer Tag is featured in a Saturday morning television cartoon that is quickly becoming a firm favourite of the five to 10-yearold set. And numerous com-panies have licensed Lazer Tag to make lunch boxes, watches, bedding, clothes, books, puz-zles and other goods featuring the cartoon heroes.

College students have been

drawn into the fad by a national college tournament promotion that pits rival college teams against each other, culminating in a championship tournament in December. A \$10m TV advertising cam-

paign is being mounted in the pre-Christmas season. But all the promotion in the world would not make Lazer Tag a runaway success if it were not "a good toy," Don Klings-borough, chairman of World of

Men and Matters



"£50 each way for Kingsley Amis to win the Booker—it he the jockey or the horse?"

Wonder, the California-based manufacturer, maintains. The key to its success, he believes, is that it combines "traditional play values with high-tech concepts" that appeal to young

concepts" that appeal to young people's imaginations.
"We ask ourselves what do kids imagine they want to do? How can we fulfil that image?"—Teddy Ruxpin, the storytelling Teddy Bear was one answer, and boosted his 18-month-old company to instant success with first year sales of \$93.1m. \$93.1m,

Lazer Tag was thoroughly tested before it came to market.

Over a thousand kids gave us
their opinions. We knew we had a winner," says Ringsborough
Even the serious "players"
in the toy business are raving
about it. "The brokers are
calling me, asking where they
can buy it," says Rob Rebitz, a
toy industry analyst at Davis
Skaggs Sherson in San Francisco.

He expects Lazer Tag sales to top \$100m this year. Sales will be limited only by the

manufacturers' ability to pro

manufacturers' ability to produce, he predicts.

Keeping up with demand is a major problem for Worlds of Wonder. The company's plans to ship 3m units before Christmas have proved inadequate.

"I'm spending \$10-15m to fly 747s and DC10s full of Lazer Tag to the US from manufacturing sites in Asia.

"We are doing everything we can," says Kingsborough, "but, for example, we sold what we thought was 90 days' inventory in August in one week."

Because it cannot meet US demand, plans to launch Lazer Tag in Europe have been postponed. The game is now expected to make its appearance in the UK early in 1987.

Kingsborough admits that he

in the UK early in 1987.

Kingsborough admits that he has been getting hundreds of angry letters from wholesalers, toy stores and would-be customers. "But what can we do? How can you plan for this?"

He has been accused of deliberately limiting supplies. "It would be stupid to create an artificial shortage," he retorts.

"Christmas only comes once a Christmas only comes once a year."

Steam past

The QE2, flagship of the Cunard Fleet, is steaming across the Atlantic from New York for the last time, marking the end of the steam age for Trans-Atlantic liners—an era that has lasted for more than 140 years.
When she lands her passengers at Southampton on Friday, the venerable steam turbines will have to power her only a short trip to the refit yard, where they will be scrapped after more than two million

miles and 604 voyages.

The installation of diesel electric power before she sails again in April, may not be good news for the romantics—but it would make a lot of sense to Samuel Cunard, the capitalist who conceived the idea of regular, scheduled passenger

century.

For Captain Lawrence Portet, who assures me the ship will be crossing the big pond well into the 21st century, says the new engines will use half the fuel oil and be a knot or two faster into the bargain.

Before she left New York on

Unwelcome The tax officers' union, IRSF, has been obliged to make an

trips across the Atlantic last

into the bargain.

The British ship is not being refitted in the UK, but at Bremerhaven in West Germany, at a total cost of \$150m. The diesels will be German, but Britain's GEC is supplying the nine generators and the two 92-megawatt electric motors.

Monday, senior second engineer Ray Divett, who can be included with the romantics, took pains to point out that there was nothing wrong with the old en-gines. They could have con-tinued to give good service. But on a ledge behind him stood a can of "cold start."

embarrassing about-turn over plans to invite a number of Government ministers to the union's 50th birthday party next

week.

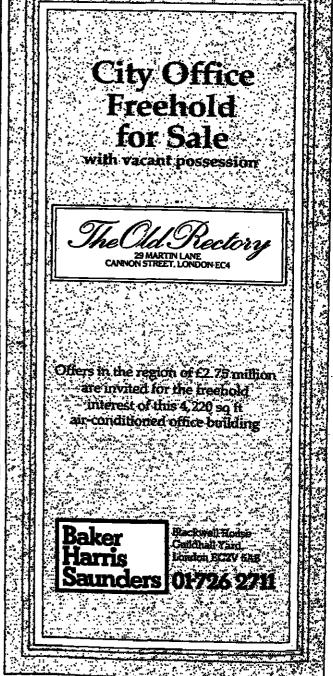
The IRSF leadership had intended to include in the 700-strong guest list such names as those of Nigel Lawson, the Chancellor, John MacGregor, Chief Secretary to the Treasury, and Sir Geoffrey Howe, Foreign Secretary. The union's journal even reported that the invita-tions had been sent.

But it seems that all the ministers invitations have been cancelled because of an internal row and dark rumours of demonstrations against Howe, architect of the still-rankling union ban at GCEQ.

Fat chance

"The Cambridge diet has changed the lives of millions of people," says an advertisement in the Rossendale Free Press newspaper. "For personal connewspaper. "For perso sultation." it advises, Elysia Bulger."

Observer



CITICORP IN THE UK

Loss of face as a vision recedes

EVERY YEAR, the London bitter personal rivalries gene-office of Citicorp, the US's rated by its competitive style. largest bank, holds a dinner And they are possibly worst of for its "alumni" or former all in London where Citicorp officers who have gone on to is undergoing a transformation work for other institutions, greater even than the one that attendance usually numbers attendance usually numbers 250—proof that many of the Big Bang permits US banks to plunge into the securities the world's most successful markets and develop an investment banking culture to an Citicorp at some stars in their impossible on Wall Citicorp at some stage in their

The number of Citicorp's London alumni has, however, been swelling rather dramatically of late, and for reasons which cause the bank less pride. In only half a year, Citicorp has received the resignations of many of the most senior officers of its UK business; this operation employs over 4,000 people and is by far the largest foreign banking operation in the UK. Those departed include the men responsible for the bank's corporate banking, consumer banking and mortgage lending, as well as the head of Citibank Savings, its UK retail bank, The number of Citicorp's Savings, its UK retail bank, and the chairman of Citicorp Investment Bank Ltd (CIBL), the merchant banking subsidiary which is involved in the

Lower down the corporate ladder, dozens more have joined the exodus. It all seems a sorry come down for an institution once held in awe in the UK — as elsewhere -for the grandness of its schemes and the ruthless corporate culture fostered by its former chairman, Mr Walter Wriston, who drove Citicorp to his vision of dominating the financial services industry. What has happened, and where does it leave Citicorp in its most important market outside the US?

A good deal of the turmoil has been caused by the major strategic changes which Mr Wriston's youthful successor, Mr John Reed, has had to initiate in the last two years to keep Citicorp abreast of a fast-changing financial world, where conventional banking is giving way to new financing tech-

niques.
These challenges face all banks and many, including the UK clearers, are showing some strains of adjustment. But the pressures are more intense for Citicorp because of the organisation's huge size (its assets total nearly \$190bn), and the

or former all in London where Citicorp ment banking culture to an extent impossible on Wall Street. In this sense, London is a key part of Citicorp's drive to become a global financial institution.

All the emphasis in the last couple of years has been on building up CIBL, which embraces Citicorp's large treasury and Euromarket activities as well as the two stock-broking firms (Scrimgeour Kemp-Gee and Vickers da Costa) and the discount house, Secombe Marshall & Campion, which Citicorp has bought in anticipation of Big Bang. The substantial resources it is

some £250m—has naturally cast
a shadow over the other
branches of its UK operations.
Many of the people who have
left the UK retail banking side, for example, complain that Citicorp is surreptitiously pulling back from those markets. Similarly, loan officers resent the emphasis now being given to investment bankers who seem to earn all the glory and the big money, though not necessarily the profits. But even the supposedly favoured investment banking side is rife with Citi-

corn's notorious factionalism.
"There is a lot of focus on what they should not be doing, but very little on what they should," is how one departing executive summed it up. What and to the same of disputer. executive summed it up. What adds to the sense of disarray is that none of the remaining sensor officers at Citicorp's large headquarters in the Strand are willing to be quoted by name as to what Citicorp's policies for the UK now are. This, despite the fact that Citicorp has over \$12bn of assets in the UK and is believed to make about \$100m. is believed to make about \$100m in net profits here each year, about a tenth of the group total. Following all the staff changes, the senior men in London are now headed by Mr.

tenant for the region, and Mr Glen Moreno who heads the in-vestment banking operations for the same region. They have both been in the UK for some years. Beneath them are Mr Charles Young, the country cor-porate officer for the UK who arrived earlier this year, and Mr Bob Selander, who has taken over the UK consumer banking

Two years ago, Citicorp appeared to have a clear and proadly-based game plan for the UK: to develop an extensive retail banking network with pos-sibly 250 branches offering the full range of banking services to individuals and businesses, big and small, Citibank also became the first foreign bank to be admitted as a member of the clearing system

Today, there is no longer talk of a 250-branch network, and Citibank Savings does not even have plans to offer a current account to its personal custopouring into this business— mers. Rumours have gone so CIBL has been capitalised at far as to suggest that Citibank far as to suggest that Citibank wants to sell off its 40 or so retail branches and drop all but its biggest corporate clients.

Citicorp officials deny any such dramatic change in strategy. But they confirm that there has been what they call "a shift in tactics," which will have quite far-reaching consequences. "It is not true that we have retreated." one of them

we have retreated," one of them said, "But we're not Barclays Bank, and we have to focus our efforts more carefully. Our aim now is to access the market through products rather than through lots of branches."

Although Citicono might still Although Citicony might still be interested if the right deal came along, the days when it would have made a bid for a UK bank or building society (when legally possible) now seem to have passed. Instead, it wants to collaborate with other financial institutions to reach the market through their reach the market through their branches, and join systems like Link the shared cash machine network formed by two dozen banks and societies. As for products, it is narrowing these

savings, home improvement and auto loans, and mortgages. A question mark hangs over Diners Club, the charge card which it now wholly controls, having bought NatWest's half share this year. Diners is losing Rick Lehmann, the senior corporate officer for Europe, Middle East and Africa who is widely viewed as Mr Reed's lieuhlame him for mishandling the changes. "He is a manager, not a leader, and he has surrounded himself with mediocre people"



John Reed: "a manager, not a leader," says one ex-officer of

bank can use it as a channel to

A similar "refocusing" has occurred on the corporate banking side where the target was previously the thousands of companies in the UK middle market. As one official puts it, Citibank is no longer interested "in offering overdrafts to com-panies in Birmingham"; it is happy to leave that business to the British clearers. Instead it will lend them money for specific purposes, like buying machinery or restructuring their balance sheets, and will reach them through salesmen rather than branches.

Like many major banks operating abroad today, Citibank prefers to deal mainly with multinational corporations who capital markets services, where it can compete through innovation and technological excel-lence rather than just on price. Ironically, many disgruntled Citibankers do believe that Mr Reed is trying to steer the group in the right direction, but they

was the criticism voiced by one former senior officer.

The specifically British problem also raises the question of how far banks should penetrate foreign markets. Citicorp's standard approach has always been to tackle overseas opportunities on as broad a front as possible.

But the cost of establishing branches and building up infrastructure to challenge com-petition as deeply entrenched as the UK clearing banks is daunting even for a US giant. Citicorp's change of direction

may, of course, benefit it in the end, provided it can bear the pain and the loss of face. Virtually all its US competitors believe that its all-out attack on the UK was misguided.

"Two or three years ago, we thought that Citi would be a major UK player in the 1990s. The chances of that happening now are far less likely because the investment in the less than the l the investment is not taking place in products and pre-mises," said an official who was involved in the early strategy planning but has now left the

David Lascelles

Mexico's debt problem

A plan which is in everyone's interest

By Charles E. Schumer, Robert M. Lorenz and Jorge E. Casteneda

with \$6bn in new loans. But greater indebtedness will not solve Mexico's debt crisis.

If current policy is permitted to run its course, Mexico will lead the Third World into deepening stagnation marked by increasing poverty and widespread defaults. Economic and political collapse will inevit-

There is a way to avoid this debacle: to limit Mexico's annual debt repayments to approximately 25 per cent of its export earnings, leaving the country enough resources to recapture lost growth and deve-

Why would a US Congressman who sits on the House Banking Committee, an Ameri-can international banker with over three decades of ex-perience in Latin American lending, and a Mexican university professor specialising in Mexico's international relations unite behind such a plan? The answer is simple. We are trying answer is simple. We are trying
to advance the longer-term
interests we each hold close to
heart: those of the American
public, the US banking system,
and the people of Mexico,
Mexico, it should be realised,
is again at a breaking point. Since 1982, Mexico has served as a "model" for the IMFinspired debt approach. Carry-ing out IMF austerity plans designed to ensure repayment of debt, Mexico slashed im-

social safety net. Now, at the end of four years f "rescue," Mexican real wages have plummeted to 1967 levels, real purchasing power has fallen to levels of 25 years ago, inflation is back to 100 per cent a year and malnutrition has worsened.

Meanwhile, Mexico's GNP has remained stagnant while Mexico's foreign debt has soared—from \$75bn in 1981 to more than \$100bn in 1986. The IMF approach did not work. Mexico's debt problem is a US problem as well. A million young Mexicans enter the force. As a result, the flow of labour force each year. But illegal immigrants to the US

US employment in another way. As Mexico cut imports to channel scarce foreign exchange into debt service, US exports to Mexico fell by more than 50 per cent between 1981 and 1983.

According to Stuart Tucker of the Overseas Development Council, nearly 300,000 Americans jobs have disappeared since 1982 as a result. Mexico's troubles also spell trouble for the big US banks.

This may not seem the case in the short run, with overall US bank profits booming once again—but it certainly will be again—but it certainly will be the case in the longer term. The absence of a workable debt strategy is leading increasing numbers of Mexico's fellow debtors, among them Peru, Venezuela and Brazil, to begin taking unitary actions to taking unilateral actions to reduce their debt. If nothing changes, we believe that uni-lateral action on Mexico's part is inevitable.

The debt relief plan we propose tackles all three of these problems—Mexico's, the US's and the financial sector's First, for Mexico, debt relief would make a world of differ-

ence. A one-third write-off in 1985 would have brought Mexico's ratio of debt service mexico's ratio of debt services to export earnings down from nearly 50 per cent to almost 30 per cent. The equivalent figure for 1986 is likely to approximate the 25 per cent target we propose.
The one-third write-off would

ports, cut government pro-grammes, eliminated jobs and also decrease the ratio of abolished any semblance of a present bloated 60 per cent towards a more reasonable level, eventually approaching 20-25 per cent, which would, according to a banker's rule of thumb, allow the country to grow at a rate of 5-6 per cent. Such growth would allow Mexico to implement those economic and political reforms which the Mexican people deem

> The US would also benefit. A sound Mexican economy, growing at 5-6 per cent a year, would be able to provide about a million new jobs—enough for all new entrants into the labour should diminish

As for US banking interests,

AFTER substantial arm-twist that number of jobs has been the prevailing view that the big money centre banks cannot tors have agreed to come up Mexican debt has also affected afford to write-off a substantial portion of Third World debt is a myth. Today, larger US banks are in a stronger position than

they were in 1982.

If the write-offs we propose were done over a ten-year period using FASB-15, an accounting rule the US bank regulators have recently encouraged banks to apply to couraged banks to apply to troubled farm and energy loans, reserves would have to be taken against only \$900m per year for all US banks, or about \$30m for each of the major money centre banks. By comparison, in 1985 alone Chase Manhattan added \$435bn to its loan loss reserves and its after-tax earnings still topped

The main objection to our plan is that other debtors might demand similar treatment, thus causing huge prob-lems for the banks. In fact, even if we applied our proposal to the debt of every Latin American nation, it would not threaten the stability of the US banking industry. Approximately \$240bn is owed to commercial banks. A one-third write-off would therefore involve \$80bn—the US bank portion amounting to \$30bn, or per year over a ten-year

Thus, if properly managed, even a Latin-wide debt relief plan need not lead to an absolute decrease in bank

profits or to unsustainable capital losses.

The choice is this: Mexico can develop its economy and employ its people, or it can service its bloated debt. It cannot do both The US can help not do both. The US can help Mexico achieve the former, or — for a time — force it to do the latter. For both countries, the consequences of the latter path have already proven disastrous. The benefits of shifting to the right course could put US-Mexican relations on the right track for years to come and could steer the US banking industry towards longer-term stability.
Charles E. Schumer, Dem
York, is a member of the

York, is a member of the rouse of Representatives Benking Committee; Robert M. Lorenz retired in 1986 as senior vice president of Security Pecific Bank in Los Angeles; Jorge G. Casteneda, professor of political science at the National University of Mexico.

Helping to

modernise

the M25

ation communications systems

In a contract valued at more

than £1 million, Plessey will

supply and install additional

motorway signalling and emergency telephone equipment.

contract for Plessey to design

and manufacture a control

network installed at the

The new contract includes a

central processor for the

M25 Godstone Police Control

Office plus roadside outstation

signalling and telephone

HAPS is intended for use on

Canada's new anti-submarine

warfare helicopter, and Plessey, as principal sub-contractor, will provide the

Cormorant lightweight dipping sonar as the system's 'wet end'.

This order follows the 1984

for the M25 motorway.

Chigwell section.

The Chancellor's humbug

From Dr M. Engus

Sir,—Cutting financial support for scientific research is a shortterm saving at the expense of future prosperity, because much of this research lays the founda-tions for practical applications years or decades into the future. For several years the British Government has been progressively acquired to sively reducing real support for our scientific research. The damage already done to basic science is now identified in recent reports from the Advisory Board for the Research Councils and the Science Policy Research Unit, but the worst of the con-

sequential damage to British industry is yet to come. It is therefore humbing for the Chancellor now to criticise the City, and others, for allegedly neglecting the long-term view, while the Govern-ment is itself still taking such a short-term view on research

(Dr) Martin H. Evans. 111 High Street, Linton, Cambs.

Tax and the SE member From Mr D. Sinclair

Sir,—The only information which has been made public concerning the re-structuring of Stock Exchange membership is what has been published in the press and therefore it may be wrong to come to immediate conclusions. There appear however to be two flaws in the

proposals. Various commentaries refer to the potential personal gains tax problem which an immediate payout to members might present. This is a red herring as the figures for a typical member of, say, 15 years stand-

Gain £5,700 Potential tax Nil to £1,700 Therefore, the worst tax position would be a liability of £1,700 and, for any individual with no gains in the year in which he receives this compensation, there would be no tax at all. I am sure that most young members would prefer to pay the tax and be £8,300 in pocket now rather than have to wait for £10,000 at some date

in the future. The other assumption is that the achievement of a particular age is an indication of a level of contribution to the Exchange. This is not only un-reasonable but it is also unfair. There must be many members of, say, 15 years standing who are only half way through their working lives while there could well be a large number of more recent members who are in their late 40s or 50s. This

Letters to the Editor

latter category would only have pay are now well established a few years to wait for their compensation and by that time might still have only been to exist.

The widespread acceptance members for a number of years equal to those years already provided by some of the present

younger members.

If the Exchange wishes to prevent those members who prevent those members who have joined recently from gaining a windfall profit then they should relate the payout date to the length of membership not to the age of the member. An alternative to the present suggested payout at age 60 would be to give the recipient the right to take his payout after a certain number of years as a member—say 15 to 20. Another possibility would be to relate the value of the payout to the total number of years memberahip.

to the total number of years membership.
Clearly, on the information available, and from a purely personal point of view I have nothing to gain from throwing away £10,000 in 20 years time by voting against these proposals in the hope of obtaining a more fairly based and financially attractive deal.

David R Sinclair. David B. Sinclair.

Vine Farmhouse, Islington, Alton, Hants, Insurance

aid

From Mr C. Robinson

Sir,-Much of the delay in mounting a sustained relief operation to the famine-affected areas of Southern Sudan is now attributed to the difficulty of insuring the transport. Given Insuring the transport them.

London's position as the insurance capital of Europe, is it not time for the major underwriters to show some of the imagination shown by many other professions in the face of hunger in Africa? Time for a little insurance-aid? Clive Robinson. 19 Beaufort House,

Talbot Road, N15 Benefits of

work study From the Director and General Secretary Institute of Management

Services Sir,-Your report on the dispute at Jaguar (October 20) is a timely reminder that disputes can still arise on matters

of such techniques by our com-petitors doesn't find the same response here. Perhaps, as with many other things, old habits die hard. There is still not a clear understanding of the link between productivity, pay and prosperity. There is an urgent need for an independent forum where such matters can be developed and publicised. The establishment of a national productivity centre, such as can be found in most industrial countries, is essential if more disputes of the Jaguar type are not to hinder our economic progress

Edward A. King. 1 Cecil Court, London Road, Enfield, Middlesex,

Overseas citizens From Carolyn Murphy

Sir,—Why does the UK care less about its overseas citizens than any other Common Market country, or indeed any other large nation in the world?

Why does the fact that I have

been overseas in the service of the UN for over 20 years mean that it is virtually impos-sible for me to vote in local, national or European elections? I am a ratepayer in the UK and, if I fill in the electoral registration forms and manage to be at home on election day, then I can vote. Otherwise I have to vote by proxy which is a much more significant hindrance than it might seem. Why do we not have a postal If I were not a ratepayer

the fact that I work for a UN specialised agency of which the UK is fully paid-up member would exclude me from any form of vote. According to WHO and the country I work in. I would be resident in the UK. According to the UK, I UK. According to the UK, I would be resident in my duty station. So I have no franchise anywhere, although I am a reasonably competent professional woman and a certain percentage of my international salary is credited to my country of origin in lieu of tax. I have normal expenses in my duty station and send a sum of money back to the UK every month to cover expenses there (thus, in my opinion, contributing minimally to the UK's invisible earnings"). Why cannot UN international staff have a "service vote" and a postal one at that?

As a result of this bureau-cratic neglect, I am not entitled to a vote for the European Parliament. I have lived 13 years in a Common Market country, I certainly have valid opinions on European policies but, even here, I am disenfranchised.

people like me but the country does not consider us fit to par-ticipate in its political life. Why not?

Carolyn F. Murphy. Christiansholms Tvaervej 25, 2930 Klampenborg, Denmark

Put the wine in proper bottles

From Dr R. McGeehan

Sir,—Mr E. Penning-Rowsell's reply (October 18) to Mrs I. Haag's letter concerning the rip-off resulting from smaller wine bottles is misleadingly

ingenuous.

The key point is not the quibble over who introduced the 0.70-litre bottles but the fact that they have become, if not commonplace, at least fre-quently encountered.

A random check in my cellar

revealed wines in 0.70-litre bottles from France, Italy, Spain

bottles from France, Italy, Spain and Portugal—none of which was purchased from a supermarket or off-licence chain.

If wine merchants really do find this shebby practice regrettable, why do they not simply refuse to sell any wine not in the proper 0.75-litre bottle? Not only would this preclude any confusion on their lists, but I suspect it would rather quickly. suspect it would rather quickly do wonders for an intolerable situation long before the EEC mandate of May 1988 comes into

(Dr) Robert McGeehan. Cooks Corner Form, Freeland, Oxford.

Speculative mania in housing

From Mr G. Daniels

Sir,—The recent increase in bank base rate naturally raises the question of why our interest rates have to be so much higher than those of other in dustrialised nations, and indeed, why real interest rates have to be so much higher than the normal 34 per cent. Much of this can probably be

attributed to the fact that while other nations sphaldise their industries, Britain subsidises through mortgage interest tax relief, the housing boom which can now only be described as

a speculative mania.

The abolition of mortgage in terest tax relief would greatly improve the money supply figures, curbing demand for credit, allowing interest rates to fall and helping industry to

G. Daniels. 32 Freston Gardens. Cockfosters, Herts

ADVERTISEMENT

20 ISDX exchanges ordered for Scotland

The South of Scotland Elec-tricity Board is buying twenty Plessey ISDX (Integrated Services Digital Exchange) systems as part of its third phase

of network modernisation Principal use for these exchanges will be handling customer telephone enquiries at service centres throughout the Board's region.

Because the Plessey ISDX exchanges have automatic call distribution, incoming calls can be spread so that enquirers will experience far less waiting time.

ONE NETWORK

The exchanges will be linked to form one network. To the public and to the staff, this turns the SSEB's service centres virtually into one big office, where calls can be handled and processed far more cost-effectively than by ordinary PABX exchanges. Plessey installed the first

phase of the network in 1985 for the Board's head office and some of its local offices. The latest phase is expected to be ready for use early in 1987. Plessey is Britain's leading manufacturer of digital exchanges for business. The

A contract for a number of multi-role plasma terminals for use in

an important United States Air

Force programme has gone to

The ruggedised terminals will be delivered to Electro-

space Systems Incorporated of

Richardson, Texas, and will be

fitted in command and control

aircraft for use with their

By providing US Air Force

officers with access to a modern

digital computer system, the

Plessey terminals will play a

vital role in improving the

speed, accuracy and reliability

message processing system.



the last few years.

USA sales breakthrough

with plasma terminals

The Pleasey ISDX at week. ISDX, its néwest model, has rapidly become the top-selling large PABX in the country. About eighty Plessey systems have been sold to the electricity supply industry over

Other notable business successes for Plessey in Scotland recently include GKN Steelstock of Glasgow, the National Museums of Scotland, the Scottish National Exhibition Centre, and the Heriot-Watt University.

of military message trans-

This initial contract, valued

in excess of \$650,000, was won

against stiff international com-

petition and marks another

important breakthrough for

Plessey into the extremely

competitive American market.

CANADA BUYS CORMORANT SONAR

The new Plessey Cormorant lightweight dipping sonar has been selected by Canada - the first customer for this advanced helicopterment of National Defence.

Cormorant is a private venture development by Plessey. The Canadian order represents a breakthrough for this compact, highly versatile sonar system.

Cormorant provides a unique low frequency active and passive acoustic sensor with a performance considerably more effective than existing systems. The order to Plessey is

from Computing Devices Company, a division of Control Data Canada Limited, who have completed negotiations with the Canadian Department of Supply Services to develop the HAPS (Helicopter Acoustic Processor System) advanced lightweight sonobuoy/ sonar system for the Depart-



The height of high technology.

PLESSEY, the Plessey symbol, ISDX and Communications produce marks of The Plessey Company pl

Commorant's unique folding array

FINANCIAL TIMES

Wednesday October 22 1986

Tiphook plc

Better service to Transportation

Alan Friedman and Kevin Done report on shake-ups in Italy's volatile corporate sector

De Benedetti in pact with Ferruzzi group

MR CARLO DE BENEDETTI, the Ferruzzi has, meanwhile, trans-Italian entrepreneur who controls ferred to Mr De Benedetti a 5 per Olivetti and other industrial and financial companies, yesterday enmain holding company, which tered a strategic shareholding and business alliance with the Ferruzzi group, an agro-industrial conglomand Beghin-Say sugar in France, erate. Earlier this month Ferruzzi Agricola is also the vehicle which took effective shareholder control Mr Gardini hopes to use in his bid of Montedison, the chemical group to take over Britain's S & W Beriswhich is Italy's second largest inford foods group which owns Brit-

The alliance, which is likely to have a profound impact on the powyesterday described by Mr De Ben-edetti and Mr Raul Gardini, Ferruzzi chief and majority shareholder, as "part of a broader programme of collaboration between the two

by a share-plus-cash swap which will see Mr De Benedetti's Sabaudia holding vehicle transfer a key 3.16 per cent equity stake in Mont-edison to Ferruzzi. Together with attached options to take up rights issues, the Montedison package of 40m shares is worth around L160bn

The Montedison share transfer to Ferruzzi, which comes only a week after Mediobanca asked Mr De Benedetti to join the merchant bank in an alliance against Ferruzzì, brings Ferruzzi's shareholding in Montedison to 22 per cent. Montedison had a 1985 turnover of \$10.2bn Companies controlled by Mr De Benedetti have annual sales of more than \$7bn. Ferruzzi group

Mr De Benedetti's group also re-ceives 10 per cent of Ferruzzi's Silos grain trading and storage business. In one stroke Mr De Benedetti's Sabaudia thus becomes the second largest shareholder after Mr Gardini and will have a director on the boards of both Agricola and Silos (Mr De Benedetti will personally be the board member at Agricola).

With the Montedison stake val-ued at L160bn and the Agricola and Silos shareholdings worth a com-bined L60bn, it is believed Mr De Benedetti's group is being paid the L100bn difference by Ferruzzi.

Far more important than the details of the share swaps however, is the impact of the alliance. Mr De Benedetti has pulled out of a direct stake in Montedison, but is now a shareholder and business partner

The two men, the aggressive and fast-moving Mr De Benedetti and the self-deprecating but shrewd Mr Gardini, now between them have effective control of Italy's second, third and fourth biggest private sec-tor groups (Montedison, Ferruzzi and Olivetti).



Analysts saw the alliance as representing a slap in the face for Me-diobanca, which has traditionally been the lynch-pin of Italian capi-talism and which has lost its recent

It is also seen as creating a potent counter-force to Italy's most pow-erful financial-industrial player, the Fiat group. On the other hand, ana-Hat group. On the other hand, analysts agree that it represents a malysts agree that it represents a malysts agree that it represents a malysts agreement with the companies," a campaign which until recently was championed by Mr. Schimbowi. Montaging. Mario Schimberni, Mon

Angry Montedison ends takeover talks with Fermenta

ITALY's Montedison group yester-day anguily broke off its five-month ment signed between Mr El-Sayer long negotiations for the takeover of Sweden's Fermenta biotechnolo-

Montedison was considering taking legal action against Mr El-Sayed. Mr Giorgio Porta, Montedison managing director and the man

who personally spearheaded the ne-gotiations with Egyptian-born Mr El-Sayed, yesterday explained why Montedison had pulled out of the

At one point describing the hectic negotiations with Mr El-Sayed as a "soap opera", Mr Porta said the talks had been ended because the industrial and shareholding struc-tures of Fermenta had been changed and the Swedish company had refused to provide standard information which was promised last

The Fermenta board claimed last night however, that the information sought by Montedison from Mr El-Sayed was "inside information containing commercial secrets. To re-lease it to a competitor would have

lead to damage to the company."

The Fermenta board said its decision not to release such information was supported by both its listing agreement with the Stockholm Stock Exchange and by Swedish

tions for the takeover and Montedison on August 30 Sweden's Fermenta biotechnolo-concern. It accused Mr Refaat of majority control by Montedison Sayed, Fermenta chief executive and certain options and prospects gy concern. It accused Mr Reiaat or majority shareholder, of having altered the shareholding structure and other terms relating to the deal originally agreed last July.

Originally agreed last night that original prospects and certain options and prospects and certain options and prospects for the participation by Swedish institutions — was followed 36 hours amounted to the possibility of the Montedison deal not going through.

However, referring to acquisi-tions and disposals made by Fer-menta since Mr El-Sayed began ne-gotiations with Montedison in July, the board said that it had a respon-sibility "to take advantage of busi-ness opportunities offered... re-gardless of whether the main share-holder is planning the sale of his stake or not."

Mr Porta said that with the collapse of the Fermenta talks Montedison would now work on "two or three" smaller acquisitions in the bulk pharmaceuticals and related

With the abortive Montedison ne gotiations behind him, Mr El-Sayed is now seeking instead to form a closer relationship with Procordia, the Swedish state-owned holding

Procordia had already purchased an initial 1m Fermenta "A" shares, giving it 10.75 per cent of the votes at the beginning of September –
much to the surprise of Montedison
– while Mr El-Sayed was still in the
midst of his tortuous negotiations

Touche **US** group

agement groups, Touche Remnant yesterday announced discussions with Metropolitan Life Insurance of New York which could lead to a bid ment came after several weeks of

No indication was given of the The general sentiment of alliance ministers was that Nato should now which has 63.7hn (\$5.3bn) of assets

Lord Remnant, chairman of minister yesterday to make any the talks were being conducted on public pronouncements outside the condition that his commany would condition that his company would highly restricted meeting, said
planned deployment of cruise missiles at the Molesworth base in East
Anglia would continue "unless in no way are we going to get inthere is a deal that reduces cruise volved in conflicts of interest," he

He added: "The ability to run our show without interference was par-amount in any negotiations." He admitted to approaches from other groups, but none that would meet the independence criterion.

Touche Remnant is a substantial investment trust managemen group with some £2bn under man agement as well as some £1bn of pension fund investments and an expanding unit trust and private client operation.

It is an unquoted company with an unusual pattern of ownership in that its shares are held by the 10 investment trusts managed by the group. If any investor acquires 25 trust has to sell its Touche Remnant shares, with the first offer being to the other trusts.

In practice any acquisition will

Touche Remnant was reorganised on to a more normal comcial basis at the end of 1984 and has improved its overall investment performance since then. Lord Rem-nant said that the company had been content to continue as at present. But this approach from Metro-politan Life, if concluded, would give the group "a quantum leap into the US" as well as provide an ultrastrong capital base.

He pointed out that Metropolitan Life owned State Street Research & Management Company, a US domestic fund manager. It was envisaged that if the deal was con-cluded, Touche Remnant and State tional fund management service.

But each would continue to operate independently under its own name. In particular, Lord Remnant emphasised that Touche Remnant years. British Airways said this was every 10 initially bought up to a lim-to protect it from predators while it it of £5,000 would continue to manage its own US investments. US investments.

THE LEX COLUMN

Putting heat on IC Gas

Even in an age of leaky markets t is unusual for a takeover bid to be foreshadowed as accurately as yes-terday's £750m offer by Gulf Re-sources - controlled by the Barclay brothers - for Imperial Continental

For Gulf's broker to stand in the market, offering to buy at the bid level of 530p yesterday morning, seems to have been little more than a signal of intent. Most sharehol-ders in IC Gas could be expected to sit on their hands until they saw the bid proper, given an offer 23p below last night's closing price of 553p, they are likely to hold tight. Except that it is financed by a

bank facility rather than by junk bonds, the Barclay's hid for IC Gas has all the marks of a modern lever-

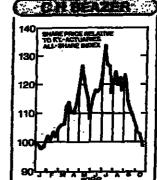
Indeed, the terms of Gulf's bank loans explicitly show that its bid depends on liquidation of IC Gas's Belgian portfolio - about half of its net worth - in the months after the acquisition. That would leave Gulf with Century, the majority owned North Sea investment, and Calor, the gas distribution business that is the main attraction of IC Gas. Gulf was saying yesterday that the ownership and management of Cal-or was its main objective. There is room for argument

about the resale value of Calor, as of Century. But considering the tax benefits to Shell of its number-two position in UK gas distribution, it is not hard to think of at least one buyer to whom Calor (and possibly Century) might be more valuable than to the Barclays.

The whole package would be unlikely to fetch less than 650p a share, in a sensitively managed break-up; so if Gulf succeeded with its current offer it need have few worries about taking a handsome turn and paying down the debt.

C.H. Beazer

months has not been the ideal place to fund a giant expansion into the US. Since the announcement last month of Beazer's £190m purchase of Gifford-Hill, and the attendant



everything has gone wrong. Fears of earnings dilution and the reality of higher UK interest rates have combined to drive Beazer's share price down to a level - at 182p yesterday – where the nil-paid rights carry just twopence in value. Even with the cash-flow from the

French Kier contracting business supporting Beazer's UK housebuilding, the company was probably too highly geared to finance the buying of Gifford-Hill cut of bank borrowings for more than a month or two. But if the rights stick to the under-writers next week, Beazer has a problem. Its tremendous expension so far has been primarily equity funded and a diminishing equity option will be a constraint on a company that will next year still be 50 per cent geared on doubled net worth. Yesterday's figures for the year to June 1986 unfortunately coincided

with a rise in the mortgage rate but they may swing a reluctant City be-hind Beazer. Earnings per share are up just under 20 per cent, on doubled pre-tax profits (at the fore-cast £31m). There has always been flexibility in the booking of con-tracting profits, but French Kier is evidently not proving such a new departure for Beazer as feared; its first nine months to leave earnings undikated, and there must be
an element of recovery left for its
an element of recovery left for its
first full year. In any other market,
the nil-paid would be cheap.

promoters of the issue would probings undikated, and there must be
a duarter or more of the equity of
suddenly held by non-British investors.

Ward White/LCP

ways an easy affair. On some mea- carrier . . . Too horrible to contemsures Ward White's £148m offer for plate.

LCP looks generous, on others less so. The 180p cash alternative fixes exit multiples of 26.5 historic and perhaps 21 prospective, which are not mean. But LCP's value to Ward White might argue for a higher price. The prize in LCP is Whitlock. the US retailer of car parts to DIY mechanics, which is similar to Ward White's Halfords chain in the

The rest of LCP might be sold in raise as much as £70m, leaving the price of Whitlock a p/e in the high teens, which would be fairly chean in the US market. That might be a dangerous defence for LCP to adopt, suggesting that it has not made the most of its assets. But it could attract another more palatable or generous bidder.

It is arguable whether Ward White could manage Whitlock better than LCP has. Expansion has not been sluggish, margins are higher than Halfords, and LCP is about to introduce the Epos systems which Ward White has itself only lately put into Halfords stores. Ward White must not only win

over LCP's shareholders but its own as well. They must be wondering what strategy lies behind the frequent rather diverse acquisitions, especially after the recent flirtation with Wedgwood. While this deal looks more logical than a leap into fine china, shareholders will probably be looking at some dilution in the year to January 1988. All this explains Ward White's rather meagre multiple which ought to preclude any more acquisitions for

British Airways

Thank goodness for the power to buy out - foreign shareholders. If it were not for such embroideries on the principle of the golden share, while next year will still show some BA's passengers might have been acquired incremental profit in UK in line for some curious experiences housebuilding whatever happens to a couple of years from now. Just immerest rates. Gifford-Hill only agine BA attracting the sort of overneeds to contribute about £20m in seas investment interest that the

bo turns back from take-off: after one foreign purchase too many, BA Fixing the price for a bid is not al- has just lost its status as a national

Portugal to receive windfall from EEC

By Diana Smith In Oporto

administration and husi EEC accession has helped Portugal, in its first year of Community memto receive Ecu 637m (\$666m) in finance for a tidal wave of projects.

For 1987, Ecu 900m has already been committed to Portuguese projects approved in Brussels of which Ecu 500m will be paid out during

Mr Antonio Cardoso y Cunha, Portugal's EEC Commissioner told 140 foreign bankers in Oporto, at a seminar organised by the Banco Portugues do Atlantico, that the energetic presentation of projects had taken Brussels by surprise, and that Portuguese entrepreneurs had to a greater extent than their counterparts in other countries, sought to draw on regional developme job creation and job training funds, to finance their projects.

Mr Rogerio Martius, a leading Portuguese industrial consultant, told the seminar that Portuguese businessmen had to get themselves into shape rapidly to meet the competition, because in the first eight months of EEC membership, Spain had taken a giant leap for-ward industrially and commercial-ly, and had displaced all but West Germany as suppliers to Portugal. Spain is seen by many Portuguese economists as Portugal's

Mr Cardoso y Cunha stressed that Portugal had to make optimum use of EEC funds to close the industrial and technological gap it suffered in relation to other members so that it would have some cushion against dramatic shocks likely when the protective transition peri od ended in the early 1990s.

nain threat in the Community

EEC agrees Mediterranean deal. Page 4

Britain sees US proposals on missile abolition as 'dangerous' By DAVID BUCHAN IN GLENEAGLES The BRITISH Government would gard as "dangerous" total abolion of ballistic nuclear missiles, as "to close ranks after a week in which Nato military commanders and to kill off the US Strategic Defence to the unit of t

chemical weapoury, Mr George Younger, UK Defence Secretary, said last night

Mr Younger, who was hosting the Nato Nuclear Planning Group meet-ing at Gleneagles Hotel, in Scot-land, said the UK Government sup-ported substantial cuts – 49 to 50 per cent - in the superpowers' stocks of long-range nuclear weap-

But further reduction beyond such a cut would be "very question-able," if no regard was taken of other Soviet military advantages, he

Mr Younger's reservations about the more sweeping US proposals were shared by other countries, notably West Germany. But despite this they generally rallied to sup-port the US at the NPG meeting, which was their first opportunity since Reykjavik to give Mr Caspar Weinberger, their US counterpart, at first hand their reaction to the Iceland summit and their views on the future course of negotiations.

Continued from Page 1

fect on prices earlier this year.

threat of a return to the Opec free-

for-all that had such a disastrous ef-

The majority fought hard against

an increased quota for Kuwait. Ven-ezuela, in particular, was deeply un-

happy about the prospect of an agreement essentially dictated by the two heavyweight producers of

Yet it has always seemed prob-

ence that the more financially

pressed members would have no

THE BRITISH Government would regard as "dangerous" total abolition of ballistic nuclear missiles, as the US proposed at the recent Reykjavik summit, if that left Nato facing a big Soviet superiority in conventional military force and chemical measures of the conventional military force and chemical measures and to the superiority in conventional military force and chemical measures and total with many conventional military force and chemical measures and total with many conventional military force and chemical measures and total with many conventional military force and chemical measures and total with many conventional military force and chemical measures are superiority in conventional military force and chemical measures are superiority in conventional military force and chemical measures are superiority in conventional military force and chemical measures are superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional military force and chemical measurement of the superiority in conventional measurement of th drawal of Europe-based mediumons in Europe. range missiles might affect the US commitment to Europe's nuclear

defence.
The 13 European defence ministers joined Mr Weinberger in rejecting any Soviet tactic linking agree-ment on eliminating US and Soviet medium-range missiles in Europe to resolution of the superpower dis-pute over Star Wars missiles de-

Mr Lothar Ruehl, the West German Defence Secretary, was un-derstood to have described the tentative zero-zero deal of US and Sotremendous success.

Mr George Younger, UK Defence would be a "great tribute" to alli-

But both men stressed to the group that new efforts must be made to reduce the Soviet superiority in shorter-range missiles and

Opec close to agreement

cannot do so.

SDI seems unlikely to be a major

issue, although ministers from some smaller Nato countries are for the British company. The stateunderstood to went to restate their reservations about the US pro-gramme in the communique at the been pursuing Touche Remnant. reservations about the US pro-

take stock of what Mr Younger detake stock of what Mr Younger described as "the wholly unscripted alysts were talking of a possible set of discussions" at Reykjavik. set of discussions" at Reykjavík. Mr Younger, host of the NPG nuclear plan gathering and the only Touche Remnant, emphasised that

missiles to zero or something like it." He said: "We need to have comlesworth as well as at other sites," such as Greenham Common where

Opening the meeting with a brief- they are already deployed.

Continued from Page 1

likely to be financed by borrowings

choice but to compromise. While Saudi Arabia and Kuwait still have sufficient financial reserves to be able to contemplate the return for a while to oil prices of less than \$10 per barrel, the indebted majority Such a muddled compromise can only polarise Opec and embitter feelings, making vastly more com-plicated the task at the conference, which is now rescheduled to start able during this protracted confer- on December 7, of renegotiating the basis for sharing output from 1987

though IBM would not give figures for its profitability.

IBM retreats from S. Africa

The purchase of the subsidiary is

taken up by the South African com-pany against a note advanced by IBM, and repayable over an as yet undetermined period. No price has yet been fixed, but IBM said that it will be aiming to achieve a sale that is fair to the group's shareholder and allows the South African company to continue to operate as a vi-able entity. The South African subsidiary is in profit at present al-

HIGH TECH LOW TECH

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No de Jo

BA details share sale

pary details of British Airways flo- adjusted to life as an independent tation, scheduled for early next company.

Mr Moore announced that overseas investors would be encouraged visers had already been appointed to four major overseas markets: Salomon Brothers in the US, Swiss Bank Corporation in Switzerland,

Daiwa Securities in Japan and Wood Gundy in Canada. not envisage that initial allocations to overseas markets would exceed 20 per cent of the issue.

to take part in the flotation and aded it to produce. It will also provide generous incentives to encourage employees to take part in the issue.

Eligible employees will be enti-Vood Gundy in Canada.

However, Mr Moore said he did two free shares for every one pur- so as to offer their respective chased to a maximum purchase val- clients a comprehensive internaue of £150, and to a 10 per cent dis-

Single shareholdings - British or 2595 per employee.

Shareholders will be offered a mum of 15 per cent for the first five loyalty bonus of one free share for

The flotation is expected to raise up to Elbn (\$1.43bn) for the Government, although Mr Moore would

tled to £95 worth of free shares, to Street would be able to co-operate count on share purchases of up to

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- * Chemicals/Pharmaceuticals
- * Retail * Financiale
- **★ Far East**

The appointments vary in terms of seniority through from junior to director level. Candidates must have a minimum of one year's experience in fundamental analysis.

If you wish to discuss a significant career move or would simply like to be kept informed of market developments, please contact Anna Robson at the Securities Division, 39-41 Parker Street, London WC2B 5LH, or telephone 01-404 5751. Strictest confidentiality assured.

Michael Page City International Recruitment Consultants London Brussels NewYork Paris Sydney A member of Addison Consultancy Group PLC.

How to survive in the management jungle

BY MICHAEL DIXON

By comparison with them, would you say that on the whole YOU are:

A calmer person; Less inhibited socially; A good deal more imaginative,

and unconventional;
More natural and forthright;
Less inclined to worry about

your own performances; and More relaxed?

More relaxed?

If your answer is yes, it would be best to check through the list again so as to be sure. Is the answer still yes?

Well in that case, you might do well to start looking for a new job. The list—drawn from a research report published this morning—describes the main ways in which executives who get sacked differ in personality from those who don't. The study was made by three researchers at Britain's Cranfield School of Management. The money for it, together with the executives who were calmer, less inhibited socially and so the nauseating terminology and fairly recent dismissal had not deranged the people whose personality-test results were sent by the consultancy for examination at Cranfield. They consisted of 201 men and three women aged from \$2 to 60, with an average of 47, of whom three fifths had been senior executives.

"There was no evidence of as might be expected amongst a group of redundant managers," the study report says.

specialises in helping people to re-establish their career after they have been fired. But that is not what her consultancy and others in the same trade like to say they do. Their

Unfortunately, by seeking to give less offence in that way, their trade jargon contrives to be more offensive in others. For instance, a man dismissed from a managerial post is surely apt to feel he has lost more than a mere job if he hears himself described as "a terminated male executive."

The discarded 204, viewed as a group, differed appreciably from the other 1,000-plus people.

When the researchers divided the unfortunates into subgroups according to what they had been sacked for, however, there were personality differences between them. There were also variances in the average and the combined effect.

Even so, the combined effect

less inhibited socially and so of the outplacement counselon, were supplied by Pauline ling on the way the redundancy Hyde and Associates.

Mrs Hyde's organisation specialises in helping people to specialises in helping people to the whole or good at reason.

on the whole as good at reason-ing in terms of words and num-bers as more than 1,000 other un-sacked executives who had taken the same test (technic- reasoning and more warm-

TRINK about yourself for a term for their activity is the moment, please, and then think jargon word "outplacement," to know that it was the Cattell presumably because they feel of personality factors question—other people who might sensibly that to call the sack "the naire). Indeed, it was only in be viewed as your career competitors.

TRINK about yourself for a term for their activity is the ally minded readers may like to know that it was the Cattell presumably because they feel of personality factors question—other people who might sensibly be viewed as your career competitions.

age lengths of time the sub-groups took to establish them-selves in work again. Taking all 204 together, the average time

Readers who—unlike the Jobs column—believe it is better to quit of one's own accord than to wait to be fired would do well to note that the five who had resigned took a mean 9.4 months to get back into work. The nine squeezed out during a merger did somewhat better at 7.2 months. But the 10 who lost in a "personality clash" re-established themselves in only 4.6 months.

The personality clashes are the only sub-group for which the study report gives both the average time unemployed and parriage time inemployed and parriaglar character traits. By comparison with the 204 discards as a whole, they were better at verbal and numerical

hearted and outgoing. So were the four who had lost in a policy disagreement. The seven sacked for inadequate perform-ance, on the other hand, scored lower than the rest on the reasoning tests.

But in overall terms the Cranfield researchers seem to have little doubt about the main reason for the discards' predicament. It lies not so much in what they positively possessed by way of unusually high degrees of forthrightness and imagination, as in what they were lacking in con-

Their strength in forthrightness left them weak in shrewd-ness. The gift of imagination ness. The gift of imagination left them short of cool realism. In sum, although mostly "alert, intelligent, independent with good leadership scores and good emotional adjustment," they were missing some of the key abilities on which survival let alone success in organisations so often depends.

As the study report states:

As the study report states:
"The evidence here suggests that the unemployed managers were much less self-aware than were much less self-aware than other managers, which may well redect a lack of political and social skills. Management survival skills at a time of redundancy might well include the capacity to avoid unpopularity with senior management.

agers . . .
"The capacity to be socially aware, political and streetwise

However, if organisations are selecting for redundancy those managers who do not conform. there is a cost (to the employ-ers) in the loss of energetic, imaginative, creative people."

Middle East

NOW to Dubai where a trading group covering, and owned in all the United Arab Emirates wants a commercial manager. The offer is being made through recruiter Clive Taylor of the **EAL** International consultance who, as he may not name his client, promises not to identify any applicant who so asks to the employer without specific permission. (The same goes for the headhunter to be mentioned

The recruit will report to the general manager of the growing and diversified group, whose current turnover is around £20m. First responsibility will be for a section of the business including buying, sales and mar-keting, forecasting and budget-ary control, and involving negoary control, and involving nego-tiating with the owners, train-ing staff and promoting sales. Success there will lead to con-firmation as the group's number-

Besides having the abilities the 204 jobless managers lacked, candidates must have made profits by managing sales

two executive.

might be difficult to learn and marketing operations in a without feedback and training. fast - moving - consumer - goods fast - moving - consumer - goods business, be numerate, and preferably have been successful in trading with customers in the Salary indicator is US\$50,000

or thereabouts tax-free. The expatriate perks will include furnished accommodation for family, if required, as well as car, medical cover, and so on. Inquiries to Mr Taylor at 18 Grosvenor Street, London WIX 9FD; telephone 01-499 0513, telex 27950 ref. 2704.

Scotland

HAVING discovered the quality of Jobs column readers when seeking two executives for a Scottish company in April, headhunter Graham Walker has come back wanting a finance manager for the same outfit. It makes and markets a new gen-eration of non-woven fabrics. Candidates should be qualifled accountants skilled in de-veloping as well as running management and financial accounting systems and with

line management experience. Salary at least £21,000, but could be a fair bit more for such excellent people as you. Fringe benefits include a car. Inquiries to Mr Walker at Anthony Nevile International, 69 Midton Rd, Ayr, Scotland KA7 2TW: tel. 0292 287969, telex 858902 Baron G.

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We are currently recruiting for our client, a leading US Investment Bank, who is seeking to add to their domestic corporate finance team. Applicants will be graduate Chartered Accountants from 'Big 8' firms, with impeccable examination records. They will probably have experience of corporate finance transactions and in particular M and A work. More importantly they will have the drive, determination and personality to work in a dynamic and aggressive department.

CORPORATE FINANCE EXECUTIVE—BROKING

Our client is the broking arm of one of London's prime international banking groups.

They wish to recruit an additional member for their small corporate finance team. Applicants are likely to be graduates (21 or betier) with first time passes in the institute of Chartered Accountants' professional examinations. Ideally they will have trained with an international firm and have gained some experience, since qualifying, in an investigations department.

For further details please contact Tim Clarks ACA, or Robert Digby (who can be contacted outside office hours on 01-870 1896).

> Financial Recruitment Specialists 16-18 New Bridge St, London EC4V 6AU Telephone 01-583 0073

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Major Investment Group

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Please write in confidence with full details of your

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Overton Shirley & Barry

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hold a senior credit management post involving control of staff.

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1

Future prospects are excellent and need not be confined to the credit or finance function. Benefits include an executive pension, share option, life assurance and private medical achemes and a suitable car is provided. Removal costs will be met and help given with other problems associated with re-location.

Initial meetings will be arranged locally, possibly outside office hours. Telephone; John Hearn for a brief discussion, or write to this address:

Hearn Healy & Partners

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8, specific activities will include making interest rate skills required, please write to Geoffrey Rutland decisions for substantial levels of both debt and surplus ACA, ATII, Executive Division, enclosing a comfunds, advising on the applicability of new market prehensive C.V. and daytime telephone number at 39-41 Parker Street, London WC2B 5LH,

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or write to her at 18 Rood Lane, London EC3M SAP **BRUNEL BANKING**

Please contact Catherine Virr on 01-621 1942

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a:

Pleasa send a detailed c.v. to London EC3V SNT.

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Candidates should apply in confidence with full C.V. to: General Manager, Personnel and Services, Halifax Building Society, PO Box 60, Trinity Road, Halifax HX1 2RG.

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will have had exposure to these industries in

He or she needs to be articulate, literate wishes to recruit an additional member to its and of a strong personality so as to be able to make a case positively to senior members of the organisation or its clients. The position will require close liaison with our offices in the U.S.A. and the Far East.

Applicants should write enclosing their

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The ideal candidate should be a tax professional with at least 3 years' post qualifying tax experience in a professional firm, commerce or a financial institution. The job content would include significant tax planning issues, overlap with legal and other specialist disciplines as well as liaison with business groups. A solid background in UK corporation tax and an appreciation of international tax issues is essential. Key attributes would be sound communication (written and oral) and a positive attitude to business tax planning.

Legal Adviser

The ideal candidate will be a qualified lawyer with at least 3 years' post-qualifying experience in a large organisation be it in the practice commercial or financial environment. Key elements of the job content would be analysing the Financial Services Bill (and the prospective Banking Bill), setting up a framework for providing in-house legal advisory services on a whole range of issues, reviewing control procedures for procurement of legal advice from external sources and managing the Bank's existing relationships with external legal advisers. An element of corporate secretarial duties is also envisaged. Experience of and/or an interest in tax law is desirable but not essential.

An attractive remuneration package will be offered commensurate with past experience and potential. If you feel able to meet the challenge please send your CV with telephone number and salary expectation either to:

Shashi Tanna, Assistant General Manager, Corporate Planning, or John Hardisty, Manager, Human Resources, Canadian Imperial Bank of Commerce, 55 Bishopsgate, London EC2N 3NN. Telephone: 01-628 9858.



Investment Banking ...

ANALYST/TRADER

Attractive salary + substantial bonus

An enterpreneurial, self confident, decisive and highly motivated individual is sought for a rapidly expanding investment bank.

Working in a small, close-knit team of traders and analysts this individual will be expected to seek out, research and evaluate investment opportunities in the UK and overseas stockmarkets. He/she will then be involved with the investment decision making

Candidates will either be working as investment analysts and looking for a more stimulating and reward orientated environment; or be in corporate finance, accountancy (recently qualified Accountants) or another financial/ investment related position and looking for a change of

This position offers extensive scope for progression and high salary rewards for an individual with enthusiasm and initiative.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00pm on Wednesday, 22nd October) or write enclosing a detailed curriculum vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd., Bank Recruitment Specialists, 127 Cheapside, London EC2.

Anderson, Squires

Leading International Bank

EUROBOND TRADER

Attractive salary, bonus and benefits package

Our client, a prominent Scandinavian bank, has a successful track record in Capital Markets and is a market leader in its area of activity. Continued expansion has created a need for a versatile and innovative Trader to work within its Capital Markets division based in London.

The successful candidate will work within a close-knit team covering a broad range of Euro products, particularly in the Euro DM and Euro US\$ markets. Responsibility will include obtaining timely and competitive prices from the street, principally on a client-order basis and the establishment of a trading book for Scandinavian names.

The combination of International exposure and working in a dynamic in division of a dynamic bank provides excellent career opportunities for a graduate aged between 23 and 30 years who has a minimum of one year's experience in fixed interest trading and sound market contacts. Previous experience of another area of banking would be advantageous, especially Scandinavian Bonds/Equities or an exposure to swaps/options/futures/short dated instruments. Knowledge of a Scandinavian language is desirable but not essential.

A competitive package commensurate with experience will be offered, reflecting the strategic importance of this rôle.

In the first instance please contact Leslie Squires. Tel; (01) 606-1706.

All enquiries will be treated in the strictest confidence.

Anderson, Squires Ltd.,

Bank Recruitment Specialists, 127 Cheapside, London EC2 Anderson, Squires

BANKING EXECUTIVE

Singer & Friedlander Limited is seeking to appoint a Banking Executive to join its Domestic Banking Division.

An ideal candidate is likely to be aged between 25 and 35, qualified as a banker or accountant, and will have worked in a Merchant Bank. The post will suit an energetic marketing orientated banker, who is self motivated and who wishes to be judged by performance.

Career prospects are very attractive and the remuneration package will include a profit share and staff mortgage subsidy.

Written applications with a full curriculum vitae should be sent in confidence to:-

> Peter Cordrey. Banking Director, Singer & Friedlander Limited, 21 New Street. Bishopsgate, London EC2M 4RH

General manager – fund administration company

Isle of Man, £40,000 neg



This is an opportunity to manage the administration of one of the world's most prestigious and successful fund management groups. It has a select high-wealth client base and in 3 years has achieved funds under management of around \$1.5 billion. High growth will continue and the need for expert administration is absolute.

You will manage the new administration centre established on the Isle of Man (standard rate of tax 20%) which will provide registration, valuation and accounting services to over 30 mutual funds and unit trusts worldwide. With the support of a small team, you will continue the development of appropriate systems using computer facilities where relevant and liaise with clients, investment managers and advisers around the world.

We are looking for a professional manager with experience in securities, stock exchange procedures, computerised registration and valuation systems and general fund or unit trust administration. High standards and the confidence and communication skills to front the operation are imperative. Opportunities for advancement are excellent. Terms need not be a limiting factor.

Please write, enclosing your curriculum vitae and daytime telephone number, to Stephen Blaney, Ref B317.

Coopers & Lybrand Executive Selection

Shelley House, 3 Noble Street Landon EC2V 7DQ

CORPORATE STRATEGY AND MARKETING CONSULTANTS POCTUS c. £27-£35k (salary + bonus) + car

Doctus Management Consultancy Ltd has over 100 full time professional staff working on profit improvement assignments for blue chip and medium sized companies. In the Corporate Strategy and Marketing Group our role is to carry out a fundamental analysis of the client's business—his markets at home and abroad, technology, competition and resources — and to recommend the appropriate strategy. We then work with the client in implementing action

Our need is for strategists who can manage client assignments. Highly developed skills as a corporate strategy consultant, marketeer or business economist and a record of achievement in well managed companies are essential. The ability to evaluate financial statements and a keen awareness of design and new technologies are also highly relevant.

Initial earnings, with bonus, are likely to be between £27 - £35k plus car. Relocation is not required.

We would also like to hear from experienced Marketing Consultants as potential Associates to carryout ad hoc assignments, for which arrin depth industry knowledge or specialist skill is needed, for example in industrial marketing research, product development, distribution or sales management. Applicants are invited to send their C.V. in strict confidence to

Christopher Ley-Wilson, London Manager. Doctus Management Consultancy Limited, Centre Point, 103 New Oxford Street,

London WC1A1DU. Members of the Management Consultants Association

FUND MANAGERS ASSISTANT **STOCKBROKING**

*

Sal c£13,500 + 10% Bonus Sub. Mort, BUPA etc. etc. Tel: Angus Watson on (01) 626 8524 MONUMENT PERSONNEL CONSULTANTS



Euronote Sales Specialist Major US Bank

Up to £60,000 + bonus + car

Our client can demonstrate a solid record of achievement in the short term paper markets and within the specialised area of Euronote Sales. The expansion of its activities has created the need for a further high calibre individual to join an already well established and successful team.

Reporting at a senior level, ideally you should have solid product experience, including sales to Financial Institutions,

Fund Managers and Corporates. Age will not be a determining factor but you will have to demonstrate a high level of credibility and self-motivation. The ability to fit into, and "pull your weight" within a dynamic team is essential. Rapid career progress is anticipated.

Please telephone or write in confidence to Leslie Thorsen Bensley, quoting Ref: LB099.

International Search and Selection





BARING WILSON & WATFORD DEALER

Baring Wilson & Watford, a wholly owned subsidiary of Baring Brothers & Co. Limited is seeking an experienced dealer, preferably a member of the Stock Exchange, to work within a small team on the floor of the Stock Exchange in the Gilt Edged Market. Suitable candidates are likely to be aged between 30-35 years but experience of the

Stock Exchange floor is more important than age. Salary will be negotiable according to age and experience and other benefits include mortgage subsidy, non-contributory pension scheme and BUPA membership. Applicants should write, enclosing c.v. to:

Simon Ellen, Director, Baring Wilson & Watford, 8 Bishopsgate, London EC2N 4AE.

CHRISTIANIA BANK (UK) LIMITED

The Bank has been established in London for four years. In January we will become a branch of the Christiania Bank OG Kreditkasse and there will be a number of opportunities for additional staff. However, at the momentwe have openings for the following men or women.

c.£25,000+package Bond Salesman

Must have at least two years' experience dealing in the Euro Bond market. Must be able to speak and transact in a second European language.

Bond Analyst

£ negotiable

Preferably educated to degree standard, candidates should be fully conversant in all aspects of Euro Bonds, be able to assess the market on a macro basis and effect evaluation and analysis of a range of products.

Equity Trader

c.£25,000+package

Experienced trader required to make markets worldwide with particular emphasis in the Scandinavian area.

Equity Salesman c.£25,000+package Experienced salesman required for selling into the Scandinavian markets. Candidates may already be experienced in the German and/or Dutch markets.

Please apply in writing to the Personnel Manager, Christiania Bank (UK) Limited, 9 King Street, London EC2V 8EA.

International Banking—City

Systems Development & Audit c\$27,000, Banking Benefits

This major international trading bank has a record of steady growth over many

Systems are an integral part of operations and so wital that the Board are investing further in ensuring their controlled operation and future growth. This new position will report at a senior level and its broadly based duties will require analyses and recommendations on internal controls, data security and assessment of future strategy concerning applications hardware and software. Some, but not onerous, overseas travel may be involved.

Ideally the position will suit an auditor with banking, and adequate data processing expertise, but a likely profile is a qualified accountant still in the profession, with exceptional ed.p., audit training and exposure to financial services. The converse, i.e. a data processing specialist in international finance is also possible. Age is likely to be 28-40 years. Benefits are excellent.

If you believe that you have the background and ability for this position please submit in confidence a comprehensive c.v. or telephone for a Personal History Form to L.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, WIR GWB. 01-734 6852, quoting Ref: 18133/FT.

Trainee Investment **Analysts**

Overseas Equities

Backed by a proven long-term investment record, Provident Mutual funds under management now exceed £2.7 billion and are continuing to grow rapidly. This expansion has created additional opportunities for people with ambition and enthusiasm, providing good prospects for career development within a successful and progressive environment

Successful candidates will specialise either in European or Far Eastern stock markets. They should be graduates in Economics or a financial discipline and already have some industrial or commercial experience. They must also be able to demonstrate a willingness to work hard and an ability to

get on with people.

An attractive salary is offered and benefits include a noncontributory pension, free life assurance, subsidised BUPA and low cost mortgage facilities. Please write with full C.V. including current salary to Mrs S. P. Cormie, Personnel Superintendent, Provident Mutual Life Assurance Association, 25-31 Moorgate, London EC2R 6BA.



Close Brothers Limited

MANAGER

We are seeking an experienced manager to take responsibility for supervising all our computer-based banking systems, the maintenance of all customer accounts, money-market settlements and controls, the compilation of data for inclusion in Bank of England returns, and all procedures involved and staff engaged in our banking operations.

The successful candidate (probably aged 30-45) will --- proven experience in an operations role within a

large UK bank expertise in the use of computerised accounting

systems. the ability to participate in the initiation and production of systems policy and planning decisions. - the ability to manage staff and to communicate well

with senior management. An attractive remuneration package will be offered to the right candidate Please write in confidence, with full career details to:



Peter J Stone Close Brothers Limited 36 Great St. Helen's London ECSA 6AP

PRODUCT DEVELOPMENT Life and Pensions.

Investment-Linked and Conventional

We need a person with practical experience in research, design, development or marketing of new products or marketing packages in the life assurance industry. Ability to itseles with branches and brokers is important. A professional qualification or degree would be advantageous but not

Scotish Amicable is a £4000 milion life office with an cutstanding record of performance in investments and bonus results. A small, enthusiastic, multi-disciplined team is responsible for all of Scottish Amicable's product development: life and pensions, investment-linked and conventional. We have major new products under development and are planning for development in a number of other market areas.

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- We ofter: An initial salary in the range £15,455-£18,395. Considerable scope for advancement. Mortgage at reduced rates.
 - A highly attractive working environment.
 Non-contributory life assurance and pension

ply to: tir J G Seli, Assistant General Manager, reporate Services) Scotlish Amicable Life Assurance clety, Craigforth (PO Box No 25), STIRLING FK9 4UE.



FENNOSCANDIA Limited

FennoScandia Limited, London, is jointly owned by two of remoscanus Limited, London, is jointly owned by two of the largest financial institutions in the Nordic countries, Skopbank, Finland, and SweBank, Sweden. Having recently substantially increased its capital base, FennoScandia is now actively expanding its business base in the U.K. and inter-nationally and is seeking candidates for the following positions:

U.K. CORPORATE BANKING ASSISTANT MANAGER:

Working in a team of three people reporting to the Manager U.K., candidates will ideally have at least five years' lending experience, particularly with medium-sized businesses, and show sound credit skills combined with an imaginative and positive approach to the generation of new business. Considerable U.K. travel involved. This is a fast-expanding department with real opportunities for progression.

SECURITIES DEALER:

To be involved in a considerable expansion of trading and investment activities in Equities and International Debt securities. At least three years' dealing experience is required, preferably with emphasis on Scandinavian equities. Some Eurobond trading experience is also required.

SECURITIES SETTLEMENTS CLERK: FennoScandia also requires a Settlements Clerk with a minimum of two years' experience in all aspects of Equities and Eurobond settlements. Candidates will have potential to advance to a supervisory function within the section.

Attractive salaries and a very competitive benefits package will be offered to the successful candidates.

Replies in writing to: The Personnel Manager FennoScandia Limited Licensed Deposit Taker The Old Deanery, Dean's Court London EC4V 5AA

Financial Services Consultants

The City Consulting Group - specialising in strategic and marketing issues - is looking for additional consultants. The company's reputation is a reflection of the staff it employs, so our entry standards are high.

Ideal candidates will be well remunerated and:

- mid 20s to early 30s consistent high
- achievers
- self starters but
- working in consul-
- team-orientated
- tancy or financial

Typical consulting assignments cover

- business and corporate strategy
- product development
- strategies for the use of technology
- MIS design.
- market appraisal. Applications, together with a full curriculum vitae.

should be addressed to: Mr George Knight The City Consulting Group Ltd. St. Bartholomew House 92 Fleet Street

London EC4Y 1DH. Tel: 01-583 9391 THE CITY CONSULTING

Strategic & Marketing Consultants



Director

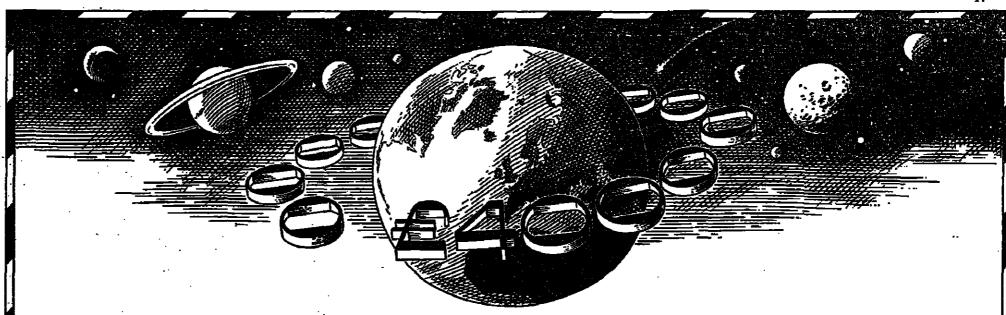
School Of Management Director required for the new School of Management to be formed by the amaignmation of the Departments of Manage-ment Science and Social and Economic Studies.

The main focus of the School will be upon problems of industrial performance and management, particularly on processes of technological innovation and change.

The academic interests of the Director should be within the range of activities of the new School and could be, for example, in Economics, Finance, Strategic Management, etc. She/he should possess proven qualities of leadership and innovation, and ability to exploit the academic potential of the

Candidates should be available to take up the appointment no later than September 1987. Initial appointment will be for five

Solary - at professorial level, but not less than \$22,000 pa. Further particulars from and applications to the College Secretary, Imperial College, London SW7 2AZ. Tel: 01-589 5111 ext. 3005. Closing date 19 November 1986.



£40 BILLION WORLDWIDE IS A LOT TO MANAGE.

THAT'S WHY WE

In just 12 years, the assets under our management have multiplied tenfold and are currently running at over 640 billion. These funds are controlled and managed through an international network of offices in the major financial centres of the world.

One of the main reasons why we have achieved such an impressive level of growth is due to our innovative approach in identifying and developing new marketing opportunities. To ensure that our expansion continues, we now require several highly-motivated senior managers four of whom will be working alongside our successful marketing team.

Personal Equity Plan Manager

From £20,000 plus Bonus & Benefits

To coincide with the growth in private share ownership, we are launching our Personal Equity Plan and we require a PEP Manager to head-up this important new division at our administrative Headquarters in

You should be a highly motivated person ready to take full advantage of this excellent career opportunity. An ability to work under pressure is essential as you will have to deal with a high turnover of work, in addition to devoting time to ensuring that your department becomes a major force in this new investment area.

You will probably be in your early 30's with considerable experience in accountancy and reconditations. Your background will ideally be from a disciplined environment and knowledge of the investment industry would be an advantage. You must however, have proven man-management skills.

staff but we are prepared to invest in further personnel as your turnover increases. Your responsibilities will include the creation of . accurate systems to deal with client details, daims and returns. You will also log the level of the response to the launch of the Personal Equity Plan and ensure that your department runs smoothly on a day to day basis. Delegation will be a vital aspect here as the successful expansion of the department depends very much an your ability to handle a high level of new business.

Your long-term career potential is un-Imited and the initial remuneration package is in line with the importance of the position. The package includes a salary negotiable from £20,000, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to The Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

Unit Holder Services Managers

Circa £16,000 plus **Benefits**

In line with our worldwide expansion, we have seen a significant increase in our unit trust business here in the UK.

In order to offer our clients a faster and more efficient service, we have established our own Registration Department.

We now require two Unit Holder Services Managers to assist in the running of this department which is based at our administrative headquarters in Tonbridge.

Applicants should be aged around 30 and their backgrounds will include registration experience, preferably gained in the Unit Trust industry. You will be a highly motivated person, used to taking decisions within a corporate structure with proven manmanagement skills. A sound knowledge of on-line computer systems will also be a

Reporting to the Unit Trust Associate Director and Operations Manager, your responsibilities will include: unit holders registration, dealing with client enquiries. trust switches and distributions, together with the maintaining of your department's highly efficient levels of customer service.

career opportunities and excellent long-term potential. The remuneration package is negotiable in line with experience and will include a salary of up to £16,000, a performancerelated bonus, non-contributory pension, private health scheme and free-life assurance. Please write to the Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

BERMUDA-BOSTON-HONG KONG-JERSEY-LONDON-NEW YORK-SAN FRANCISCO-SYDNEY-TAIPEI-TOKYO

in terms of staff. Between our offices in Tonbridge, Jersey and the City, we employ 267 people.

Although our funds measure up to those of the

largest organisations, we are still a small company

This means that you'll have more involvement, more independence, and the recognition you deserve for helping us to grow even further.

So if you have the right background for one of these senior positions and would like to become part of an expanding company which offers unlimited long-term career potential, we would very much like to talk to you.

Product Development Manager Circa £30,000 plus Car & **Benefits**

To ensure that we maintain the impressive levels of growth that we have achieved over the past 10 years, we are constantly evaluating new products.

In an increasingly competitive financial services marketplace, we have proved to be one of the most successful investment

In order that we remain both competitive and innovative, we now require a Product Development Manager to join our experienced marketing team based at our offices in the City. The successful applicant with the abili-

ties needed to fill this demanding role will be a graduate in their late twenties or early thirties with a progressive and highly creative approach to the financial world. You will probably be working in the

financial services sector with a bank or building society or possibly with a law or accountancy firm. This is a key position within the com-

pany as your responsibilities will include the identification and development of important New Warksting opportunities trust and related markets in the UK. Europe and overseas.

The long-term career opportunities are excellent. Depending on performance, an Associate Directorship with equity share could be awarded after two years. A certain amount of international travel will also be involved.

The initial remuneration package will reflect the importance of this position. The starting salary will be around £30,000 negotiable in line with experience, and the package will include a company car, a performancerelated bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL

Insurance Broker Sales Executives From £30,000 plus Car & Benefits

The continuing growth in the unit trust market has resulted in a correspondingly rapid expansion in the number of intermediaries involved in the marketing of unit trusts.

In order to realise our full potential in this market, we now require a further two Insurance Broker Sales Executives.

Both positions are at a senior level as the successful applicants will be leading our sales drive in the Midlands and Scotland. Your responsibilities will include the marketing of our high performing unit trusts and offshore funds to insurance brokers in those areas. You will also be expected to increase sales levels with existing clients, develop new business, ensure sales targets are met and identify and initiate new marketing approaches to increase the awareness of our

Applicants should be aged ideally between 30 to 40 and be highly motivated with successful, well-proven track records in sales. A sound knowledge of the investment markets with particular emphasis towards unit trusts is essential, together with established contacts with insurance brokers in the

The initial remuneration package will reflect the importance of these positions. The starting salary is negotiable in line with experience and the package will include a company car, performance-related bonus, non-contributory pension, private health scheme and free life assurance.

Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL



Trading Analyst Major International Bank

City To £40K+Bonus+Caretc.

This reputable International Bank has continued to expand not only within its traditional areas of operations, but more especially within the latest innovative markets now in existence.

As a result, a further key individual is needed to augment the Bank's young, energetic, successful team of dealers and traders.

Your role will be to provide vital trading analysis of, and formulate financial strategy relating to, the foreign exchange, money market, futures and interest rate options areas.

Probably aged 28/32, and a graduate, you will have at least two years experience in a similar role within a relevant environment. and be capable of making a major contribution to the organisation's

write to Brian Burgess, quoting Ref. BB100.



future success and profitability. To apply, please telephone or

international Search and Selection 160 New Bond Street, London WIY OHR Telephone: 01-409 1371

JAPANESE SALES £30,000 to £70,000

We are currently assisting a UK stockbroker which is expending its London based Japanese securities sales capability. A definitive commitment has been made in developing this area of its business, demonstrated by the current establishment of a major presence in Tokyo. We are seeking candidates with experience of Japanese equities who would welcome such an opportunity within the structure of a 2 year service contract. In addition to a basic salary in the range indicated, a substantial borus will be guaranteed together with other benefits, including company car. Contact Roger Steare.

ACCOUNT OFFICER c£14,000 to £20,000

On behalf of our client, one of the largest UK merchant/investment banks — one of the foremost in the City — we are seeking an Account Officer to work in the Japanese banking section. We are interested in speaking to high calibre graduates with at least 2 years relevant experience of banking relationships with Japanese clients who would be keen to utilise their knowledge in general credit work, product development and marketing.

Contact Mark Forrester or Karyn Rutherford.

NEWLY QUALIFIED ACCOUNTANTS to £18,000 plus benefits

Several of our clients, all major UK merchant banks, are seeking recently qualified, graduate ACA's from the 'big 8', aged 25 to 28. The vacancies have arisen within their audit departments and therefore experience of internal audit is essential. Most positions genuinely offer the opportunity for future career progression into operational banking, investment management, or posaibly corporate finance or lending. Contact Mark Forrester or Karyn Rutherford.



EXPERIENCED

ADMINISTRATION

MANAGER

Required for rapidly expanding London based

Hotel Group. Vacancy would suit a mature

person with financial background, preferably

Banking. The post demands an ability to work

under pressure, but offers great potential and

rewards. A salary circa £18,000 p.a., initially,

will be offered to successful applicant, added

to which a generous package of rewards after

initial period. A new challenge where rewards

Write enclosing C.V. to: Box A0311, Financial Times,

10 Cannon Street, London, EC4P 4BY

WEST MIDLANDS REGIONAL FORUM

ECONOMIST Salary range: £15,627-£17,160

will be great.

PI

CHARTERHOUSE DEVELOPMENT CAPITAL LIMITED **EDINBURGH**

Charterhouse Development Capital Limited provides merchant banking and development capital facilities. Due to its continuing growth in Scotland and the North of England, it requires to recruit a 🦰 YOUNG EXECUTIVE. The suitable candidate is likely to be a qualified accountant or commercial lawyer

aged between 25

and 35. However, candidates

from other disciplines with commercial

interpersonal skills and an excellent knowledge of commercial law and taxation

experience will be considered. First class

are desirable, and two to three years' relevant experience in industry, investigation work or merchant banking would be a significant advantage. This is an excellent

opportunity to join an expanding and successful team in Edinburgh. A competitive salary is offered and attractive banking benefits include non-contributory pension, BUPA and mortgage assistance. Please write with full personal and career details to George Shiels, Director, Charterhouse Development

Capital Limited, 26 St. Andrew Square,

Edinburgh EH2 1AF.

International Banking

As part of their continuing programme of expansion, we have been retained by a major international bank to recruit the following dedicated professionals:

Marketing Manager c £30k Assistant Manager — This is a 'front-line' position, involving the development of relations with UK corporate customers and other borrowing institutions, in order to enhance the bank's loan asset and

The successful applicant, ideally a graduate in their thirties, should possess extensive marketing expertise gained from an international or

A thorough knowledge of the financial markets, company accounts and loan documentation is

Supervising a department of nine people, the successful applicant will be responsible for the efficient administration of the bank's Eurocurrency transactions.

Foreign Exchange

negotiable salary

This post represents a key role within the bank and demands both effective man management skills and the ability to work quickly and

To apply please write with curriculum vitae or telephone Gaynor Harris on 01-638 0382.

CONFIDENTIAL ADVERTISIN

Hill Samuel & Co. Limited, one of the City's leading Merchant. Banks, is seeking to appoint a Credit Analyst to join its Property and Financial Lending team within the Commercial Banking Division.

The suitable candidate is likely to be aged 25-35, probably currently working within a Clearing or similar bank environment and who has had general experience in most aspects of lending and credit assessment. Preferably applicants will have passed their banking examinations or be well on the way to doing so. This post offers good promotional prospects for the right candidate.

In addition to a competitive salary, we offer excellent fringe benefits including profit share, subsidised mortgage and loan schemes, non contributory pension scheme, free life assurance

Please send a full curriculum vitae quoting reference ERS, in

Mrs. Anne Dunford, Senior Personnel Officer, Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ



HILL SAMUEL & CO LIMITED

ECONOMIST

International Stockbroking

Hoare Govett is nationally and internationally renowned for its economics reand publications. Its success as a major international stockbroker is founded to a large extent on the quality of its research. The environment for senior economists of high calibre is therefore excellent.

We wish to recruit men or women with good first degrees and preferably a Masters we wan to recruit men or women with good hirst degrees and prenerably a masters or Doctorate, to join a small department. They should be macro economists, with experience in monetory economics and, preferably, with some knowledge of economicties. The major responsibility will be to contribute to the range of economic publications which have a wide circulation both in the City of London and elsewhere. Strong communication skills are, of course, essential.

Commercial skills will have been developed in a sophisticated financial institution, Government department, or industry.

An attractive remuneration package will be offered with excellent career prospects. Applicants, who are likely to be aged between 25 and 30, should send a fulf CV including an indication of current earnings to:
R. J. E. Barker, Hoare Govett, Heron House,
319/325 High Holborn, London WC1V 7PB.

Appointments Wanted

Skilitt young communicator with good degree in methematica/scononica. Bright in moretive decisionmaker with well qualified profussional background in stockbroking,
accounting and mathematics. Flexible, motivated toess player with
appropriate public image.

Write Box AG301, Finencial Times
10 Gannon St. London EC49 48Y
or Tel: 01-577 3373

AVAILABLE FOR TOP DEALING TEAM DAYID PILKINGTON

International Appointments

AGENTS - WORLDWIDE for

FINANCIAL PRODUCTS Our client is a company specialising in the currency market and selling advice and fund management, based on a ten-year-old programme of analysis with a proven high record

They wish to expand their network of agents throughout the world. The agents' duty would be to present the company's financial products to banks, large international corporations and private investors.

They offer high commissions free of taxes in the company's home country. Please write enclosing curriculum vitae to Box A0310 Financial Times, 10 Cannon Street, London EC4P 4BY

EMPLOYMENT CONDITIONS ABROAD LIMITED

An international association of employers providing confidential information to its member companies relating to employment of expatriates and nationals worldwide Anchor House 15 Britten Street London SW3 2YL Tel: 01-351 7151

FOREIGN EXCHANGE BROKERS

Applications are invited from experienced brokers for a limited number of vecancies with a newly established firm of brokers in specialist wholesale money markets — Salery commensurate with experience Write in confidence to: THE MANAGING DIRECTOR EDMONDSTON-LOW & COMPANY S.A.

231 Val Des Bons Malades, L-2121 Luxembo

Motor Cars

MERCEDES 280 CE COUPE B REG AUTOMATIC SKY BLUE ALL ELECTRIC EXTRAS €14,500 TEL: 0702 714347

REG PORSCHE 911 a.c.—31.000 miles, F.S.H., pristine condition Ban forces cite. £14,930. Tel; 051-526 7034, After 6 p.m.

Personal

THE MARRIAGE BUREAU (Heather Jen-ner), 124, New Bond Street, W1. 01-627 9634. (Est. 1939.) Personal Service. Service.

PUBLIC SPEAKING training and Speed writing by award winning outlie speake 01-451 2292. First lesson tree.

GREAT TABLEWARE EXCHANGE—Trade in your old color to Comby Tablewar at Solution. 01-448 5217.

QUARRY SHIRTMAKER SALE

OF

Mr. Fish SHIRTS AT

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52 Pimlico Road London SWIW 8LP Telephone: 01-730 3193

CIRCA £100,000 PER ANNUM

A Large International Consortium invites applications for:

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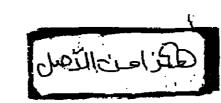
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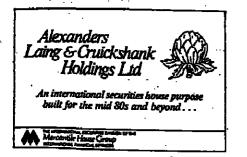
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday October 22 1986



Sears aided by insurance growth

SEARS ROEBUCK of the US, the world's largest general retailer, has boosted third-quarter profits 25 per cent on the back of a strong adv-ance in earnings at its insurance

Net income for the quarter, which benefited from \$33.3m in reduced pension expense, rose to \$328.1m, or 88 cents a share, compared with \$262.2m, or 71 cents, last time. Revenues rose 11 per cent to a record \$11.17bn from \$10.04bn. Income from the Allstate insur-

ance group was almost 56 per cent ahead at \$200.9m, against \$128.9m

Mr Edward Brennan, chairman and chief executive, attributed the insurance unit's "excellent performance" to improved underwriting results and capital gains as well as lower-than-normal weather-related claims: Storm losses were unusually high in the 1985 quarter.

However, Dean Witter, the group's financial services unit, reported losses of \$8m, against losses \$7m, after the \$28m cost of introdu-cing the Discover credit card. However, securities income was \$23.6m. compared with losses of \$11.5m in 1985. Revenues for the sector were 23 per cent ahead at \$837.3m.

The merchandise group's income edged ahead from \$166.9m to \$170m, helped by higher sales, stab-ilized margins and slightly lower selling and administrative ex-

For the nine months Sears earned \$808.3m, or \$2.17 a share, against \$751m, or \$2.03, last time. Revenues were \$31.3bn, up from

Looking ahead Mr Brennan said that, in view of increased employment and discretionary consume income, Sears and other retailers should experience "a reasonably good Christmas season *

Nortel shows marked improvement

By Bernard Simon

NORTHERN TELECOM, the Canasupplier, has raised third-quarter earnings to US\$59.4m, or 51 cents per common share, from \$58.4m or 50 cents a share a year earlier. The rise was attributed to improved margins from central office switch-

ing equipment.

The third-quarter results are a marked improvement from Nortel's performance earlier this year, which was dented by competition in the US and the costs of resolving software problems on some of its

Earnings for the nine months to September 30, totalling \$160.7m, were 15.4 per cent below 1985 levels. Third-quarter revenues rose from \$995m to \$1.03bn, but revenues for the first nine months of the year

were slightly down at \$3.07bn. Mr Edmund Fitzgerald, the chairman, said the improved product mix in the third quarter was partly offset by higher sales and administrative expenses and increased spending on research and develop-

He predicted an excellent fourth quarter, after a further rise in central office switch sales and margins,

especially in Canada. Canadian revenues rose by 9.1 per cent in the third quarter, while sales in the US, which has become an increasingly important part of Nortel's business in the past three years, slipped by 3 per cent. The US contributed 63 per cent of total third quarter revenues, with Canada sidiary. Net profits for the current making up 27 per cent.

Xerox bounces back into black in third quarter

BY RODERICK ORAM IN NEW YORK

XEROX, the US reprographics group, returned to profit in the third quarter with the help of buoy-ant financial services operations Net income was \$112m, or \$1.03 a share, against a loss of \$15m, or 28 cents, a year earlier. Revenues rose by 10 per cent to \$2.32bn from \$2.11bn.

Excluding losses from discontin ued operations, Xerox had third-\$67m special charge to strengthen reserves at Crum & Forster, its insurance subsidiary. Without these factors, net income from continuing continued strong growth in profits operations was 26 per cent higher and sales. Third-quarter net income in the latest period compared to a

Net income for the nine months ended September was \$335m, or \$3.08 a share, on revenues of \$6.63bn, against \$319m, or \$2.95, on \$8.16bn a year earlier. Net income from continuing operations in the 1985 period was \$268m, or \$2.41 a

Financial services contributed \$176m towards net income in the first three quarters of this year against \$70m, before the \$67m charge at Crum & Forster, a year earlier. Non-consolidated revenues

Higher prices, tighter underwrit ing standards and increased investment income lay behind Crum & Forster's improved net income from continuing operations of \$162m in the nine months against \$35m.

Xerox's reprographics operations reported lower net income from continuing operations of \$171m in the year to date against \$265m a quarter 1985 net income of \$21m, or year earlier. The company said this 9 cents a share. This included a was largely because of weak capital

sales of \$396.2m against \$14.8m, or 48 cents, on \$299.9m a year earlier.

Net profits for the nine months ended September was \$64.1m, or \$2.07 a share, on sales of \$1.12bn against \$10.9m, or 35 cents, on \$888m a year earlier. Polarcid attributed the improved performance to higher sales volume and the weakening of the dollar.

The company said its Spectra instant-photography system intro-duced this spring in the US had pro-duced "very gratifying results." The system was launched in Europe last

Citicorp boosted by retail banking gains

BY WILLIAM HALL IN NEW YORK

which underpinned a 9 per cent rise in third-quarter net income to \$247m, or \$1.63 per share.

The group says that its consumer gains in revenue and earnings for both the quarter and the nine months it is 38 per cent ahead at

It continued to register growth in market share for its credit card businesses and the New York branch system, as well as in do tic mortgages where loan originations remained at record levels.

Citicorp's investment banking operations also reported a sharply improved performance with third-quarter net income 32 per cent higher at \$94m. For the nine months, the contribution rose 22 per cent to \$259m.

Earnings from traditional corporate banking products were up slightly for the quarter at \$90m but for the nine months the profits were 12 per cent lower at \$313m.

CITICORP, the biggest US banking group, continues to benefit from its mance on this side reflects continued high credit write-offs, poor trading results and rapid expense

The Citicorp results bring to an end the latest third-quarter results ess continues to report strong for the major US money centre banks. Among the regional banks reporting their third-quarter results yesterday, Wells Fargo posted a 59 per cent jump in net income to \$77.4m, or \$2.70 a share, and Texas Commerce Bancshares reported net profits up by 10.1m compared

At the end of the third quarter its non-performing assets were \$840m or 8.5 per cent of total loans. This res with \$627m or 4.6 per

First City Bancorporation of Te-xas, which has been among the banks hardest hit by the collapse in oil prices, has omitted its dividend. The company last paid a 2½ cents dividend on September 15 and the management said yesterday that it would recommend the suspension of the dividend at the next board meeting in November.

Mobil blames lower oil price for decline

MOBIL, the second biggest US oil group, blamed lower world oil prices for a fail in third-quarter revenues from \$14.7bn to \$11.2bn.

At the operating level, profits were also well down from \$392m, or 96 cents a share, to 332m, or 82 cents a share.

However, the group returned to net profits from a loss of \$118m last time, struck after a \$508m charge for the restructuring of Montgom-ery Ward, its department store sub-

loss on the sale of Container Corp, its paper-board and packaging unit. Revenues were also well down at the nine-month stage, falling from \$44.06bn to \$37.23bn. However, operating profits advanced to \$1.25bn from \$1.12bn, or from \$2.75 a share .12bn, or from \$2,75 a share

to \$3.32 a share.

Net profits, after taking into account the charges this time for Container Corp and last time for Montgomery Ward, grew from \$615m to \$1.2bn.

In early trading on the New York stock exchange, Mobil shares fell

Fireman's Fund profits up sharply

BY OUR NEW YORK STAFF

er spun off from American Express group remained part of American a year ago, has reported a sharp inExpress until October 23.

Net profits for the third quarter latest quarter from \$853.24m a year ended September were \$82.85m, or earlier and to \$2.68m in the year to \$5 cents a share, against \$20.36m a date from \$2.55m. year earlier. Net earnings for the lits underwriting ratio improved 7 came from special insurance lines year to date were \$148.04m, or \$2.24 percentage points in the third quarant selected areas of commercial a share, against losses of \$67.36m a ter to 107.2 per cent, the lowest level

Revenues rose to \$937.97m in the

FIREMAN'S Fund, the Califonia- year earlier. No per-share income since the fourth quarter of 1982, based property and casualty insur- was calculated in 1985 because the The ratio for the mine months was

Mr Jack Byrne, chairman, said: "Insurance operations are ahead of plan. The balance sheet is stronger." The main growth in profits

GTE third-quarter income up 12%

BY OUR NEW YORK STAFF

lifted third-quarter net income 12 per cent to \$325m or \$1.45 a share from \$290m or \$1.33 last time.

\$32m after-tax gain, equivalent to abroad. 15 cents a share, from the consummation of the group's joint venture ahead to \$3.6bn from \$3.6bn, and for

and electrical equipment group, has its 80 per cent stake in the venture which involves GTE's domestic and international transmission systems businesses, as well as its public But included in the quarter is a switching and business operations

Revenues for the quarter edged

GTE, the US telecommunications Last month Siemens paid \$420m for \$11.1bm. Nine-month earnings wer

\$916m or \$4.12 a share, For purposes of comparison last year's revenue figures have been restated to exclude revenues from operations transferred to US Sprint, the joint venture in long-distance telephones and data communications formed with United Tele-

ti-trust regulations. market from 14 per cent to 20 per with Siemens of West Germany. the nine-months from \$10.5hn to communications earlier this year.

Linde sees higher turnover

neering and industrial gases company, expects turnover to show an overall 10 per cent gain this year and remains optimistic about profits.

The Wiesbaden-based compo-

ny, the world's oldest producer of refrigeration equipment and the biggest maker of fork-lift trucks in Europe, said yesterday that the order inflow rose more than 10 per cent to DM 2.2hn (\$1.1hn) in the first nine months of 1966. The order backlog of DM 2.5bn was 7A per cent higher at the end of September than at the same time last year. Linde said its ca-

spending by its customers.

Polaroid, the world's leading inwas \$23.8m, or 77 cents a share, on

Linde said its materials handling and hydraulies division continued to do well, with turnover up 21.4 per cent to DM 802m.
and an order inflow almost 11
per cent higher at DM 802m.
In the process plant and construction sector, the order inflow

showed a 21 per cent increase to DM 529m. Foreign business, however, was becoming harder as a result of the rise in the value of the D-Mark, especially against the dollar. Turnover was slightly lower at DM 458m. Turnover in industrial gas

pacity was being operated at full stretch.

Last year, the company in-creased net profits almost 30 per cent to DM &lm on sales which

were up about 4 per cent to DM 2.7bn. Its US fork-lift truck sub-

sidiary, Baker Material Han-

dling, made a profit for the first

time. Profits were also made in

France, where it took over the troubled Fenwick Manutention

rose about 5 per cent to DM 529m, while the refrigeration di-vision suffered a 7 per cent drop in sales to DM 269m. But new orwere 8.4 per cent higher at DM

327m Capital spending by the group totalled DM 94m by the end of last month and is expected to reach about DM 190m for the full year, well above depreciation levels and comparing with al-most DM 150m in 1985.

progress continues

WARNER Communications, the \$41.7m, or 28 cents a share, from \$34m, or 25 cents a share, in the same period last year. Sales were up a quarter to \$2hn from \$1.59hn a year earlier.

The third-quarter figures leave Warner 47 per cent ahead for the first nine months, with net prolits of \$123.7m (87 cents a share) against \$84m (61 cents a share) in the first nine months of 1985. Earnings per share are adjusted for a two-for-one stock split last

August.
Warner said that acquisitions during the year, notably of American Express' 50 per cent share in Warner Cable, as well as disposals, had contributed a net Sim or 2 cents a share to net profits in the third quarter. The profits in the third quarter. Ine nine months figures also included a net gain of some \$26m from the sale of shares in Hasbro, following a comparable \$8m share disposal last year.

The third-quarter figures nonetheless underline Warners steady entering to financial good.

steady return to financial good health - a development that Mr Steven Ross, the chairman, indi-cated last month had already led it to consider a range of possible

L'Air Liquide finalises deal in US

By Our Paris Staff L'AIR LIQUIDE, the leading French industrial gases group, confirmed yesterday that it had completed its \$1.1bn takeover of Big Three Industries of the US. The completion of the deal, one of the biggest US acquisitions by a French company, fol-lows approval for the takeover from the US Federal Trade Com-

the French company agreed to shed a number of plants and other assets to conform with US an-The acquisition will enable L'Air Liquide to increase its share of the US industrial gases

mission. The approval came after

CONSTRUCTION GROUP'S EXPANSION TAKES IT INTO THE RETAIL SECTOR

Bouygues buys store in Paris

BOUYGUES, the leading French construction and civil engineering about FFr 300m (\$46m) of one of the eading Paris department stores Aux Trois Quartiers in a new diversification move.

The construction company, which

of the Primisteres group which includes the Radar supermarket chain and the Felix Potin chain of raon, the Arab financier.

ment store from the Paris-France clothing store. The store had sales Spie Batignolles, another major group. Paris-France is a subsidiary of FFr 425m and profits of FFr 24m French civil engineering company. The latest acquisition by Bouy-

gues comes at a time when the leadstores controlled by the Moroccan ing French construction group has Danilov group and Mr Gaith Phabeen actively expanding through ing French construction group has takeovers or purchases of stakes in expects to report sales of FFr 45.8bn this year, said yesterday it had acquired 37,283 shares in Aux Trois Quartiers, one of the companies. Bouygues this most famous Paris department year took over control of Screg, the stores opposite the church of the country's second largest construct-Madeleine near the Place de la Conion group, and recently disclosed it a 59 per cent stake in the departother companies. Bonygues this year took over control of Screg, the

Bouygues has also announce plans to diversify in the new French deregulated television broadcasting business by trying to buy a major stake in TF-1, the state television

channel due to be privatised Bouygues recently reported a 5 per cent increase in net consolidated first half group earnings to FFr 145.4m from FFr 138.4m in the first

Bond Brewing

with the Securities and Exchange

Commission in Washington has re-

The offer is being underwritten by Drexel Burnham Lambert, the specialist in high-yielding corporate debt issues. It has been arranged in

the form of \$500m in subordinated

debentures due 2001, with a concur-

rent \$200m principal amount_of

zero coupon senior notes due De-

Proceeds are to be used to help

plans \$700m

debt issue

Pargesa lifts earnings above 55% on back of subsidiaries' results

BY WILLIAM DULLFORCE IN GENEVA

PARGESA, the Swiss holding com-pany with financial and industrial interests in five Every rests in five European countries and the US, increased net earnings by more than 55 per cent in the first half of the year. The consolidated profit climbed to SFr 103.4m (\$64m) from SFr 66.4m with earnings per share at SFr 116 compared with SFr 80.90 for the first six months of 1985 after adjusting for a capital in-

The company's 1986 profit performance cannot be extrapolated from its first-half results because of the easonal nature of its income from portfolio holdings, but Pargesa said

BY OUR NEW YORK STAFF

WOMETCO Cable TV, which was

taken private three years ago in a leveraged buyout led by Kohlberg Kravis Roberts, is to be acquired

increased. A switch to reporting by the calendar year was effected for

During the first half of the current year Pargesa's share in the re-sults of its subsidiaries increased by 53 per cent. This was due in part to the strengthening of its positions in Groupe Bruxelles Lambert and Groupe Bruxelles Lambert and

Pargesa plan to set up a joint holding company in France, which will be endowed with a capital of FFr

Mr Robert Bass is one of the four

Bass brothers of the wealthy invest-

ment family of Fort Worth, Texas.

He has almost 20 per cent of Taft's

BOND BREWING Holdings, part of Mr Alan Bond's Perth-based group, has prepared the ground for a \$700m debt issue in the US, a filing the shareholder's dividend may be will also have a 20 per cent stake in the Schneider industrial group.

Since the beginning of the year Pargesa has raised SFr 368m through a one-for-six rights issue and an Ecu 100m bond issue with In June Pargesa bought 5 per cent of the stock of Banque Paribas

Suisse. It also owns half of the Societé Financière de Paribas Suiss which in turn holds 51 per cent of the stock in Paribas Suisse. Both the Banque Internationale à

2.5bn (\$385m) and will hold 51 per cent of the shares in a new bank to Luxembourg and Henry Ansbacher Holdings in London, in which Paryesterday that earnings per share be formed from the merger of So-would be higher than the adjusted ciété International de Banque and uted increased earnings during the SFr 125.76 recorded last year and the Banque de Gestion Privée. It first half of 1986.

repay debts and for other general Bond Corporation, Mr Bond's

Wometco Cable TV to be acquired for \$625m master company, has recently embarked on an expansion in the Pacific region with the purchase of Hong Kong residential property for HK\$1.4bn (US\$183.3m) and a proposed equity deal with Atlas Mining of the Philippines. Its largest US purchase has been Pittsburgh Mississippi, the Carolinas and West

regulatory approval, is expected in Brewing for A\$40m (US\$25.5m).

The deal is expected to be completed in a joint venture including the Robert M. Bass group, Taft Broadcasting and members of terms serving about 350,000 people Last August Taft put its five independent TV stations up for sale at a price of about \$350m.

tic borrowings through a A\$1.3bn credit facility led by Westpac.

This announcement appears as a matter of record only.



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Elscint slides into

GM launches plan for rescue of debt-ridden Holden

BY CHRIS SHERWELL IN SYDNEY

GENERAL Motors Holden, once the king of the Australian motor industry but now a debt-ridden loss maker, is to be bailed out of its troubles, by its US parent.

owned by a US or Japanese parent. The others are Ford, Toyota, Nissan and Mitsubishi. In recent years

A restructuring package announced in Detroit and Melbourne will split the company into two from December. One arm will be an en-17 per cent of the market. gine and components operation and the other a motor company. GMH is also to be relieved of its

debt burden. Long-term debts were put at A\$300m (US\$134m) at the end of last year, creating heavy interest repayments which, together with weakening sales, and a depreciating Australian dollar, were adding Australian dollar, were adding to the control of the co ding to the company's losses.

On cumulative bases these losses have previously been estimated at above AS500m. The company reported a pre-tax 1985 loss of almost A\$100m and 1986 has been another disappointing year, not helped by the Government's introduction of a fringe benefits tax.

The company is one of five local manufacturers, each of which is and Mitsphishi. In recent years GMH has slipped from its number one position to number three be hind Ford and Toyota, taking about

a long-term rationalisation plan for the Australian car industry which the number of manufacturers and the number of different models they produced. Before this the motor industry, along with the textile industry, had been one of the most highly protected in Australia with the local producers assured of 80 per cent of the market.

GMH employed about 25,000 workers at its peak but had only 10,000 in July. A strike this week at one of its component suppliers has resulted in layoffs of 2,500 employBATTLE HOTS UP FOR FRANCE'S PRESSES DE LA CITÉ

Benedetti lifts stake in publisher

company's FFr 1bn capital funding.

Cap Gemini issued 328,250 bonds

company reported a 38.6 per cent

Cap Gemini issued \$28,250 bonds company reported a 38.5 per cent with warrants last June, raising a increase in profits to FFr 132.9m. In

BY PAUL BETTS IN PARIS

CERUS, the new French holding ny of Mr Carlo De Benedetti and Pechelbronn, a holding of the French Groupe Worms, have increased their stake in Presses de la Cité, the second largest French publishing group, to nearly 20 per cent, Mr Claude Pierre-Brossolette, the chairman of Cerus, said yesterday.

Cerus and Pechelbronn anconced last month that they had acquired 16.25 per cent in the publishing group and subsequently launched a bid to acquire control of Presses de la Cité through a share swap plus cash worth about FFr 2,950 (\$454.50) a share. However, Générale Occidentale,

French computer services company, is launching the second part of its FFr 1bn (\$154m) capital increase

The second stage of the major fund-raising operation involves an issue of 271,875 new shares to be of-

bid involving a share swap worth about FFr 3,170 a share for Presses

Since then, both Genérale Occid-entale and Mr De Benedetti's ly watching developments French partners have acquired shares on the market. Mr Pierre Cerus and its partner regarded a major stake in the deregulated Brossolette indicated yesterday Presses de la Cité as offering good television broadcasting market. that Cerus and Pechelbronn now owned nearly 20 per cent of the publishing group. But the bourse expects the take-

over battle between Mr De Benedetti and Sir James Goldsmith to heat up further with an increase in that, unlike Sir James Goldsmith, the bidding. There also is growing the French holding of Mr De Bened-

Cap Gemini continues funds drive

CAP GEMINI Sogeti, the leading fered at FFr 1,800 each. This will sales this year. Turnover is expect-raise FFr 489.4m and complete the ed to increase to FFr 3bn this year

total of FFr 587.3m.

the main company of Sir James expectation of a third group enterest had no ambitions at this stage Goldsmith, has launched a countering the bidding for Presses de la to invest in the deregulated French

chette, the largest French publisher, which is believed to be close-

turnround potential. However, he pay any price for the publisher. He added that the deal ahready repre-sented a substantial capital gain. Mr Pierre-Brossolette also said

the first four months of this year,

suggested Sir James was interested in acquiring Presses de la Cité to boost his opportunities in the broadcasting field. Hachette has al-Mr Pierre-Brossolette said that so made it clear it wants to acquire

> Mr De Benedetti is also planning a restructuring of his French Buito-ni food interests, which will absorb Buitoni's UK and Dutch subsidiaries. This will turn the French Buitoni subsidiary into a concern with annual sales of FF; the and earn-

Abitibi-Price lifts profits in third quarter

ing newsprint producer, lifted net earnings to C\$81.3m (US\$58.9m), or

traordinary charge of C32.3m, equal to 3 cents a share, reflecting the sale of a kraft-pulp mill at Smooth Rock Falls, Outario, and the writedown of the Shipshaw sawmill in Quebec which has been closed. Sales rose from C\$1.88bn to C\$2.07bm, but the increase was eroded by higher costs, tax provi-sions and a small foreign exchange

pension costs lifted earnings 18

ARITIBI-PRICE, the world's lead-CS1.11 a share, in the nine months to September 30 from CS70.4m, or 99 cents a share, a year earlier. The latest results exclude an ex-

ing, coated-papers and building products sectors.

Turnover fell 52 per cent to 166m lower than the cost of production. only half of h The results were further com-

the red but sales indicate turnround

BY JUDITH MALTZ IN TEL AVIV

ELSCINT, a leading Israeli manufacturer of medical diagnostic equipment, has reported losses of \$115.7m for the year ending March 31, 1986. This is in line with preliminary forecasts of the worst results ever recorded by an Israeli company. The company's losses previously were \$50.3m.

iell a modest 5 per cent to \$124m. About 60 per cent of Elscint's prod-ucts are sold in the US where the medical equipment market has recently been depressed.

A spokesman said quarterly sales held steady from the end of March at about \$30m, indicating a return dule the balance. The agreement is to the black by the end of this fiscal to be ratified at a shareholders'

Once regarded as the flagship of Israeli high-technology, Elacini be-gan to encounter problems several years ago as a result of over-expanvolving top management changes and cuts in the labour force, was launched in mid-1985, but a Government-arranged bail-out by a group of leading Israeli banks was still needed earlier this year.

Last month Elscint signed an agreement with seven banks and its najor shareholder, Elron Electronic industries, to cancel a major por-tion of its \$140m debt and reschedule the balance. The agreement is

Malaysia Mining losses blamed on low tin prices

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA MINING (MMC), the pounded by higher interest charges world's biggest tin producer, has reported group pre-tax losses of 4.14m ringgit (US\$1.58m) for the first half to July compared with profits of 21.7m ringgit previously. The net loss was only 2.52m ring-

git, however, reflecting a tax recovery following dividend payments to MMC from past profits of subsidiary companies. Net earnings were 7.52m ringgit in 1984-85.

Througher full 52 per cent in 166m

ringgit. The loss was blamed on lower tin prices, lower sales volume, and the recognition of the un-realised loss in tin stocks which share were stated at market value being

and retrenchment costs.

MMC said all its associated comformed badly, but the group re-ceived a valuable dividend contribution from its 46 per cent associate Ashton Mining of Western Austral-

In the absence of any significant for the second half are not expected

the giant Argyle diamond joint ven-

Because of depressed tin prices, only half of MMCs 2 dredgers are

N. AMERICAN QUARTERLIES

AMCA SITERNATIONAL Construction equipment			KANSAS CITY POWER & LIGHT LIERLY			TEXACO CAMADA Estroy resources			
Third quarter	1996	1905	Third quarter	.1986	1985	Third quarter	1966 CS	1961 C3	
Revenue	24 <u>5</u> m	387.Šm	Reverse	261.7m	172.9m	Persons	640m		
Not proffer	†\$6.16m	5,45m	Net profits	41.2 ₁₀	52.7 _{PA}	Not profits	70sp	604	
Het per shart	1.79	. –	Not per shere	1.17	1.56 534.2m	Net per share	0.55	0.53	
Review ,,,,,,,,,,,,,,,,,,,,,,,	#31,6 _m	960m	Reverse	850.0mi 128.3m	165.3m	Revenue	2,18bn	3.25br	
Net profits	†44.2m	13.6m	Het profits		4.79	Net profits	20 0 m	237	
Not per share † Loss	1.76	10.04	And per desired the second		-40	Not per chare	1.72	1.95	
AMERICAN PROPERTY	T COS.		MELLON BANK 18th blougest US benk			TORONTO SUN PUBLISHING			
Container skipping						Herrapeper publishers			
	4000		Third quester	1986	1985	Third quarter	1986	1981	
البارا جساد	1906	,1985		\$				8	
B	251.2	301.8m	Revenue			Revenue	80.6m	78.2	
Revecue	9.20	14.2m	THE PERSON OF TH	52.4m	47.02m	Not profite	2.8m	2.14	
Not per share	0.45	0.68	Not per share	1.78	1.65	Het per there	0.25	0.21	
Revenue	1.03ba	\$41.4m	Not profits	167.6m	156.7m	Acresia	245.1m	239 0	
Net profite	3.60	26.2m	Not per share	5.78	5.55	Not profile	9.6m	7.90	
Not per share	0,17	1.85				Net per ebere	0.97	0.79	
BAUGCH AND LONG Contest lenger			MORRESON-KNUDSEN Engineering, construction			US WEST Bell telephone holding co			
Third quarter	1986	1985	Third quarter	1986	1985	Third querter	1986	1965	
I WELL GOVERNMENT	2		Bassassa	8 513.9m		_	3		
Revenue	190.1m	154,74	Net profits	10.2m	581.1m 10.2m	Reverse	2.14bn	1.97ba	
Het profits	20.7m	18.6m	Net per share	0.92	0.96	Net profits	266,3 _m	253.9m	
Hat per share,	5,69	8,62	Mine mouths	1.58bs	1.63ba	Not per store	1.41	1.33	
Revenue	514.1m	443.2m	Net profits	28.5m	28.3m	Reverse	6.23bn	5.81bo	
Net profits	52.6m	46.9m	Het per ghere	2.6	2.63	Net profits	718.4m	692.7m	
Hot per share	1.74	1.57	<u> </u>			Het per share	3.78	3.62	
CHITTERAL SIGNAL			PERMALT	_					
instrumentation, control :	yriome.	•	Chemiculs, pherméceulicete			USA CORP Cypsus products			
Third quarter	1996	1965	Third quarter	1985 8	1985	Third quester	1986	1985	
Révenue	201.3	\$ 428.7m	Handride	272.2m	217.5m	-			
Not profits	18.6m	20.1m	Op. set profits	14m	14.7m	Revenue	728.9a	609.5m	
let per chare	8.85	0.79	Not per share	0.98	11.77	Op. net profits	89.3m	85.4m	
Nine months			Revenue	826.6m	762m	Not per share,	1.09	0.96	
Revenue	1.21bn	1.36bo	Cp. net profits	39.4m	4.2m	Revenue	2.030m	1.75be	

list profits	. 56.9m 1.02	71.5m 2.90	Not per share	2.78	16.22	Not profits	198.7m	160.00	

N.S. FINANCE CORPORATION N.V. U.S. \$15,000,000 Guarantee Floating Rate Notes Due

edicionally guaranteed by Nederlandse

or the three months 21st Octube 1986 to 21st January, 1987, the tes will carry an in 61/6% per annum with a Coupon Amount of U.S.\$80.66 payable on 21st January, 1987. Benkers Trust
Company, London Agent B

NOTICE OF PREPAYMENT The Bank of Tokyo, Ltd. U.S. \$20,000,000 Callable Negotiable Floating Rate Dollar Certificates of Deposit due 7th December, 1987

(Series RB) In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next Interest Payment Date. 5th December, 1986, together with the interest accrued to that date.

This announcement appears as a matter of record only.

Commercial Paper Program

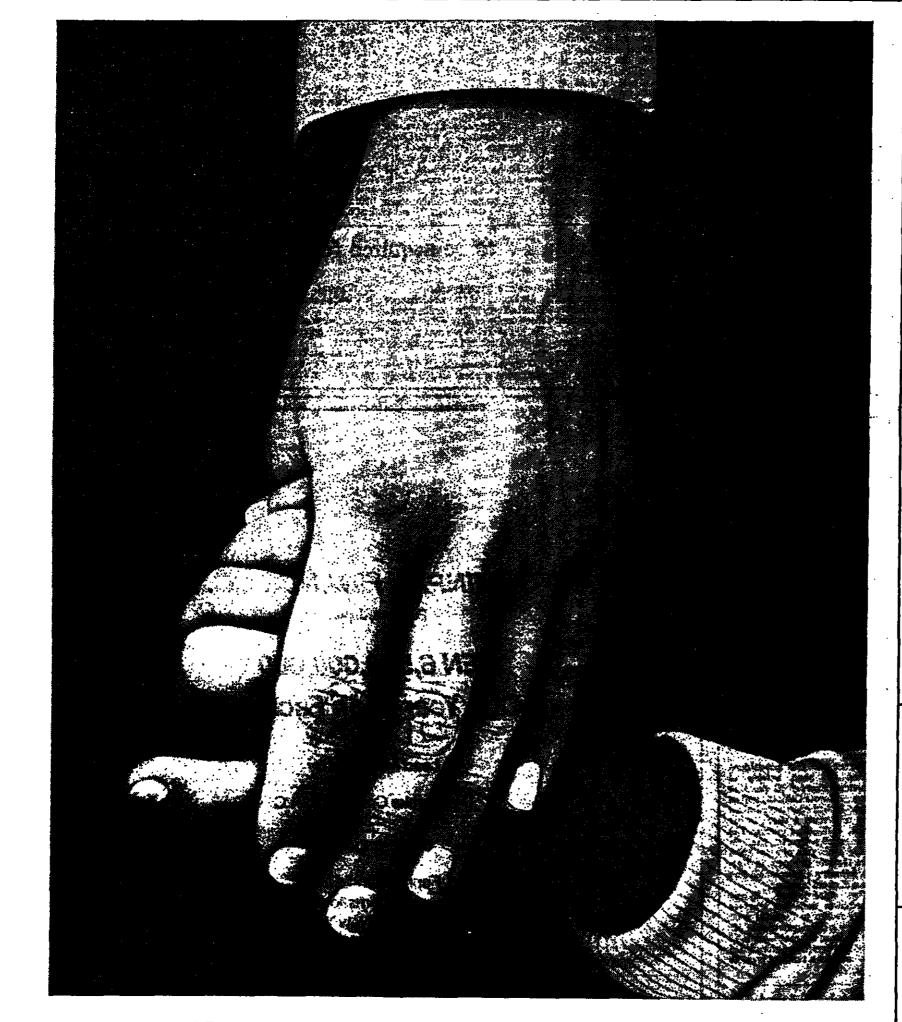
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Bayer is providing for the future. Not just the future of those who work for us but of everyone - including the generations to follow.

BUSINESS DEVELOPMENT

1986: During the first six months, Bayer World turnover declined by 12.2 per cent to DM 21.597 billion, the result mainly of exchange rate fluctuations. Profit before tax rose 0.9 per cent to DM 1.740 billion. Bayer AG turnover decreased by 3.5 per cent to DM 9.088 billion. Profit before tax rose by 6.0 per cent, reaching DM 880 million. 1988: Turnover Bayer World: DM 45.926 billion. Share of sales outside West Germany: 80 per cent.

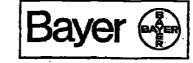
Turnover Bayer AG: DM 17.535 billion. Export share: 66.5 per cent.

Bayer World capital investment: DM 2.058 billion. Germany: DM 1.074 billion.

After-tax profits for Bayer World; DM 1.436 billion; for Bayer AG: DM 773 million.

Dividend 1985: DM 10 per share of DM 50 nominal Total dividend payments: DM 523 million on capital stock of DM 2.613 billion distributed to some 320,000 shareholders.

For further information on Bayer, please contact Bayer AG, Public Relations Department, D-5090 Loverkusen, Wes



INTL. COMPANIES and FINANCE

requirement, Mr Watson pointed out that the company has to deduct possible future

exchange losses from current profits and in the past quarter it has written off A\$128.6m in unrealised exchange losses

Mr Watson said that MIM

was committed to product and geographic diversification in the metals and energy sector.

He described the recent purchase by MIM, Metallgesell-schaft and Teck as essentially an investment in North

America, in the future of zinc

and in some promising mineral

Bank joined Chase in arresting

The only bolstering news at that time was that the powerful Peking-backed China Inter-national Trust and Investment

Corporation (Citic) had reached a preliminary agreement to form a joint venture shipping company with Wah Kwong if the reconstruction succeeded.

Wah Kwong is one of two shipping or says in Heng

shipowning groups in Hong Kong which floundered in the

past year. C. H. Tung, the terri-tory's second largest shipowner, collapsed late last year with debts estimated at US\$2.6bn.

Pennzoil stops

China drilling

PENNZOIL of the US is to close

its o'shore oil base at Zhanjiang in China's southern Guangdong province because of disappoint-ing drilling results, Reuter reports from Hong Kong.

against accumulated profits.

MIM to float company for PNG gold operation

in the big Porgera gold venture and other exploration interests in Papua New Guinea. The proceeds will be used for further exploration and development of

Approuncing this at the annual meeting in Brisbane, Mr Bruce Watson, MIM chairman, said shareholders would be given the opportunity to invest in the new company. He added that Porgers was emerging as one of the largest high-grade gold properties in the world.

ore reserves have been put at 76.8m tonnes grading an average 3.8 grams gold per tonne (G/T) plus a rich zone holding 1.7m tonnes grading 40 G/T. The other Porgera partners are

when Chase Manhattan Bank

Apart from issuing writs against guarantors of outstand-

ing loans, Chase has arrested three vessels over which it has

AUSTRALIA'S base metal-producing MIM Holdings is to dated Gold Fields group's Renificat a new company, Highlands son Goldfields Consolidated.

For the first quarter of the For the first quarter of the

year to next June MIM's net profit has dropped to A\$9.93m (US\$6.33m or \$4.24m) before an extraordinary charge of A\$24.5m. The net profit for the same president of least year was same period of last year was A\$18,18m.

Latest earnings have been hit by lower sales and prices for most metals, particularly silver and nickel, while copper output and nicket, while copper output
was affected by maintenance
work on an anode flurnace. The
company said that the weakening of prices for coal and
metals, other than zinc, has
eroded revenue gains from the
depreciation of the Australian
dollar.

Chase lifts Wah Kwong hopes

The initial agreement reached yesterday removes a formidable

Wah Kwong has been living

from hand to mouth since August 28, when an interim plan intended to provide breath-ing space for a rescue to be

\$7008

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25 500 24 500

324876 230185

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347 005 243 363

60 024 57 166 167 666 131 428

227 690 188 594

70 569 28 926

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347 005 243 363

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HOPES WERE raised yesterday ber of other creditors to drag that Wah Kwong, the siling their feet in agreeing to the Hong Kong shipowning group, can be successfully rescued The initial agreement reached successfully rescued The initial agreement reached successfully rescued the successfully rescued to the creditors to drag the successfully rescue to the creditors to drag th

reached agreement on a compromise under which it will turing of the group. In return the group. In return the group.

Withorts to rescue Wah Kwong.

Without to a successful restruction obstacle to a successful restruction of the group. In return for withdrawing writs, Wah Kwong has agreed to allow Chase to sell the vessels over the base counity. With the

which was Hong Kong's third largest shipowner when it collapsed in January with debts amounting to US\$50m, have been jeopardised over the past month since Chase broke ranks kwong "subject to certain with the group's 45 other creditors by rejecting the reconstruction plan now under construction plan the second second

struction plan now under con-it did not specify what these sideration.

SARAKREEK HOLDING NV

Herengracht 595, 1017 CE Amsterdam. Tel: 020-28 36 87

The following is a summary of the unaudited Interim Report as of

30th June, 1986.

Consolidated Balance Sheet at 30th June

Current portion of mortgage loans receivable

Other receivables and prepayments

(before profit appropriation)

Tangible fixed assets-Properties Financial fixed assets

Mortgage loans receivable

Other accounts receivable

Bank balances and deposits

Total fixed assets

Total current assets

Shareholders' equity

Total shareholders' equity

Mortgage loans and notes

Total long-term debts Minority interests

Capitalized lease obligations

Deferred legal and seiling costs

Consolidated Profit & Loss Account to 30th June . 1986

Rental and other income from properties

Interest income-mortgage loans receivable

Interest expense-mortgage loans payable

Interest income - bank balances and deposits

Net income from property interests

Total assets

LIABILITIES

Share capital

Long-term debts

Provisions

Total provisions

Current liabilities

Property interests

Property operating expenses

Fees and general expenses

Profit before minority interests

Net profit for the 6 months

Other income

Total liabilities

Disposal by Japanese typewriter maker

charge of A\$24.5m entering Australia's new accounting requirement regarding foreign exchange losses. Criticising the fast-changing Japan's exporters

Silver Selko, Japan's third largest typewriter maker, is suffering from the effects of a hand-held copying machine and a high-tech personal stationery kit.

continuous employment for their workers

Plus Corporation, a privately held company, is understood to have paid about Ylbn (\$6.5m) for Silver Seiko's Saitama subsidiary in northern Tekyo. The unit had sales of about Y4.1bn last

furniture company, intends to use the factory and all its 120

About double the size of an electric shaver, the Copy-Jack copies documents with a roll of thermal paper. Sales of the machine alone last year were about Y5bn. Plus it also wants

A Pennzoil official said from Zhanjiang that a consortium which has the contracts for two blocks in the Beibu Gulf would be dissolved. It invindes Penn-zoil, Sun Company of the US, Ampol Exploration of Australia and Hispanica de Petroleos of Spain. Pennzoil has spent \$18.8m on China offshore oil exploration. Neither block showed any traces of oil from a total of five wells

SILVER SEIKO, the Japanese maker of Silver Reed type-writers, has agreed to sell off a lossmaking subsidiary in a move which underlines the

the strong yen and facing punishing dumping duties on its exports to the EEC. The buyer is Plus Corporation, a company which has come out of nowhere on the strength of two smash hit inventions —

Aiready Silver Setko had been planning to shift assem-bly and production of the bulk of its typewriters to South-East Asian or European countries in order to shelter from the effects of the shefter from the decision to sell off a lossmaking typewriter assembly plant at home, how-ever, is an unusual move in a Optimism about a successful rescue rapidly faded late in September, when First Interstate Bank of the US, First Canadian Financial Corporation, and then Marine Midland country where most com-panies still aim to provide

year. However, Plus does not intend to use the facility to make typewriters.

Plus, a stationery and office employees to make its fast selling Copy-Jack, a hand-held copying machine which belped boost the company's profits by more than 60 per cent in the year to May.

to use the factory to make electronic blackboards.

electronic blackboards.

The other product which pulled Plus out of obscurity has been one of the fastest selling stationery items in Japan: Team Demil, a well-designed plastic box of scissors, stapler, ruler and other items. Team Demi also sold well overseas, helping total Plus sales in the year ended May to reach Y60hn.

Silver Selka, on the other hand, with 40 per cent of its sales from knitting machines and 50 per cent from type-writers, dropped into loss in the year ended last March on sales of some Y30hn.

Sierra Leone mining deal

AFRO - WEST MINING, an been mined from alluvial Australian gold and diamond deposits in Sierra Leone for exploration company, yestermany years, but illicit mining day announced an exclusive has been rife. The mining areas, once worked by a subsidiary of Leone Government for a Selection Trust, are controlled diamond mining convertion the but the Sierra Leone Government.

Leone Government for a diamond mining operation, the Koldn Kimberlite project.

A company is to be floated to hold the assets of the venture. Shares will be offered to the public, while Afra-West in partnership with the Government will hold a significant equity stake.

Gem quality diamonds have

by the Sierra Leone Govern-

ment.

Production has been falling in recent years. Afro-West aims to increase it by tackling two known kimberlite pipes, a mining operation which would have better security than the wide-spread alluvial workings which are difficult to police effectively.

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institutional and private shareholders with a convenient means of investing in US commercial property it is incorporated with limited liability in The Netherlands and its shares are quoted on the Amsterdam, London and Paris Stock Exchanges. The company invests in income producing properties. The portfolio aims at a geographical spread and is valued at \$324.9 million gross. Offices account for 53.3% of the portfolio's equity value and

Sarakreek Holding N.V. is an international company which provides

the remainder is in shopping centres. Management's comments Although property income remained stable, net profit per share for the sk month period ended 30th June, 1986, was \$1.28 in comparison to \$1.47 for the same period in 1985. This decrease can be attributed to the company's 1985 5% stock dividend, additional interest expenses and lower interest income. These factors will continue to affect the earnings in the second half of the year. However, the improved rental position of our office buildings and the continuing satisfactory performance of our shopping centres should help offset these factors next year so that we face

the future with confidence. Whilst the far-reaching proposals to simplify the US tax structure have not yet been written into law, according to legal advice available it would appear at this stage that their direct effect on Sarakreek's assets and earnings situation will not be significant. We have informed shareholders in our last annual report that the Dutch Supreme Court was considering an appeal by the tax authorities, whose interpretation of the fiscal unity rulings differed from ours. We are pleased to report that the Supreme Court has now handed down a judgement in favour of Sarakreek and thus the uncertainty relating to our tax position in Holland is eliminated. Copies of the Interim Report may be obtained from the company's

Management Board

INTERNATIONAL FUND MANAGEMENT

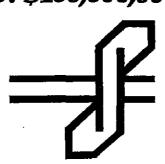
The 1986 Financial Times Survey examining International Fund Management is due to be published on November 10.
Pension Funds, National Regulations, Offshore Centres,
Marketing, Administrative Obstacles and a League Table of
Fund Managers will be examined.

PUBLICATION DATE: NOVEMBER 10, 1986 For advertising details, contact:

> Michael Bampfylde, Esq. Financial Times, Bracken House 10 Cannon Street, London EC4P 4BY Tel: 01-248 8000 ext. 4008

This announcement appears as a matter of record only.

U.S. \$100,000,000



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As to the implementation of

countries.

The role of auditors in the

World bankers debate regulation

THE REGULATION of international banking activities is to national banking activities is to be discussed at a big meeting of hanking supervisors which begins in Amsterdam today. Some 180 officials representing the banking authorities of 90 countries are gathering at the invitation of De Nederlandsche Bank, the Dutch central bank.

The meeting will be chaired

The meeting will be chaired jointly by Mr Peter Cooke, the assistant director of the Bank of England, and Mr H. J. Muller, executive director of Nederlandsche Bank. Mr Cooke heads the so-called Basic Committee of international bank supervisors which co-ordinates banking supervision among the Group of Ten countries.

The two-day event is not intended to produce any far-reaching agreements about bank-ing supervision. But it will give officials a chance to debate bank-ing matters at a time when events, such as London's Big Bang, are producing a flood of sang are producing a flood of new practices in financial markets. It will probably end with a communique on Friday setting the supervisors' perennial control the authorities' view of the major regulatory issues.

As the later of the operation.

Today's proceedings will be opened by Dr W. F. Duisenberg, governor of the Nederlandsche Bank, who is expected to stress the supervisors' perennial control to the supe

such meetings held every two years (previous ones were in Washington and Rome) supervisors to maintain contact bankers' central bank.

slightly yesterday as hopes grew that today's third quarter US

GNP figures would show slower-than-expected growth and this encouraged new issue

managers to launch \$768m worth of new dollar bonds.

Societe Generale led a per-petual floating-rate note for

petual hoating-rate note for itself which was increased from \$300m to \$500m following strong early demand from Far Eastern investors. Later the deal was quoted at a bid price of 99.85, against a 100.05 issue price

price.

The issue pays interest at a rate of 7½ basis points over six-month London interbank offered rate. It is callable after

five years at par, and a clause allows for interest payments to be cut if the bank haits divi-dends but these will be recovered when dividends

active in the fixed-rate sector, leading a \$60m six-year 8 per

cent bond for Norwegian Bergen Bank. The par-priced issue was quoted at a bid price

EUROBOND PRICES firmed of 98%, the level of its total fees.



and harmonise their practices. The 1984 Rome meeting ended with a call by officials for closer

major regulatory issues. of banks, and the need for effec-As the latest of a number of tive supervision. Other speakers will include Mr Alexandre Lamfalussy, the general manager of the Bank for International Set-

> Meanwhile, Chase Manhattan launched an issue for European Coal and Steel Community with a life of 10 years. Long maturi-

> ties are out of favour with investors, uncertain of the direction of interest rates, at the moment, and this bond traded at discounts

The \$108m 8½ per cent bond was priced at 101½. The European Coal and Steel Community

s swapping the proceeds into

Swiss Bank Corporation launched a \$100m seven-year \$1 per cent bond for Dayton Hudson, the US department store group. The bond, priced at 101, appeared too late in the

day to trade actively.

McLeod Young Weir International issued a C\$75m four-

year 94 per cent bond for Canada's Federal Business Development Bank, Terms will be reset for the final two years

Bonds rise on US economic news hopes

the conference are the adequacy by the BIS will provide further of bank capital, and ways to force to those who believe that improve information-sharing new practices, such as "off between the supervisory authoribalance sheet" lending, call for ties of different countries under still higher levels of capital. the terms of the Basic Concordat, the agreement which sets the Concordat, officials will out responsibility for supervis-ing banks which operate in activities of banks which expand

The two themes selected for innovation in banking produced

ing banks which operate in more than one country.

On capital questions, Mr respective responsibilities of cooks is expected to call for wider use of the so-called risk capital concept for measuring the strength of banks. This takes into account the riskiness into account the riskiness information-sharing created by of various bank assets as well as their size. It has become capital concept for measuring the strength of banks. This takes into account the riskiness of various bank assets as well as their size. It has become standard in EEC countries, has been partially introduced in Japan, and the US is considering it.

Officials will also seek wider officials will also seek wider of the Johnson agreement on a common definition of capital, which has been blurred by the variety of new instruments now used by banks to raise funds from lenders and investors. As to the adequacy of bank capital, the meeting is sow deeply professional of bank capital, the meeting is auditing firms should be incertain to note that banks have much stronger capital ratios today than they had two or three years ago. But some officials will argue that capital needs to be still higher, given the risks that banks face in the

The recent Cross Report on

The bond was launched at a

cost of 30 basis points over two-year Canadian Government

bonds. It traded at about 991, a discount at the level of its

Daiwa Europe led a Y40hn five-year bond for double-A rated New Zealand on aggressive terms. The deal pays interest at 5‡ per cent and is priced at 101. A trading level was not available yesterday.

In the D-Mark market prices

In the D-Mark market prices were marked down in early trading by about 1 point but later recovered, as the US Treasury market opened firmer, to end unchanged to slightly lower on the day. Trading was thin and mostly inter-professional

sonal.

Deutsche Bank led a DM 60m
equity warrants bond for Bando
Chemical Industries, in its first
Eurobond issue. The five-year

total fees.

Emperor coins outshine **NTT** issue By Caria Rapoport in Tokyo

BRITISH TELECOM it is not: Japanese investors have been reacting with a distinct lack of enthu iasm to this week's initial marketing efforts by securities companies to sell shares in Nippon Telephone and Telegraph, Japan's first large-scale private states in the large-scale private states in the large states are taken and the large states are taken and the large states are taken and taken and taken are taken and taken are taken and taken are taken and taken are been huge queues outside Tokyo banks this week. These Tokyo banks this week. These are not potential NTT investors, but people seeking a chance to buy gold and silver coins commemorating the 60th anniversary of the Emperor's reign.

supervisory process will also be raised. Although this has principally become an issue in the UK in the wake of the Johnson By contrast, special NTT desks set up at securities brokers' outlets around Tokyo were distinctly devoid of examining it too. The question is how deeply professional auditing firms should be involved in supervising banks, customers. The reasons given for the cool reception to NTT even to the extent of acting as the authorities' agents. The meeting's organisers stress that there will be "no

for the cool reception to NTT are, in part, reminiscent of the British government's troubles ever the Britoil sell-off a few years ago.

The first tranche of NTT, shares, about 1,95m, will be sold by tender. This means that a price for the first tranche has yet to be struck. Institutional investors have completed their bidding for the first 200,000 shares from the first tranche. The Ministry of Finance plans to use the results of the bids to set a price for individual investors. That price is expected to be announced this Friday. headline news." But the message they want to get across is that, while slow, progress is none-In the Swiss franc market

expected to be announced mus Friday. Securities farms say that the price may be between Y909,000 and YL6bn a share. According to stockbrekers Jardine Fleming, at YL5m the shares would have an historic price earnings ratio of 166 and a yield of 0.33 per cent. At Yim the p/e would be 119 and the yield of 0.5

As a result, it is not hard to see why investors are currently favouring gold

currently favouring gold coins.

coins. "The Emperor coins have a guaranteed face value, but no one knews what will happen to NTT shares," said an NTT executive yesterday.

A further dampening factor is the gloomy state of the Tokyo stock market, where prices have been slipping since early September.

"So far, it has been slow, but steady. Things will pick up after the price is fixed," said a Nemura official yesterday.

submit applications for NTT shares to the Ministry of Finance between November 17 and 26. The Ministry plans shares by the end of the

This years sales will be the first of four annual sales of 12.5 per cent of NTT's shares each. Fereigners will be excluded from buying any of the first tranche, but are expected to be included in the second tranche next year.

Further Dome holders agree to waivers

By Our Euromarkets Staff Holders of three Eurobands, worth \$103.13m, issued by Dome Petroleum, the troubled Canadian energy company, cantains energy company, finally agreed yesterday to a temporary waiver of principal and interest payments while the company carries out a recapitalisation plan.

Yesterday's approvals to receive a recognized from October. waive payments from October 31 until not later than June 30 next year, were obtained at reconvened meetings in London. Meetings earlier this month had been adjourned because there were insuffi-cient people for quorums. However, holders of two other dollar Eurobonds, worth \$125m, approved the com-pany's proposals on December

Dome's next burdle is to obtain waivers by mail from holders of three Swiss franc bonds issued by Dome, totaling SFr 300m (\$184m). The group needs approvals representing 70 per cent of the value of the Swiss franc bonds, by this Friday.

A medial navment of \$4.6m A special payment of \$4.6m of interest accrued till October 31 will be made to bond holders, subject to major international creditors

debt payment plan. Daewoo Corp. seeks term loan of \$45m

agreeing to extend an interim

DAEWOO Corporation of South Korea is seeking a \$45m three-year term loan to provide working capital. The lead manager is KEB (Asia)

The loan has a two-year grace period and carries interest at five basis points over Siber, three-month Singapore interbank offered rate. Commitment fee is i per cent per annum.

KES is joined by Alahii
Bank of Kuwait KSC, Arab
Bank, Istitute Bancarie San
Paole di Torine sand the State
Bank of New Seath Maleria Bank of New South Wales in the lead management group.

Action required to prevent flow-back of equities

BY HUGO DICKSON

THE PROPOSED merger of the prospect.

Tender Stock Frehamme and the Mr Richard Britism, interna-London Stock Exchange and the International Securies Regulathe international share placing of Fiat, the Italian car maker, last month, dominated the Financial Times conference on global equity markets in London vesterday.

Speakers said the much-criticised Fiat issue showed that flow-back in global equity markets still had to be solved, that the systems for disclosing relevant financial information readed streamlining and that needed streamlining and that the market was still immature.

Most speakers were bullish about the merger between Isro and the Stock Exchange. Mr Andrew Large, chief executive of Swiss Bank Corporation International, said it was exciting. Mr Large is destined to be the head of the Securities Association if the SRO (self regulatory organisation) for the latory organisation) for the combined body goes ahead. The merger would improve London's standing as the financial centre vis-a-vis both New York and Japan, and the rest of Europe, he said.

He also pinpointed some of the international regulatory issues that needed tackling, in-cluding the different prospectus requirements and marketing techniques in different coun-

tries. Mr Gary Lynch, director of the US Securities and Exchange Commission, explained how the commission was working towards reciprocity i nthe recognition of prospectuses by different national regulatory authorities. However, insufficient disclo-sure requirements in some countries meant that, initially, agreements would be limited to Canada and the UK. Mr Lynch pointed out how international co-operation had

made the fight against fraud more effective. Last month's memorandum of understanding between the SEC and the UK's Department of Trade and Indus-try would be followed by a series of bilateral deals with series of bilateral deals with cases have disappeared."

talking to to other countries. A multilateral Mr Richard Lutyens, a paper securi approach to securities regulamanaging director of Merrill forgotten relication, however, was a distinct Lynch Europe, the US invest- leisurely age."

Average Presset

STEARMENT | BL. 5% W6 | 100

Amer. Corp. 5% G1 | 200

Suiter int. 4% 56 | 200

Carrisory 5 % | 40

Cauthory 5 % | 50

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Car. Octionate 4% 94 | 100

Car. Octionate 4% 94 | 100

Car. Octionate 5% 95 | 100

Humans 5% 98 | 130

Jama Dav. Bk. 5% 97 | 200

Car. Octionate 5% 95 | 100

Humans 5% 98 | 130

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Philo-Saloman 5% 97 | 130

Philo-Saloman 5% 97 | 130

Philo-Saloman 5% 97 | 130

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USS 5% 96 | 200

Mark Bank 5% 94 | 259

Aremage prion changes c

tional director of the Securities and Investments Board, out-lined the board's approach to capital adequacy in an international context.

Branches of foreign securities firms in the UK would not have to be converted into separately capitalised sub-sidiaries, if the country of the parent company had capital

CONFERENCE **Global Equity Markets**

adequacy rules equivalent to those in the UK.

Mr Christopher Reeves, chief executive of Morgan Grenfell, the merchant bank, moved the discussion from regulation to an assessment of competitive

assessment of competitive strengths of different financial institutions. He said the importance of the Big Bang was not so much that foreign firms would be allowed into the UK stock market but that British firms now had the chance of building an integrated securities business that could compete on

ment house, said the future global market would be characterised by four major trends:

a few large international invest-ment banks because of the need for capital; faster flows of in-formation; use of futures and options as institutions sought to manage rather than avoid risk; and the growing importance of the institutional investor as fixed commissions are abolished, despite British Government policies to encourage wide share communications. Government policies to encourage wide share ownership.

Mr John Hewitt, a director of Scrimgeour Vickers, the stockbroking firm, stressed the importance of brokers' research to global equity markets. Institutional investors would not be able to track the performance of all leading foreign communications.

all leading foreign companies.
Scrimeour Vickers was organising its research on an industry rather than a national

Mr Sven Wallgren, president of Esselte, the Swedish office products group, sang the praises of global equity markets from a corporate perspective. The list-ing of his company's shares on Wall Street had increased vitality and motivation.

Mr William Lupies, chairman of Instinct, the US computer-based financial trading system, said that exchanges and companies like Instinct's were likely to be partners rather than rivals as markets became more international. Instinct is to become the first computerised broker-member of the London

building an integrated securities
business that could compete on
international markets.

Some firms were taking a
defensive approach to deregulation but he said: "Greater risks
will be run by those firms which
do not adjust their business to could look in the early 1990's. do not adjust their business to could look in the early 1990's.

"Most input to the systems ties. You only have to look at will be done by voice. All the Wall Street to realise that those screens will be flat, thin and wan spect to realise that those sevens will be hat, thin and houses who adopted a low-key approach to the 1975 US Traders and analysts will be deregulation have shrunk in relative importance and in many cases have disappeared."

Mr Richard Latyens, a paper securities will be managing director of Merrill forgotten relics of today's more

FT INTERNATIONAL BOND SERVICE

Closing prices on October 21 Lanchtic. Roder. 13 89 45
Canadian Plac. 103-90 CS
Carryler Corps. 10 91 CS
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Carryler Corps. 10 91 CS
Constar Fis. 111, 95 CS
Royal Treates 105, 90 CS
Royal Treates 105, 90 CS
Royal Treates 105, 90 CS
Conscious F. C. 17 90 NS
Dearmark 171₂ 89 NS
Unthour Cap. 171₂ 89 NS
Concestages City 9 95 Eon
Walk Disays 81, 94 Eon
Walk Disays 81, 94 Eon
Whodel Nitr. XW 33, 90 F1
Honda Nitr. XW 33, 90 F1

91.55 191.95 191.95 190.47 190.47 190.47 191.50 191

† Only one market maker slepplied a price. Birnight Tends: The yield is the yield to redemption of the mid-priot; the assess broad is in millions of currency with except for Yes bonds where it is in billions, Change on week—Change our price a week earlier.

NEW ISSUE

These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Notes having been sold, this arm

Development Bank. Terms will be reset for the final two years in November 1988, but at that time investors will be able to put the bond, priced at 1004, at par.

Euronond issue. The five-year bond has an indicated coupon of 24 per cent, but terms will be set on October 28. The deal traded at discounts at the level of, or slightly below, the 24 per par.

SEPTEMBER 1986

age volume.

Morgan Guaranty (Switzer-land) led a SFr 100m 10-year 54 per cent bond for Chrysler

Financial Corporation, a name which should appeal to retail investors. The swap-related deal is priced at 100.

Credit Suisse led a SFr 120m

eight-year 44 per cent bond for Chugoku Electric Power. The

issue, priced at 991, is callable in 1991 at 101 and then at

Swiss Volksbank priced a recent SFr 150m 10-year bond for Co-op, the Frankfurt-based food retailer. The bond has a yield of 5½ per cent, as opposed to an indicated 5½ per cent. Dealers said the issue was meeting for description

Union Bank of Switzerland priced a SFr 50m five-year equity warrants bond for Prima Meat Packers. The coupon was cut to 2‡ per cent, ‡ per cent below its indicated level.

U.S. \$250,000,000



(Incorporated under the lasts of the United States)

Collateralized Floating Rate Notes Due 1996 of which U.S. \$125,000,000 is being issued as the Initial Tranche

Credit Suisse First Boston Limited

Bank of Yokohama (Europe) S.A.

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Banque Paribas Capital Markets Limited

Daiwa Bank (Capital Management) Ltd.

EF Hutton & Company (London) Ltd

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

Mitsubishi Trust International Limited

Prudential-Bache Securities International

Salomon Brothers International Limited

Shearson Lehman Brothers International

Taiyo Kobe International Limited

والأامن التمل

James Capel

Going solo after Big Bang

Clive Wolman assesses the singular route followed by the top UK stockbroker

3 **4 - 1** 1

formula of agency broking in as its chief competitors have equities when nearly all its done?

competitors have been building According to Onimen: "We competitors have been building up their market-making arms is looking increasingly risky.

Although James Capel is one into market-making, we could is looking increasingly risky.

Although James Capel is one of the oldest London stock-broking firms, tracing its origins to 1775, only in the last 10 years has it achieved its dominant position. Its staff has risen from 300 in 1975 to about 1,300 today. Since 1980 it has wen almost every vote as the top research house as the top research house (coming top of the Extel Financial rankings for the seventh successive time on Monday) and as the top agency broker and it has built up a network of overseas offices in New York and the Far East. Earlier this year, the Hong Kong and Shanghai Bank (HKSB) bought 100 per cent control of the firm for about £100m, more its stance as an agency broker than has been paid for any is seen not to be popular. The other Stock Exchange member.

James Capel's share of the poach talented market-makers total UK equity commissions paid to brokers has risen from 2.5 per cent in 1979 to 7 per cent this year. Over the last few months, its share has been even larger, according to chief executive Peter Quinnen. There is, however, a more worrying interpretation of the worthing interpretation to the recent upsurge of its popu-larity: that some institutional investors are using the final days of the Stock Exchange's

minimum commissions scale and the enforced separation between brokers and market-makers to say thank-you and goodbye. According to an argument that has been widely accepted in the City since 1983, after determined less by customer October 27 big investors will demand than by the reluctance prefer to deal directly with "dual capacity" companies.

A recent ruling of the Departing and Aresent ruling of the Departing and Strategy and ment of Customs and Excise, that will exempt brokerage commission from Value Added

grow a team organically.

People have been paying too
much for jobbers without
realising that the goodwill they are buying arises only from the jobbers' dealings with counter-parties and not with clients-and all the counter-parties will be changing after Big Bang. We think there are a lot of cases of people marrying in haste and repenting at leisure."

Poach talent

James Capel will consider developing an in-house market-making team in UK equities if from other firms when it recruited Akroyd and Smithers' Eurobond team in May. But Quinnen believes that the firm has identified an important potential clientele in the deregulated Stock Exchange comprising those institutional investors that will be sceptical about the impartiality of the recommendations of a dualrecommendations or a duar-capacity firm.

"Big Bang is making the institutions more critical of what they are paying for, and making them realise just how many problems of conflicts of

giomerate. Immediately after the de-regulation of the Stock Exchange was announced.

Live rewer analysis and have to rely on brokers—so they are more vulnerable."

In fact James Canal's dellar the fact James Canal's

access to capital, more overseas opportunities and amost complete autonomy.
The firm's strategy of remain-

ing an independent agency broker in equities has already been tested in the international arena. In April 1984, most of its competitors set up interna-tional dealerships to act both as agents and market-makers in

as agents and market-makers in overseas stocks. But James Capel decided to act as principal only in such specialist markets as gold mining shares which lack liquidity.

The result has been a mush-rooming of its international business. It is now the largest UK broker in international stocks. Following a period of retrenchment in the late 1970s, it has built up a large office in it has built up a large office in Hong Kong with 110 staff, and smaller offices in New York. Tokyo, Singapore, Sydney and Seoul. With the backing of the HKSB, it has also taken an interest in an Australian firm and its leaking for an acquisition. and is looking for an acquisition in the US. Earlier this year, a poll of US institutional inves-tors conducted by Greenwich Associates placed James Capel as the top broking firm in non-US stocks for its economic analysis, its ideas and its re-

JAMES CAPEL is the City's continue in the more limited alargest and most profitable role making recommendations to be making recommendations. Is company on what shares to buy and sell. and the top research team in the UK by investors on both sides of the Atlantic.

But its decision to go it alone by sticking to its traditional formula of agency broking in as its chief commendations to be one than the unit of the more limited other snitors. But by April aggressive salesmen who distorate their ideas. Over the sales there years, nearly all the last three yea eventually it was rejected in the investment trust analyst favour of a takeover by HKSB, Duncan Duckett who left to set a large international bank up a stockbroking firm for which could offer the firm Prudential Bache Securities.

How has the firm been so successful? Firstly, it appreciated at an early stage in the negitations with HKSB that some form of "golden hand-cuffs" (loyalty bonuses) would have to be given to a large number of its key staff to induce them to stay. The pay-ments are to be made over five years to 1989 not just to the 62 shareholders in the firm but also to the "marzipan layer" of top analysts and salesmen

immediately below them.

Nevertheless, the salaries at
James Capel are generally
below what its top staff could command elsewhere. The main attraction of working for James Capel is that it is lightly managed and gives great independence to its analysts who, for example, are allowed to send out their individual reports

We are a federation, almost a co-operative," says Peter Quinnen. "There is little struc-

Stability

Ensuring that the analysts and the salesmen are respon-Despite the firm's success as a gency broker, James Ferguson, who is in charge of the interest there will be," he says.

The decision to remain an agency broker, however, was determined less by customer demand than by the reluctance of the firms' shareholders and analysts, who have always placed great emphasis on their individuality, to become a tiny part of a giant financial consideration.

Despite the firm's success as an agency broker, James Ferguson, who is in charge of the exerting tight central controls exerting tight central controls is a fine balancing act. "The research has to be market primary dealership and develop a clientele of oriented and commercial," says Geering. "It is no good writing long texts saying what a company's profits may be in 10 years' time. Our analysts have to be ready to speak to the clients all the time."

Edward they are paying for, and making them realise just how international operation, takes a international operation, takes a creating tight central controls is a fine balancing act. "The research has to be market primary dealership and develop a clientele of oriented and commercial," says Geering. "It is no good writing long texts saying what a company's profits may be in 10 years' time. Our analysts have to be ready to speak to the clients all the time."

Telecom and Post Office pension funds.

However, Quinnen argues strongly against any suggestion to rely on brokers—so they are sive to client demand without exerting tight central controls time to rely on the quality and effective dissemination of its research to fuel its expansion after Big Bang? According



sion will only be paid for large managers realise that a trades that are difficult to research fee would have to be

one of Capel's responses to the risk has been to diversify. As well as opening overseas offices, it has also been trying to build up a clientele of companies to whom it acts as broker. So far, however, it has been much less successful than many of its competition. many of its competitors. There is also the danger that its analysts will feel constrained in their criticisms of corporate clients. The danger was highlighted when Capel sponsored the setting up and stock marhet flotation last year of the National Home Loans Corporation. The issue was strongly recommended by its analysts who were embarrassed by the subsequent share price slump.

The other legs of Capel's diversification strategy have been to set up a gilt-edged

Telecom and Post Office
pension funds.

However, Quinnen argues
strongly against any suggestion
that the company should start
selling its research services as the dominance of the argest
disactly to institutional in institutions crows The argest commission from Value Added glomerate. Immediately after Tax if the broker puts the deal the de-regulation of the Stock through his in-house market—maker, adds further to the July 1983, the firm determinedly broker is probably less of an attractions of "dual capacity" held onto its independence and companies.

James Capel, however, will London merchant banks and research analysts backed up by research department. Commission from Value Added glomerate. Immediately after more vulnerable."

In fact James Capel's decitor one large pension find directly to institutions institutions grows. The tradicular of the firm determinedly to institutions, in the missions. Some institutions, in agency broking service may not prepared to pay enough companies.

James Capel, however, will be de-regulation of the Stock the deal the de-regulation of the Stock the firm fact James Capel's decitor on the largest to one large pension find directly to institutions grows. The tradicular of the firm determinedly to institutions, in the missions. Some institutions, in agency broking service may not prepared to pay enough companies.

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July 1983, the firm derectly to institutions in the deal the d

paid themselves whereas com-missions are paid by their clients, many of whom are not sensitive to the cost. Mainly for this reason, even the pure research houses that have deve-

loped in New York generally rely on remoneration through But the increasing sophistication of the investment performance measurement services for pension funds has already increased awareness of the true costs of commission among the clients of investment managers. For such clients, the straight-forward payment of research fees should have substantial

attractions. Quinnen insists: "Research and execution (of clients' trans-actions) are part of a seamless garment. The more inter-meshed the activities become,

the better our service."

Most of his clients, however, appear to be more sceptical.

James Capel's execution service is up to scratch and its backroom administration efficient, they say, but no more so than most of its competitors.

Team approach to buy-ins

Terry Dodsworth reports on Octagon

lies behind an innovative invest-ment vehicle which made its appearance in the City last

The idea for this systematic application of company doctor prescriptions comes from a group of four professional managers who have all been exposed to the challenges of exposed to the chantenges of turbulent corporate reorganisa-tions or to the risks of venture capital investment.

One of them is Robb Wilmot, perhaps the most celebrated turnround specialist in the UK after his role in the revival of ICL, the UK computer group; another is Dr Alex Reid, a former senior executive at British Telecom, who left to British Telecom, who left to form his own venture capital company, and became chief executive of the Acorn computers group during its recent rescue; a third member from the computer industry is Geoff Bristow, also an ICL alumni; and the fourth is Jonathan Thornton managing director of Thornton, managing director of Close Investment Management, a division of the Close Brothers

a division of the Close Brothers merchant bank.

The strategy the team has developed for its investment vehicle, Octagon Industries, bristles with radical ideas. First, it is pinning its hopes on the virtually untried thesis that there are plenty of beleaguered UK companies that will welcome a friendly investor, and come a friendly investor, and which have excellent market prospects if only they know how to grasp their opportunities.
"Companies go to sleep,
typically because in management terms they are not geared to change," says Wilmot. Second, Octagon will concen-

trate its fire power on the discrete area of the information industries — computers, tele-communications, electronics, office automation and the like. The three directors with industrial backgrounds all come from these sectors, and they will have strong views about how these industries work. Third, they are aiming to used reservoir of ability.

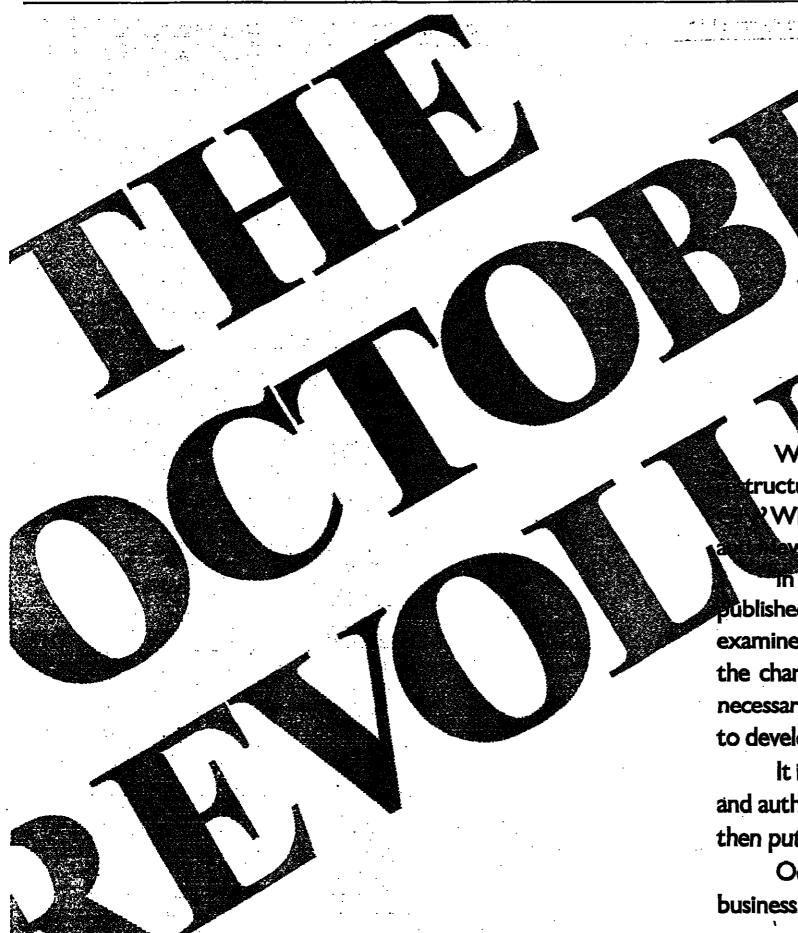
AFTER venture capital and operate with very low organisa-AFTER venture capital and management buy-outs, welcome to the management buy-in. Take an established and under performing company, inject new siders for key surgical operations where necessary, turn it round and float it off after five years for a compound return of more than 30 per cent a year. That, in essence, is the thinking that lies behind an innovative investadvisory role.

To make this system work will depend on the team's ability to attract managerial talent to take on the company doctor role in target turn-round situations. With their experience of UK big business, the three industrialists in Octagon all believe there is plenty of talent at middle and senior managerial levels which Fourth, the company intends to use the three-stage recovery process developed by Wilmon for the resurrection of ICL This involves a first stage of aggressive streamlining to cut costs and pull the company back to breakeven. The second stage calls for a period of up to 18 months in which the com-pany's growth is held deliberately in check while growth margins are pushed back to acceptable levels. Finally the reins are loosened to allow sales to increase and growth to reassert itself.

The most difficult part of this programme is phase two, when the instinct of many managers would be to try and expand. "People have a great willingness to try and grow out of trouble," says Wilmot.

There is no mistaking the enthusiasm of the Octagon Industries directors for their concept of turnound investment or for the information.

ment, or for the information industry in which they grew But whether they are right in the conviction that the high technology sector is incubating entrepreneurial talent ready to break out if it is given the chance remains to be seen. "In my view, it would be a very good thing for the economy if more of the converse widdle. and senior managers left large companies and went into smaller ones," says Reid. In order to prove the point, he now has to provide the oppor-tunities to attract this under-used recognize of additive



will life after the Big Bang? How will the tructuring of the securities markets change the shape of the Who will be the new elite? And how will the London, Tokyo w York markets work together? in The City Revolution, the FT's biggest ever Survey,

ublished on October 27th, over thirty specialist writers will examine life after the Big Bang. They will look at every aspect of the changed and the changing City - at why the changes are necessary, how they came about and how they are likely to develop.

It is the kind of Survey the FT does with knowledge, insight and authority. The kind of Survey that will be read immediately, then put aside to refer to again and again.

October 27th. An FT which will be a must for everyone in business. Make sure you order your extra copies in good time.

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continuing strong contribution from these sources.

The homes activity, now fur

The homes activity, now further enlarged by the addition of the Whelmar (Yorkshire househuilding business, we currently performing verstrongly and the contracting property and other operation. Were all trading "most satisfactorily."

The group is buying Gifford

acquisition to provide major opportunities in the US, giving

Silentnight

EARNINGS PER SHARE

70

FAST - EXPANDING C. H. results and the two quoted sub Beaser (Holdings), one of the UK's leading house builders, also made significant contribusidiaries, BM Group and TOD. also made significant contribuproperty developers and con-tractors, yesterday revealed that its 1985-85 profits had tions—their results were announced earlier this mouth. The major corporate develop surged by 97 per cent.
The directors said the results ments during the year were the mergers with French Kler (fo: 11444m) and Wallis and Sou-The two companies have no-been fully integrated and th directors looked forward to

reflected a very strong continu-ing performance by the homes ing performance by the homes operations and a major first-time contribution from French Kier.

From a £315m advance in turnover to £507.05m the group saw its profits before tax for the year to end-June 1986 rise from £15.81m to £31.12m, the group forces the same forces that the forces the forces that the force from £15.81m to £31.12m, the figure forecast last month at the time of the proposed £190m acquisition of Gifford Hill and Company.

Currently, turnover is running shead of the previous corresponding periods and the disease constitute the state of the state of the previous corresponding periods and the disease constitute to the state of the s

The group is buying Gifford Hill & Co, a major construction materials concern based in Dallas, via a £188m two-forthree rights issue which closes on October 31.

The directors expect this constitution to a provide which the constitution to a cons directors continue to regard the future with confidence. They believed that share-holders would "not be disap-

pointed with the results they seek to achieve." Meanwhile, they are raising the dividend for 1985-86 from an adjusted 4p to 4.67p net per 10p share via a final of 3.137p. Earnings worked through 2.86p an adjusted 4p to 4.67p ret per 10p share via a final of 3.137p.

Earnings worked through 2.86p shead at 17.31p.

The contribution from the French Kler contracting realised £14m in cash and a profit of some £9m. It retain the acquisition from Trafelows

activities were included since profit of some 29m. It retain the acquisition from Trafalgar a shareholding in the company House in February. All other divisions contributed to the

Silentinght Holdings, the Lancashire-based and furniture manufacturer, continued its recovery during the first six months and for the period to August 2 swung from losses of £820,000 to profits of £1.43m

The directors said yesterday that the figures were not directly comparable because the

1985 loss was mostly the result of an industrial dispute at Silentnight Beds.

Currently, all group com-

panies were continuing to show improvements and with Silent-night Beds embarking on a major product re-launch, the directors were encouraged by

In the absence of "unfore-castable difficulties" they were expecting profits of not less than #3.5m for the full year.

That compares with a high of £5.24m in 1983-84 and £270,000

Silentnight £1.43m back

in profit at six months

Pan stake to Octopus and Macmillan

ryilliam Collins, the book sublisher, has sold its one-bird holding in Pan, the saperback publisher, to the two existing shareholders, octoons Publishing and flacmillan, the privately-sweed publisher, for £19.

effers an opportunity to with-iraw from an investment which its group managing director, Mr George Craig, called "a partial anomaly in our holdings" and to concen-

The proceeds of the dis-posal will provide capital for expansion through acquisi-tion, possibly by diversifica-tion into US book publishing.

Pan is predeminantly a mass-market paparehack publisher. The company claims a 19 per cent share of the paperhack market in the UK, where it follows Penguin as the second largest contender,

ran's best-ever selling book is Peter Benchley's Jaws, which sold 2.5m copies predominantly in the 1970s, its best-celling contemporary authors are Jackie Collins and Wilbur Smith. In 1985 the company produced pre-tax profits of \$2.4m on sales of \$25.5m.

Once the change in ewaerhip is completed, Collins,
which was advised by J.
Yenry Schroder Wagg, will
continue to distribute Pan's
books in Australia, New
Jealand and Canada, its
established joint ventures
with Pan will also continue,

Write offs hit Firstland Oil

ased oil and gas investmen impany, amounced yesterday sharply increased loss for the ear ended June 30, 1986, and he acquisition of interests in 8 oil and gas wells in Okla-oma. The oil and gas interests vere purchased from M.R.I. for 1.46m new shares valued at 1.5m (£934,000).

The company made a trading loss of £129,384, compared with a deficit of £97,129 in the previous 13 months, despite increased sales of £214,348.

Losses were increased to 5925,728 by exceptional items totalling £796,344, made up of a £721,939 provision for the steep deckine in the value of the company's oil and gas the company's oil and gas reserves and £74,405 written off in respect of interests in the Falkland Islands. The loss per share expanded to 15.249 against 2p on increased capital.

The directors anticipated Firstland will trade profitably in the current year thanks to continuous the current year thanks the cur

15.24m in 1983-84 and \$270,000 last year.

Turnover for the opening half of the current year do not regard the strike as improved from £32m to £39.62m and at the trading level there was a swing of £2.16m to profits of £1.61m. Interest charges were reduced by £87,000 to £178,000.

Earnings worked through at 2.04p (loss £1.7p) after tax of market share it held before the £515,000 (credit £55,000) and interims are being resumed with a 1p net payment — last year's final was 1p.

Comment the current year thanks to contributions from Greenleaf acquired in May, and the M.R.I. wells.

When the offer closed yester-day Wooltons had received applications for 307,700 shares from ordinary applicants and for 10,700 shares from preferential applicants, producing a total of 318,400. The sub-underwriters as small as Wooltons to go of the issue will thus be left to pick up 84 per cent of the CHRISTY HUNT pre-tax profits Comment in 1982-84. Prospects for growth thereafter in a rather mature thereafter in a rather mature.

All has not been calm and bright at Silentnight for a the company's own forecast of couple of years with the miners' £3.5m, the shares at 574p, are earning strike hitting demand in 1984 on a prospective p/e of 11.5, (4.5p). increased slightly to £121,000 (£119,000) for the June 30 1986 year on turnover of £5m (£4m). After tax of £101,000 (£1,000) earnings per share were 0.5p

Collins sells

For Cellins, the disposal

trate activities on its two wholly-owned paperback pub-lishers, Grafton and Fentana.

Firstland Oil and Gas, the UK

Nikki Tait on Ward White's contested £145m bid for LCP

Going for the jewel in the crown "WELL, there's one thing to

said for this deal," mused a seasoned Ward White watcher yesterday. "It makes a lot more Two weeks ago—and but for the intervention of the Irish company, Waterford Glass, in the Wedgwood-LRC hid battle Mr Philip Birch, Ward White chairman, might well have con-sidered selling china plates alongside DIY goods, toys and shoes in his fast-growing £280m retail empire.

Instead, yesterday's £148m offer for LCP Holdings takes him straight to a business which Ward White already knows through its Halford's subsidiary

through its Halford's subsidiary—car servicing.

The jewel in LCP's crown—and certainly the one which Mr Birch is after—is its whollyowned US subsidiary Whitlock. It is seven years now since Midlands-based LCP pulled out of DIY — selling its home improvement stores to W. H. Smith for £12m—and upped its automotive business



Mr Philip Birch, Ward White chairman

around \$25m and pre-tax profits Today, those sales have grown out of DIY — selling its home improvement stores to to some \$100m, floor-space has trebled to around Im sq ft, whitlock earns — about 40-50 upped its automotive business and the outlets — totalling 85 per cent gross and around 10 per cent gross and around 10 per cent gross and around 10 per cent met — would be welsowing 20 per cent stake in Whitlock for around £2m.

Then, Whitlock consisted of the current management, were mid-west and North-East.

Then, Whitlock consisted of the current management, were mid-western attates, and sold car repair parts, supplies and accessories mainly to DIY now been turned round. Even no national competitor — the largest company being the accessories mainly to DIY now been turned round. Even no a p/e of 30, and whose 170-

MAJOR ACQUISTRONS Payless DIY DIY retailer 94 1985 Owen Owen Department asons 53

44.7 per cent stake

so, they chipped in around \$10m before tax. Compound annual growth, says LCP, has been rungrowth, says i.c.p., has been fun-ning at around 25 per cent. Cartainly, the margins which Whitlock earns — about 40-50 per cent gross and around 10 per cent net — would be wel-comed by Halfords. Moreover— although Whitlock is received.

WARD WHITE

For Ward White, the appeal of Whitlock is that it combines a business it knows, and where it thinks there is scope for im-provement, with one which gives it scope for Stateside ex-19

Halfords itself has only been in the Ward White stable for two years—it was bought from Burmah Oil for £2m in November 1964 — but it has rapidly become the star performer, chip-ping in perhaps a third of last year's non-property profits. If Ward White makes around £40m before tax in the year to end-March 1987 analysts believe the subsidiary could account for a similar proportion. Part of its success, says Mr Birch, is due to the introduction of electronic-point of sale con-trol, which has allowed annual stock turnover to reach five times on the larger edge-of-town superstores. Similar controls, he argues, could work wonders for Whitlock, where annual stock turnover is reckoned to be

> Managementwise, Ward White seems happy enough with Whitlock's current team, though

plus stores are concentrated in the middle Atlantic area and in sold and name, the two businesses would remain quite separate. though common of Whitlock is that it combines

Whitlock is by no means all of LCP, however, For his £148m, Mr Birch is also offering to take on board a 250m property port-folio, a Midlands-based inci-distribution business and some builders' merchanting interests. The French distribution company is about to be sold to management — pending the approval of the French Treasury. Together with Whitiock, they contributed pretax profits of £9.1m in the year to end-March.

to end-March.

Yesterday, Mr Birch made clear that these businesses would be unlikely to last long within in Ward White.

"Analysis tell me I might raise 550m to £50m from them," he commented yesterday. Portfolios of industrial property in the Midlands are unlikely to encounter a rush of buyers, but even at the lower figure that suggests that Whitlock is being hought for around £100m, on a historic p/e of perhaps 20.

"It's a very full price,"

"It's a very full price," declared the Ward White chairman yesterday. But the LCP board—which stoutly rejects the claims to have spare Halfords bid—may find a few arguments people who could take up any on its side, too.

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WPP acquires US foothold

BY CHARLES BATCHELOR

md Mr Preston Rabl, a stockroker. It takes WPP into the
'IS for the first time.

Pace provides design, copywriting, media buying, graphics
and production services to the

BY ALICE RAWSTHORN

Wooltons Betterware

heavily undersubscribed

fil7m).

This deal is potentially the start profits of Pace have risen from \$114,000 in 1981 to \$2.5m last year on turnover up from \$10.5m to \$31.8m.

WPP was revitabled by Mr lartin Sorrell, former finance lirector of Saatchi & Saatchi, and Mr Preston Rabl, a stock-roker. It takes were

any observers in the City

The company came to the USM with a profits forecast of

film for the current financial year producing a prospective p/e of 16. This multiple may not be expensive by comparison

with the specialist retailers with which Wooltons intended to be

WFF Group, the fast-growing commercial and residential will be financed by a vendor narketing group, is buying property sectors. Its activities placing of 1.07m WFF shares can comment which provides martering services to the property sector. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. Its activities placing of 1.07m WFF shares are concentrated in the north-central services to the property sectors. co-ordinate its US activities.

coordinate its US activities.

The British group sees opportunities in the US property marketing industry, which is large but fragmented.

The Pace purchase complements the acquisition by WPP last August of Sampson Tyrrell. a private UR marketing and design company, which also works for the property industry

London & **Provincial** Shop lower

As indicated at the interim stage, pre-tax profits at Lendon & Provincial Shop Centres (Holdings) are down from \$2.16m to \$931,090, but are forecast to recover to not less than THE flotation of Wooltons Betterwear, the Midlands-based soft least successful flotation the furnishings retailer and manufacturer, closed yesterday US cookle company, Mrs Fields, in May.

Although Wooltons had a relatively solid business record the issue was felt to be expensive by many observers in the City. £1.8m for the year to June 24

The final dividend is tincreased total of 4.7p (4.8p), but stated earnings per 10p share are down from 11.38p to 3.41p. Net asset value per share in-creased, however, from 342p to 351p.

Investment properties have been revalued by an indepen-dent firm of valuers, Healey & Baker, at £86.5m (£84.8m) on June 24 1986. The directors said gross rental income during the year rose to £4.94m (£4.17m). Jear rose to many (relim).

Investment properties were fully let, including Edinburgh House, Slough, which is let at an annual income of £468,000.

Out of total borrowings of £27m (£26Am), £15m is represented by the 10 per cent mortage delacations stock 2028 gage debenture stock 2026 issued in April 1986, £9m is repayable after five years, and 12m is repayable within five

Acatos buys Bamford assets

Acates & Hutcheson, the with those of Acatos subsidiary, edible oils producer which was floated on the main market in July, has bought the plant and machinery of Bamford Brothers, the lard manufacturing company, for an undisclosed sum.

Acatos attributed the move to

Acatos attributed the move to Bamford is a subsidiary of the private food group, Ridpath brothers.

The white fat operations of ing low production costs in the Bamford will be rationalised face of Continental competition.

DIVIDENDS ANNOUNCED Date Corre- Total Current of sponding for payment payment div. year 3.36 Jan 2 2.67* Oct 31 1 Nov 18 1.7 0.75 Jan 6 2.6 0.7

COMPANY NEWS IN BRIEF

BRITISH AND AMERICAN the remaining 1.3m were yesper share 6.1p (5.431p). Earnings ings per share of holding company and subsidiary companies not consolidated companies not consolidated totalled 7.5340 (5.986p). Pre-tax profits £247,000 (£225,000). Subsidiary companies earned £54,000 (£16,000). Tax £90,000 (£73,000). During the six months the value of the company's investments the company's investments to the company's investments.

increased 18 per cent to file. Asm. Net asset value, at October 10, excluding film rights, was 429.8p a share. Directors expect to maintain the rate of the dividend increase for the full wars. for the full year.

FILM HOLDINGS: Interim terday placed with institutions, dividend 1.9p (1.7p). Earnings Mr Sayers, whose resignation for personal reasons a consultant to the group for the next 14 months. He has the next 14 months. He has agreed not to compete with any Moorgate activities during that period.

> DERWENT VALLEY Holdings, property investment concern raised turnover to £320,277 (£86,869) and profits to £104,777 (£37,030) in first six months of 1986. Tax of £36,000 (£11,000) left earnings at 2.08p (1.63p). Interim dividend 0.75p net (same).

MOORGATE GROUP, the advertising and marketing company, has placed the 25 per cent of its equity owned by its former managing director, Mr John Sayers. Directors took up John Sayers. Directors took up about 274,000 of the shares and one of the shares and should be added to the shares and one of the shares are share were given as 2.939 (0.77p), while the dividend is BEN BAILEY Construction

TENDER OFFER

COUNTY LIMITED

on behalf of Peterborough Traders Ltd. a wholly-owned subsidiary of APEX GROUP LIMITED

to acquire up to 23,422,879 ordinary shares in

PROPERTY HOLDING & INVESTMENT TRUST PLC

AT 160p PER SHARE PLUS A POTENTIAL TOP-UP PAYMENT

SHAREHOLDERS ARE REMINDED THAT FORMS OF TENDER MUST BE RETURNED BY 12 NOON ON MONDAY, 27 OCTOBER 1986

Copies of the Tender Offer document and Form of Tender, upon the terms of which alone tenders will be accepted, may be obtained

County Limited Drapers Gardens 12 Throgmorton Avenue London EC2P 2ES

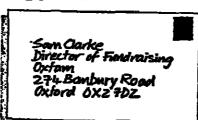
or by telephoning 01 638 6000 (extension 8610) during office hours. This adventisement is issued by County Limited setting at agent for NatWest Investment Bank Limited.

Charitable **Chancellor?**

In this year's budget the Chancellor has provided new opportunities for companies. and their staff, to support charities of their choice, at home and overseas.

Through Oxfam your company, or employees, can help some of the third world's poorest people to build a better future for themselves.

To find out how your company can effectively meet its social responsibility write for Oxfam's briefing pack, to:



Oxfam works with poor people in their struggle against hunger, disease, exploitation and poverty in Africa, Asia, Latin-America and the Middle East through relief, development,

research and public

education,

Albert Fisher

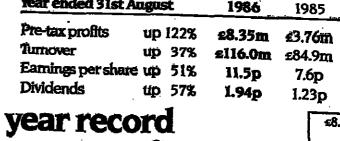
"The Board is confident that 1987 will be another year of growth and will present exciting new opportunities for expansion."

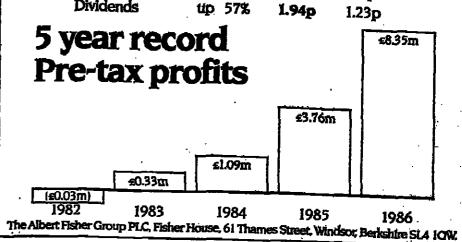
Entrepreneurial and professional management team.

Another year of strong organic growth.

 Scope for broadening the product range to existing Operating base significantly expanded in both the U.K.

and the USA Year ended 31st August 1986 1985





UK COMPANY NEWS

Low & Bonar rights issue funds £40m acquisitions

BY CHARLES BATCHELOR

Low & Bonar, the Scottish packaging, plastics, textiles and electronics group, is acquiring three electronics companies two in Britain, one in the USfor a total of £40.7m.

These deals will be largely financed by a two-for-seven rights issue at 225p per share to raise £37.7m. This is Low's second rights issue in the past six months and follows a one-for-four issue in April which raised £22.6m.

In its largest purchase to date Low is making a \$43.5m (£31m) agreed bid for Powertec, a manufacturer of electronic power supply equipment based in Chatsworth, California. The bid already has the backing of the owners of 45.5 per cent of the stock.

Blenheim

Exhibitions

joins USM

By Alice Rawsthorn



Roland Jarvis,

the stock.

This deal takes Low into the US in a big way for the first time and rounds off the company's recent acquisition programme aimed at establishing its four main business areas.

Mr Roland Jarvis, managing director, said: "We have the building blocks in place. Our immediate priority is to get the earnings potential coming through next year."

Powertec makes power sup-

Low is offering \$15.90 a share for Powertec, which is listed on the Vasdaq market in the US.

Behind the sale lies the fact that Mr Joseph Walker, the chairman and owner of 20 per down 17p.

cent of the shares, is approaching retirement, while changes in US tax laws will increase capital gains tax rates from the end of this year.

Low is also buying two small British electronics groups — Advance Power Supplies (APS) and Advance Bryans Instruments (ABI).

It will pay an initial £8m for APS, a Bishops Stortford-based company with 1985 pre-tax profits of £1m on sales of £13.1m. Net assets were £2.9m.

APS makes switched powersupply equipment for telecom-

supply equipment for telecom-munications, computer, indus-trial and milling use.

Low will also pay £1.6m for ABI, an associate company of APS. In the five months ended August 1986, ABI made an unaudited pre-tax profit of £115.000 on sales of £1.3m. Net assets were £515,000. The reason for this sale is the recent death of APS' founder share-holder. holder. ·

Further perfort \ nce-related payments may be made for both the UK companies, which could take the price paid to £10.6m for APS and £4.8m for ABI. Low's shares closed at 246p,

meeting held in Japan since

meeting held in Japan since BT's privatisation.

Mr Bull said that 180 people had attended and the questioning had centred on political prospects in the UK, competition in UK telecommunications, Mitel, BT's Canadian equipment manufacturer, and BT's international expansion plans. expansion plans.

Jarvis was reshaped last year when institutions inter-year de following a £706,000 full-year pre-tax loss. Out-side directors, including Mr David Beety, a senior partner at solicitors Knapp Fishers,

Part of the strategy for improving Jarvis' fortunes is the disposal of peripheral activities, particularly relating to property development.

At the AGM, the chairman amounced the lotting of a Balham developments, the sale of some freehold properties, and the disposal of the group's geochemical company. It was also revealed that contracts are running at a level 32 per cent higher than last year.

BT may go for **Continental** listing

British Telecom is considering a listing on a Con-tinental stock exchange, in the wake of what it considers to be its successful listing on the Tokyo exchange in

Mr Chris Bull, BT treasurer, sald yesterday that nearly 30,000 Japanese investors were holding shares through the Tokyo exchange, which was more than twice the number of any other foreign company listed in Tokyo.

The number of Japanese investors in BT had been rising recently, according to Mr

Mr Bull said this was for three reasons: the interest in BT generated by the listing; the increased awareness of the increased awareness of telecommunications stocks generally in Tokyo due to the privatisation of Nippon Tele-graph and Telephone; and the belief that BT share prices were depressed because of fears about the Labour Party's policies on renation-alisation.

"The Japanese are pre-pared to take a risk on British politics," Mr Bull said. Mr Bull and Str George Jefferson, BT chairman, have recently returned from the first shareholders' briefing

Investor fails in bid to join J Jarvis board By Philip Coggan

Mr Harvey Bard, a Londo based property investor, has failed in his attempt to join the board of J. Jarvis & Sons, the building group, in which his investor group has a 27 per cent stake.

At Jarvis' annual general

meeting, shareholders de-feated a proposal that Mr Bard and his associate, Mr Rees, should be elected to the

and for Jack Robinier, ex-John Laing, were brought in and Jarvis announced a return to profits and the divi-dend list in August.

Part of the strategy for im-

Border Television swing back into the black in the year to April 30 1986 with pre-tax profits of £704,000 compared with losses of £252,000 in the previous year. Also proposed were rights and scrip issues. Turnover of this unquoted television programme contractor rose from £7.83m to £8.86m, and other operating income was allittle changed at £322,000 sapainst £331,000. The directors said yesterday that preparations were at an advanced stage for an applicahibition organiser, is joining the Unlisted Securities Market in a placing of shares which will value its business at £5.8m. The company was formed in

1979, initially to run a series of exhibitions for the fashion Blenheim's first project was the launch of the Midseason exhibition, which was modelled on the Intersaison exhibition in

Paris and reflected the growing trend in fashion retailing towards more flexible buying From Midseason, Blenheim has diversified into other areas of the fashion industry, thence into gifts, chilled foods, cor-

ing to profits, group pre-tax figure for the period expanded from £650,000 to £919,000.

And the directors expected the second half contribution to be significantly higher than the first — last year's full pre-tax result had recovered from £468,000 to £1.41m.

Therefore was a down from porate design and latterly into In the past five years, Blen-helm has mustered increases in turnover and pre-tax profits each year. Profits have risen result had recovered from maintained at 2.5p—last year's from just £1,000 in the 1981-82 financial year to £502,000 in the year to August 30 1986. Turn-over has grown from £619,000 months but lower cost of sales, to £2.6m in the same period.

The period of the six profit from the sale of £2.6m in the same period.

The period of £38,000 for the period of £38,000 for the period of £38,000 for the period.

"For the future we expect to grow organically and by diversifying into other areas of the exhibition industry both in the UK and in Europe," said Mr Neville Buch, Blenheim's chair-

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Runciman ahead midway

Border TV in the black

Both the shipping and in-surance divisions of Walter Runciman performed well dur-ing the first half of 1988 and with the security sector return-

Densitron disappointing Bensitron International, the However, the directors said Kent-based electronics group action had been taken to deal floated on the Stock Exchange with the situation and that in June this year, experienced a disappointing half-year to order books now, and margins on which those orders were Neville Buch, Blenheim's chairman, "After the flotation, we will have more flexibility to grow by acquisition and intend to use our resources to do so."

Blenheim will raise just over flim from the flotation, £860,000 of which will be ploughed back into the company. In the placing the company will release 1.25m shares or 20.5 per cent of its equity at 95p a share Alexanders Laing & Cruickshank will act as brokers and Lloyds Merchant Bank is the sponsor to the issue.

Kent-based electromics group floated on the Stock Exchange with the situation and that order books now, and margins on which those orders were on which those orders were of June 30 and reported interim pre-tax profits of £229,000, on the tax profits of £229,000, and earnings per share 1.13p.

The directors said no interim dividend would be paid, barring unforeseen circumstances, but expect to be able to recommend a final dividend of 1p, as foretax in the prospectus to the pany's currency exposure.

left gross profits only slightly down from £7.85m to £7.35m. Pre-tax figure was after lower distribution and administration

expenses and interest payable,

and was despite exceptional costs of £37,000, against a £239,000 credit previously.

After a tax charge of £333,000

against £268,000, earnings were given at 6.7p (4.4p) per share while the interim dividend is maintained at 2.5p—last year's

Prestwick breaks even in second half

£28,400 to £65,900 in the six months to June 30, 1986. Turn-over was static at £1.1m. The company also benefited to the

tune of £50,000 from the favour-

Prestwick Heddings, Ayrbased manufacturer of printed circuit board market for the company's worst-ever first cut boards, broke even in the second half insished the year to July 31 1986 £2.28m in the red, compared with profits of £1.83m previously.

The directors said that this was larger than anticipated in their interim statement last worldwide remained fraging high material content.

They added that the second half and accordingly have been set off against in arriving at the pre-tax loss. No grants were received in the latter half of the year, but payments were claimable this year still hang a long way to go, in fact it didn't even get a mention in the accompanying statement, and the fate of the training and employment associated with the introduction of the new production facilities, with orders being very shorter. They added that the second half also bore certain costs arising from the formal commissioning of new facilities at Irvine which generated no immediate revenues.

They the directors arising from the formal commissioning of new facilities at Irvine which generated no immediate revenues.

They added that the second half of the year (0.7p). They added that the second half also bore certain costs arising from the formal commissioning of new facilities at irvine which generated no immediate revenues.

In May, the directors reported losses of £2.22m, against profits of £610,000, and blamed the severity of the recession in the

Sovereign Oil loan payments

Sovereign Oil said yesterday that it had not suspended pay-ments to Marathon on the loan that had enabled it to buy a 4 per cent stake in the Brae field in 1977. The loan, of which £68.6m was outstanding at May 30, is one of a limited recourse on the completion balance polymer industries and has an annual turnover of about \$12m. Its assets have a book value of \$15m but the company says that low oil prices have so deferred payouts that it considers it appropriate to: remove the notional liability of the limited recourse loan from sales of about \$750m in the completion balance polymer industries and has an annual turnover of about \$12m. Its assets have a book value of \$15m but the company plans a revaluation as Alabama accounting practice means to the US paints and polymer industries and has an annual turnover of about \$12m. Its assets have a book value of \$15m but the company plans a revaluation as Alabama accounting practice means to the US paints and on the completion balance preference stock. the limited recourse loan from its balance sheet, to treat the stake in Brae as one of 1.5 per cent for profit and loss account purposes and to make an similar adjustment to fixed assets.

Mr David Biggins, Sovereign's

English China Clays in £1.75m US acquisition

English Chine Clays has bought Sylacauga Calcium interest in a calcium carbonate products from Moretti-Narrah Marble, of Alabama in the US, for about \$25m (£17.5m).

Sylacauga supplies calcium carbonates to the US paints and carbonates to the carbonates and has an

English China made overall sales of about £750m in the year to the end of September. Of these, £80m were generated

in the US.

The company said yesterday that the Sylacauga acquisition, its first in the US since 1979. mranging director, said that he doubted whether the loan, which has no specified term, would ever be repaid in full. tale and ball clay plants in

Hughes Food to meet forecast

Pre-tax profits at Hughes Food Group for the six months to August 31 1986 — the com-pany was admitted to the Un-listed Securities Market in July - were £502,000, and Mr John Hughes, the chairman, said yesterday that the forecast for year-end profits of not less than £900,000 would be comfortably

A dividend of 0.5p net for the year to end-February 1987 is Mr Hughes said the excellent

half-year results did not reflect the full benefits that would accrue from recent investments in new ventures.
On July 14, the company acquired the whole of the issued

able resolution of a law suit.

The directors said they would reserve a similar amount against possible legal costs and other contingencies. The directors said they hoped for an increase in the full-year dividend from 1.15p last time.

acquired the whole of the issued ings Limited for a consideration of £7m, satisfied by an issue of 55m shares of 5p each.

First-half tax took £176,000, leaving retained profits of £326,000. Stated earnings per share were 0.77p.

"THE DUTCH EQUITY MARKETS,

POST GENERAL ELECTION - WHAT NEXT?"

EBC AMRO ASSET MANAGEMENT

INVITES -

FINANCIAL INTERMEDIARIES

A SEMINAR

AMSTERDAM 13th/14th NOVEMBER 1986

Only 100 places available and tickets will therefore be issued to attendees on a first come, first served basis.

The cost of £100 per ticket includes a return flight and one night's stay at the Grand Hotel Krasnapolsky. Speakers will include representatives of appropriate

Dutch professional institutions. Chairman of the Seminar: Peter Gartland,

For further information please telephone the Marketing Department and ask for Mrs Jane Swinglehurst or Miss Katharine Dean on 01-621 0101

Editor of The Times', Family Money.

Ocober 1986 This announcement appears as a matter of record only

National 🛭 **Provincial Building Society**

Facilities arranged by Lloyds Merchant Bank Limited

£140,000,000 **Revolving Credit Facility**

Lead Managers The Sanwa Bank, Limited **Barclays Bank PLC**

Deutsche Bank Aktiengesellschaft

The Industrial Bank of Japan, Limited

The Mitsui Bank, Limited The Tokai Bank, Limited

.Managers Banco di Roma London Branch

Amsterdam Rotterdam Bank N.V. The Dai-Ichi Kangyo Bank, Limited The Fuji Bank, Limited

The Mitsubishi Bank, Limited The Sumitomo Bank, Limited Union Bank of Switzerland

Crédit Commercial de France

£100,000,000 **Obligation to Bid Facility**

Senior Tender Panel Members Barclays Bank PLC

Tender

Panel Members Alexanders Discount p.l.c.

Banque Nationale de Paris p.l.c. Crédit Commercial de France

Den Danske Bank Kredietbank N.V.

London Branch (Licensed Deposit Taker) Morgan Guaranty Trust Company Of New York

The Sanwa Bank, Limited The Tokai Bank, Limited

The Industrial Bank of Japan, Limited

Banque Française du Commerce Exterieur

Banque Paribas (London) The Dai-Ichi Kangyo Bank, Limited

The First National Bank of Chicago Lloyds Merchant Bank Limited

National Westminster Bank PLC The Sumitomo Bank, Limited Union Bank of Switzerland





Underwoods profits

jump 55% in first

results since listing

David Goodhart on the closing stages of Norton's seven month battle for control of McCorquodale

Outcome of printers' feud may depend on Maxwell

AFTER SEVEN months of the increasingly bitter takeover feud between printing groups Norton Opax and McCorquodale it must be rather galling for both sides to realise that today's contrained is probably dependent. outcome is probably dependent upon the whims of the ubiqui-tous Mr Robert Maxwell.

If, as expected, it is a close battle then Mr Maxwell's 10.5 per cent stake in McCorquodale will be decisive,

All the arguments and counter-arguments aired during its mind to buy in two days.

the first bid by Norton in March, repeated to the Monopolies and Mergers Commission Causton, has also been good and and again when the bid was re-launched last month will count for naught beside what Mr Max-

Norton has certainly fought a powerful campaign with the indispensable aid of an impressive record—its estimated margins for the coming year are, fit growth may be slowing down for example, 11 per cent. The (even allowing for the recent

in Harrogate, exude entre-prenuerial briskness. Mr Hanwell loves to tell the self-serving story of how it allegedly took McCorquodale four board meet-ings to decide whether to bid for a Dublin printer; when they decided not to, the printer con-tacted Norton which made up

The record of integrating its biggest takeover to date, Joseph Causton, has also been good and all the existing management stayed on.

launched last month will count for naught beside what Mr Maxwell perceives as his self-interest.

The Norton camp are quietly confident that he will be swaying their way, although for a reason they don't like to publicise: if they win they will be selling off parts of McCorquodale and Mr Maxwell ought to be able to claim a special seat at the auction.

Norton is McCorquodale's counter-attack has bounced off Mr Hanwell's leathery flank. It is true Norton is highly geared, but not unbearably so; it may be a little overdependent on Third World lottery carnings; but all the more reason for a good UK-based acquisition with First World be able to claim a special seat at the auction. lowing a merger of the two groups has also been exagger-

Nevertheless the Norton pro-



Battling chief executives: Mr Richard Ranwell (right) of Norton Opax and Mr John Holloran of McCoronodale

sale of several profitable busi-nesses), and, more important, the Norton offer is widely re-garded by analysts as on the cheap side. Mr Hanwell may have made a tactical blunder in declaring his renewed hid offer as final.

That, however, may be offset by an even bigger tactical hlunder from McCorquodale — it started, but failed to conclude, negotiations under which Extel, the information services group,

white knight" counter-bidder. However, Mr Maxwell holds a though he cannot launch a bid for it until next year—and he began buying McCorquodale shares as soou as Extel's involvement became known. This was almost containly to block was almost certainly to block

was almost certainly to block the Extel merger.

Yet McCorquodale, having been happy to embrace Extel, must now find it hard to argue

that it would have been so by £2.5m each year for — superior a partner to Norton astonishingly — the next 10

Aside from that Achilles Heel, McCorquodale has in the past two weeks hit back with a past two weers hit back with a sound rearguard action which could still be enough to save it.

Mr John Holloran, the chief executive, has effectively filled in the detail of McCorquodale's much-discussed "refocusing" on financial printing, book and magazine production and deta-

magazine production and data-base publishing and its reduced dependence on Brazil and South

The cost of this refocusing has been higher than expected at £70m over the past three years (£45m on re-equipping and £25m on acquisitions) and has contributed to flat profits and earnings per phase. and earnings per share.

But it can now reasonably claim that the profit line on the graph has an upward sweep in front of it and, as Mr McCorquodale, about Norton Opax step in and claim McCorquodale. Last night as the condition of the conditio

In addition, the McCorquo dale management style has undergone a shake-up over the past few years under Mr Holloran's direction.

It may not be as decentralised and incentivised as the Norton Opax management, but it is not for behind.

If McCorquodale escapes it could again show that the threat of takeover is a more effective way to improve company perthan a takeover

As one analyst indelicately puts it: "The McCorquodale management has a lot of teeth marks in its collective back-side from Mr Hanwell."
So, Mr Maxwell allowing, a

(£201,000) at 27 per cent (31 per cent), earnings per share rose from 1.8p to 2.7p.

Mr Harold Woolf, chairman, said there had been an improvement in trading since August which he anticipated continuing, assisted by the fall in the value of sterling.

He said that when this improvement was coupled with the expansion plans the directors were confident about the company's continued growth and combination of investor lethargy and loyalty towards McCorquodale, and scepticism about Norton Opax, could save pany's continued growth and its development into a national

Norton Opax step in and claim
all the credit?"

Some effects of rationalisation are already coming to McCorquodale's aid. The result of slimming its workforce by about 1,000, combined with the bull market, has allowed it to reduce its pension fund costs

McCorquodale.

Last night as Mr Holloran personally argued his case with marginally against them, however, and if it is close Norton has the freedom to extend its bull market, has allowed it to offer for a further period in the hope of clinching victory.

opened new stores at Bromley and Stevenage and since July 31 it has opened stores in Guild-ford, Southend and High Wycombe. Three more stores will open in central London but the company has also closed its Tottenham Court Road out-

After tax of £272,000 (£201,000) at 27 per cent (31

Underwoods is trying to trade

increasingly outside London. In the six months reported it opened new stores at Bromley

let.

Mr Woolf anticipated that by
the end of the year Underwoods' net sales area would
increase from 117,000 sq ft to
159,000 sq ft, a rise of 36 per
cent. of which 28 per cent
(44,000 sq ft) would be outside
central London.

No wild the st the 10 stewer He said that of the 10 stores

The following compenies have notified detes of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interiors or finels and the subdivisions shown below are based meinty on last yeer's immemble.

TODAY

Interiors—Cariton Industries, El Ora Mining and Exploration, Exploration Co., Hammerson Property Investment and Development, Hewker Siddeley, Securities Trust of Scotland.

Finals—International City Holdings, William Sinciair, Stockiske.

FULTRE DATES

Underwoods, the retail chemist, reported pre-tax profits up by 55 per cent in its first interim results since achieving a full listing in November 1985.

On turnover up from £16.7m to £20.6m, the company showed pre-tax profits of £1m (£850.000) tor the half year to July 31 1988.

To be opened this year eight arise in the second half and would not therefore be expected to contribute before 1987. With £750,000 spent on the refurbishing of 17 outlets. Mr Woolf that capital expenditure would have a significant impact on group results in 1987.

Mr Woolf also anticipated an impact on group results in 1987.
Mr Woolf also anticipated an

increase in the number of ownlabel goods being sold by the company from 3 per cent of sales to 6 per cent.

The Interim dividend is Ip.

comment

The verdict must so far be on The verdict must so far be on whether Underwood's prescription for growth—adding provincial stores to its existing London base—is not proven. The sluggish increase in trading profits indicates the effect on margins of the store opening. programme. With five out-of-town stores due to open in the second half, a margin bounce-back is likely to be delayed. back is likely to be delayed. However, those stores which opened in last year's second half should start to contribute fully. Of the 23 per cent sales growth in these figures, only 4 per cent came from stores open for more than 18 months. That reflects the effects of the bad weather on impulse buying and the cutback in tourists from oil-rich countries, who have in the past been important conthe past been important con-sumers of higher margin goods like watches and perfumes. For the full year, profits of £3.3m would put the shares at 174p on a prospective p/e of 20. The growth prospects are already in the price.

This announcement appears as a matter of record only

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underwritten by Great Pacific Capital S.A.

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APPOINTMENTS

Midland Bank reduces regions

management centre which will be based in Birmingham.
Following the hank's decision to distinguish clearly between the two main segments of the corporate banking market (global corporate accounts and commercial accounts), the following appointments, which become number of senior executive appointments in its retail and appointments in its retail and corporate banking sectors. Some, at regional director level, reflect the decision to reduce the number of regions in England and Wales from 16 to 12. From November 1, Mr J. Christopher ber of regions in England and Wales from 16 to 12. From November 1, Mr J. Christopher Wathen, operations director, appointments, which become group management services, becomes card products director. From January 1, Mr Robert L. Wyatt, a general manager in the international banking sector, becomes chairman and chief executive of Midland's asset finance subsidiary. Forward Trust Group. He succeeds Mr Neil G. Blair, regional director, commercial banking. Mr Blair will also become effective on January 1: Mr R. E. (Ray) Challinor, regional director, London South, has been appointed regional director, City and West End retail management centre. Mr Peter S. Grainger, regional director, central southern, is to succeed Mr Challinor as regional director, London South. Mr David J. Mills, regional director, south east, will assume responsibility for implementing the bank's plan to develop its business within the commercial banking segment.

DWYER AND COMPANY has appointed Mr Martin Silverman to the board as group finance director, East Midlands retail management centre, in succession to Mr Alson I. Fastwand, who is

management centre, in succession to Mr Alan J. Eastwood, who is to retire. Mr John D. Massey, area manager, Cheltenham, has been appointed regional director, London north retail management centre, in succession to Mr W. H. centre, in succession to Mr W. H. K. (Bill) Matthews, who is to retire. Mr K. W. (Ken) Rigby, a corporate finance director, has been appointed regional director, north east retail management centre, in succession to Mr J. Barry Smith, who is to retire. Mr E. D. (Don) McKay, regional director, Sheffield, is to retire. Mr Charles O'Brien, regional director, West Midlands, will assume responsibility for the enlarged West Midland retail

October, 1986

Legal Notice

IN THE MATTER OF LUMBAUS CONSTRUCTION (CYPRUS) LTD
AND IN THE MATTER OF THE

Mr Anthony Lang, company secretary of STAKIS, has been appointed to the board.

J. R. PARKINSON AND CO has appointed three new direc-tors to its subsidiaries: product group manager Mr Nigel Hall to be a director of DUBONNET (1966), and field sales manager

CYPRUS COMPANIES LAW CAP 113 NOTICE IS HEREBY GIVEN that the NOTICE IS HEREBY GIVEN COMPANY, which is being voluntarily wound up are required on or before the 21 day of November 1986 to send in their full names, their addresses and descriptions, full particulars of their characters and the games and creditors of the above-named company, which is being wountarily wound up are required on or before the 21 day of November 1986 to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if sny) to the undersigned Mr Antony Hallroussos FCGA of Julia House, 3 Them, Dervis Street, P.O. Box 1812, Nicosia, Cyprus, the liquidator of the said company, and if so required by notice in writing from the said liquidator, are, personally or by their solicitors, to come in and prove their debts or claims at such notice or in default thereof they will be axcluded from the benefit of any distribution made before such debts are proved.

Mr Teny Caplin has been appointed managing director of AIR CALL COMMUNICATIONS which he will shortly be joining from One to One inc, a smbsidiary of Pacific Telesis, a regional Bell operating company. As its managing director and president from the said liquidator, are, personally or by their solicitors, to come in and prove their debts or claims at such notice or in default thereof they will be axcluded from the benefit of any distribution made before such debts are proved.

Dated this 22 day of October 1986.

Mr John Sacks, deputy chair-man of the ARENSON GROUP, has been appointed to the addi-tional role of chief executive, Mr

HENRY ANSBACHER HOLD-INGS has appointed Mr Pierre Scohier to the board. He is president and chief executive of COBEPA, a director and member of the executive committee of Pargesa, and a director of Groupe Bruxelles Lambert. Pargesa and Groupe Bruxelles Lambert collec-tively own 50.54 per cept of

and will have responsibility for implementing the baph's plan to to commercial banking segment.

DWYER AND COMPANY has to to the board as group finance of ERUYNZEET SYSTEMS.

Dr A. A. Dentun, and Mrs S. K. Mergan have been appointed chairman and chief executive respectively of NOBLE DENTON

LAWSON MARDON GROUP has appointed Mr Lauren Madden as senior vice-president, Graphics North America, following the resignation of Mr Dave Hardle. Mr Jim Dewhirst has been appointed deputy division manager, Graphics North America, and becomes president of Lawson Graphics Turonto.

Miss Gill Carrick has been appointed to the board of GODDARD KAY ROGERS AND ASSOCIATES. She is head of the research departm

Mr John Reeve has been appointed a director of ENGLISH CHINA CLAYS. He is menaging director of the group's construction division. tion division.

Mr Tony Caplin has been

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BOARD MEETINGS

Finals;— Allied London Properties Amer Amer British Cer Auction

Consolidated FIRST-HALF RESULTS

PREFERRED SHARE ISSUE

Europe's leading manufacturer of low-voltage electrical fittings, Legrand, announces the following results for the first half of 1986: 1st half 1st half (In F. million) 1985 1986 2,253 189 + 4% +62% 2,341 Pre-tax income 307 Post-tax income 93

170 +83% (% of sales) 4.1% 7.3% Funds provided from operations (cash flow) 482 302 +37% The improvement in margins, announced at the start of the year, occurred more rapidly than anticipated, due to the convergence of several factors, notably:

A rise in domestic sales volumes of around 3% relative to the average figure for 1985; The result of rationalisation measures taken

over several years; Stable raw materials prices;

Falling financial expenses and corporate tax.

The Group therefore expects 1986 margins to show a distinct improvement on 1985.

On 8 October 1986, the Board of Directors announced a one-for-ten preferred stock issue, at an offer price of F. 3.650 per share, for a total of F. 431 million.

Legrand's shares are quoted on the Paris Stock Exchange

Co-operative Bank p.l.c. (Incorporates in England under the Companies Acts 1948 to 1990)

£75,000,000 Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st October, 1986 to 21st January, 1987 the following

information will apply: 1. Rate of Interest: 11%% per annum

Interest Amount payable on Interest

Payment Date: Per £5,000 nominal or Per £50,000 nominal

Interest Payment

21st January, 1987

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NEWISSUE

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FINANCIAL TIMES SURVEY

Wednesday October 22 1986

Arctic Regions

Modern technologies are opening up this vast area of the Nordic countries, and reaching its potentially huge natural resources. Traditional ways of life are already under threat. Strategically, the Arctic is part of the web of Superpower politics.

By Kevin Done, Nordic Correspondent

ONE OF THE world's last frontiers, the Arctic is coming under increasing pressure as the focus of strategic superthe focus of strategic super-decades of relatively low ten-power rivalry sharpens on the sion in the Nordic region and Arctic Ocean, and new techno-Arctic Ocean, and new technologies are developed to explore Norwegian Sea, the Barents Sea and exploit the region's potenand exploit the region's poten-tially rich natural resources.

Norway, Sweden and Finland, with large parts of their countries lying north of the Arctic

At the same time they face similar problems in maintaining in the north in what is perhaps

world's largest naval base is situated, Norway, Sweden and Finland are also caught up in the increasingly delicate and complex security and defence puzzle of the Arctic which has

£ 5\$.

delicate balance of policies pursued by Sweden and Finland security Norway, Sweden and Finland have helped to ensure several

Norway, in particular, which shares a common 196-kilometre border with Soviet Union at the with large parts of their countries lying north of the Arctic Circle, have an important stake in the Arctic's development and technologies for opening up the region.

At the same time they face similar problems in maintaining of the US and the Soviet Union, as well as Mescawic violent interest.

as well as Moscow's global inter-ests and ambitions. The southern Barents Sea is cities to the south is almost impossible to resist.

Confronted by their large superpower neighbour to the cast and with their northern regions on the doorstep of the Kola Peninsula which is the home of the Soviet northern fleet.

A new shadow has a new shadow the only year-round ice-free entrance from the Soviet Union

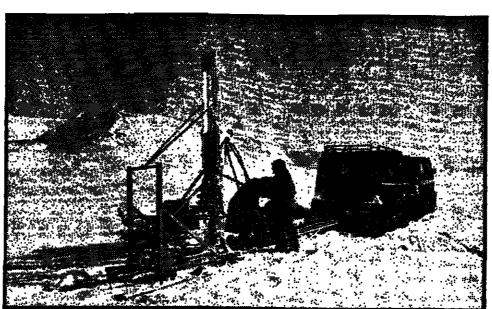
the Scandinavian Arctic this year with the radioactive fall-out from the Chernobyl nuclear accident, which has contamin ated a large part of the reindeer herds that for hundreds of years ex security and defence have been the mainstay of the of the Arctic which has to play a central role in the mainstay of the people who have to play a central role in inhabited the northern region of Scandinavia and the northern region of Scandinavia an

Sameatnam, the country of the Lapps, or the Saami as they prefer to be called, is inter-sected today by four national boundaries. There are reckoned to be some 20,000 Saamis in Novement 10 to 15,000 in Sweden Norway, 10 to 15,000 in Sweden, 3,000 in Finland and about 2,000 in Russia.

Their way of life has come under steadily increasing pres-sure as modern society has put heavy demands on the natural resources of the Arctic region. The development of iron ore and other minerals, of the forest industry, hydro-electric power and most recently tourism, has made deep inroads into reindeer grazing grounds, undermining the Saami's tradi-tional livelihood.

The fall-out from Chernobyl has struck a deep psychological blow, as the contaminated reindeer have been condemned as animal feed for mink and fox farms, and every animal slaughtered has been tested to establish the becquerel count of caesium 137.

Many of the communities in Arctic Scandinavia are particularly dependent on one industry, whether mining, fishing and fish essing or forestry, and oployment is high as operations in several of these sectors have been rationalised and cut back to meet the often wild fluctuations of world markets.



Norwegian oil company team carrying out seismic tests for hydro carbons

Hardened by such experi-nces, however, there are signs in parts of the Arctic provinces of a new vigour as communities seek to fight the powerful cen-tralising tendencies and attempt to diversify local economies.

For example, Sweden's most northerly municipality, Kiruna, is trying to encourage the devel-opment of high-technology opment of high-technology industries in computer software links with the country's fledgling space industry.

Just south of the Arctic Circle in the Finnish university city of Oulu on the Gulf of Bothnia, local leaders are following international example by setting up a technology park to capitalise on research experience are local at the university. tise available at the university.

The new industrial policies are being promoted by the university and other research institutions to help the region

industrial change. Faced by attracts tourists, the region unemployment of about 10 per is also being opened up for cent and the statistic of two quite new forms of resource extra young people coming on to the labour force for every worker going into retirement, Oulu is investing heavily in information technology training and in backing fledgling hightech companies.

Such opportunities are clearly lacking in the much smaller communities further north, communities further north, however, but even there can be found signs of increasing local enterprise, the tourist industry included.

Communications in the Arctic by the new Nordkalotten Road, which in 1984 finally opened a direct road link through the mountain chain separating the hinterland of Swedish Lapland and Norway's northwastern and Norway's north-western coast at Narvik.

While the lure of the vast areas of wild unspoiled nature

technology and the experience gained from North Sea operaexploitation in the shape of the tions, the Norwegian governhunt for petroleum which in recent years has moved offshore ment has gradually opened areas in the north for exploration. Drilling operations off northern Norway started in 1980 and into the Barents Sea in both Norwegian and Soviet waters. The continental shelf of the countries located around the

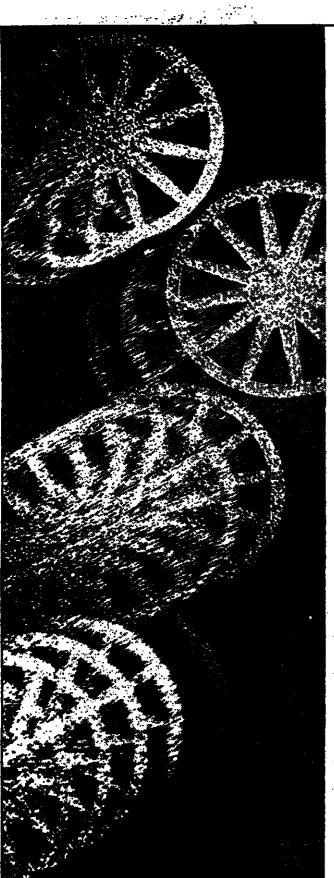
rim of the Arctic Ocean represents the largest continuous shelf area in the world. The active exploitation of onshore and eastwards more deeply into the Barents Sea. The Norwegian government is concerned that the current low level of oil prices could impede the exploration and development of new fields in high-risk, high-cost areas such as the Arctic, Judging from the latest offshore licensing round, the oil companies are still interested in exploring these new resources is already well under way. Some 60 per cent of Soviet production of petroleum is extracted under conditions of permafrost in western Siberia, while close to a fifth of US oil production comes from Alaska. Norway hitherto has concen-

trated its hydrocarbons search in the closer waters of the North Sea, but in fact as much as 70 per cent of its continen-tal shelf is found under Arctic waters north of Latitude 70 deg

Drawing on the advances in to come to grips with the dis-chnology and the experience pute over the drawing of a sined from North Sea operarespective shelf areas in the Barents Sea. The area in dispute, at 155,000 square kilometres, is bigger than the whole of the Norwegian sector of the North Sea.

under the present licensing round are expanding northwards The degree of access that is being won to the Arctic is clearly a double-edged sword. As Mr Torbjorn Froysnes, former state secretary in the Norwegian Foreign Ministry points out: "The technological advances that have rendered feasible the deployment of strategic missiles in polar seas have also made possible the near quantum leap we have witnessed over the past years in ested in exploring these new frontiers, however, in a region the capacity to exploit the natural resources of the where only scant knowledge exists as yet as to the magnitude

and character of the resources. All these changes have trans At the same time, Norway formed and the Soviet Union have still future.



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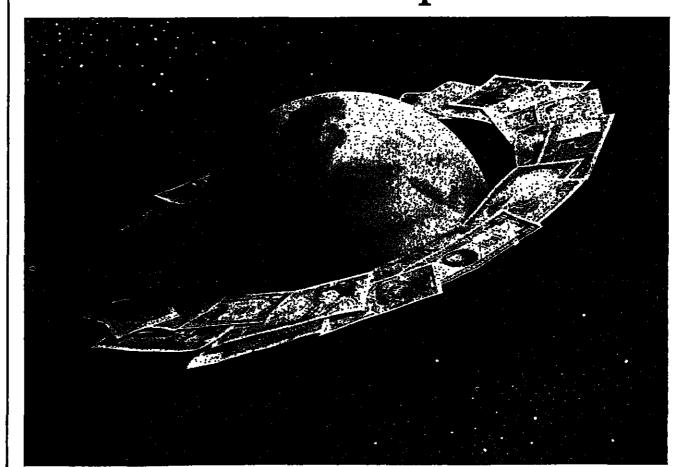
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Oil and gas search intensifies

WITH ITS eleventh offshore licensing round Norway is moving the oil and gas search deeper than ever before into

Petroleum exploration in the Scandinavian Arctic has been under way for several years, but the search is now intensifying as new areas of the north Nor-wegian continental shelf in the

The Soviet Union too is devoting increasing resources to the Arctic offshore, and pressure is building slowly but surely on areas still affected by unsettled political and legal disputes.

For years Norway and the Soviet Union have been unable to settle the boundary line marking their respective continmarking their respective contin-antal shelves in the Arctic. In the Barents Sea there is a vast disputed area, which at 155,000 square kilometres is larger than the whole of the Norwegian North Sea south of 62 deg North, the area where so far all of Norway's oil and gas levelopment and production has taken place.

The Arctic oil and gas search is also placing new burdens on nterpretation of the 1920 Svalard treaty, which governs the overeignty of the high Arctic makinglaph.

The treaty gives sovereignty to Norway over all the islands in the so-called Svalbard Box beween 81 and 74 deg North. ion-discriminatory right to icquire concessions for the pur-lose of exploration and exploitation of minerals, with coniderable tax benefits.

The treaty was drawn up after he First World War, decades perfore legal definitions about the continental shelf and offthore exclusive economic zones shore exclusive economic zones were thought of. It refers specifically only to land and territorial waters of the Svalbard achipelago Islands, and that is how the Norwegians would like to leave it, with the Svalbard continental shelf subject to the same jurisdiction as the rest of the Norwegian continents. are it, with the Svalbard are it, with the Svalbard rental shelf subject to the jurisdiction as the rest of Norwegian continental Norwegian continental rentwite a unit season of gentures are stepping at the season Norsk Hydro has entered into a joint venture with Store Norske, the Norwegian coal mining company which controls

The Soviet Union, for one, disagrees, maintaining that the treaty—and therefore equal right for all—applies to the continental shelf beyond territorial waters. Most other major signatory nations such as the US, France and the UK are still sitting on the fence and have reserved their positions.

reserved their positions.
This legal dispute has not yet led to any concrete con-flict, but the eleventh offshore licensing round now in pro-gress, offers for the first time concessions in the area known

Mines based on Longyearbyen, "though it is a high-risk area." He readily acknowledges that the main reason for the oil com-panies' new-found interest in Spitsbergen is what it can tell them about the geology of the surrounding Barents Sea, which

is regarded as a much more prospective area. Some 12 wells have already been drilled on Spitsbergen, though only two in the last ten years, and all with disappointing results. A 13th well is currently being drilled by Trust Arktikugol, the Soviet coal mining company on Spitsbergen.

British Petroleum has been

carrying out seismic surveys on the glaciers of Spitsbergen for the last two summers after start-ing preliminary geological work in 1984. Elf Aquitaine is planning a third season of gen-oral geological surveys now for

a vast area of prospecting claims on Spitsbergen, with a view to collaborating in the

up their activities.

ing company on Spitsbergen. The main exploration effort According to the Norwegian will be concentrated offshore in Petroleum Directorate: "There will be concentrated offisher in coming years, however, and with new technological develop-ments such as Norsk Hydro's purpose-built Polar Pioneer drilling rig, the arctic waters are being opened up for all-year round exploration.

as Bear Island South, which immediately abuts the Svalbard Box.

Exploration onshore on Svalbard is currently enjoying something of a revival, with several oil companies showing renewed interest after the first wave petered out in the mid-1970s.

On the north Norwegian concluded in the north Norwegian concluded in the present timental shelf several promising lack of infrastructure in the region and the long distance to possible markets.

The continental shelf of the Soviet Arctic is the largest in the world. Until a few years ago the Soviet Union did not the 1990s at the earliest. bard is currently enjoying something of a revival, with several oil companies showing renewed interest after the first

Helicopter at a Statoil survey site on Svalbard where several oil companies

have renewed their interest in onshore exploration

Mr Henrick Ager-Hanssen, senior executive vice-president of Statoil, the Norwegian state-owned oil company, says: "The most important challenge in the further development on the Norwegian continental shelf is not any more the increased not any more the increased water depth nor the harsh climate. It is the dramatic fall in oil and gas prices that has taken place during the first part of this year, and the con-sequences it has on our perceptions of the future price de-

unlikely that the north Norwe-gian gas finds will be developed until alternative gas markets are found in western Europe, most probably LNG (liquefied view to collaborating in the structure search for profitable are found in western Europe, natural resources on Syalbard Statoil has been working on geological expeditions on Syalbard since 1977, and in the last couple of years it has begun seismic exploration of some of Still the Norwegian authori-

western Barents Sea was the first area opened by the Norwegians with the dirst well drilled an June 1980. The results since have been con-sidered quite encouraging and subsequent wells have demon-strated good potential reservoir rocks and rich source rocks. Two important gas finds, Aske-ladden and Albatross, have been made, as well as the most promising discovery, Snohvit, which contains both oll and

are good reasons to assume that major discoveries of oil as well as gas will be made in the Norwegian arctic areas." The main challenge to potential developments is considered to be not so much the technologi-

shore exploration except in shallow areas of the Caspian Sea. But they have now acquired both seismic vessels and a number of drilling units These include three large drill ships with dynamic positionsing systems built at the Rauma Repola shipyard in Finland. The vessels are some of the most advanced drilling units for arctic offshore areas in

The first drilling operations in the Soviet Barents Sea were in the Soviet Barents Sea were begun in May 1982 by one of the Finnish built drillships, Velen-tin Shashin, Drilling has been stepped up with the addition of more units, but according to a recent study by Norway's Fridtiof Nansen Institute: "The operations have run into con-tingus stechnical problems which tinous technical problems, which have caused long delays."

couple of years it has begun seismic exploration of some of the century.

Still the Norwegian authorities are putting increasing the calculated effort as regards to find oil and gas on Spitsbergen," says Mr Johs Vik, the Norwegian Commissioner of the century.

The institute says: "The Soviet offshore venture has the character of a deliberate, well-calculated effort as regards planning and input of equipment. Such underlying ambi-

The problems encountered by the Soviet Union in the Barents Sei, according to the report, are due mainly to inexperience, as the Soviet Union has no offshore industry of its own comparable to the West. It suggests that the Soviet gas industry may choose to invite large-scale foreign participation in Barents Sea oil exploration and possible development.

"Large-scale Western participation is a prerequisite for "Our local organisers are

"Large-scale Western participation is a prerequisite for major progress in oil exploration in the Soviet Barents Sea," the report says. "If the Soviet Union really wants to make this area a serious option for oil production in the 1990s, extensive outside assistance will be needed in both exploration and production."

Tourist success endangers the wilderness

GOVERNMENT promotional who they say trample the campaigns to entice tourists to vegetation and frighten the Lapland are proving so successful that visitors flocking to the arctic crown of Europe in search of natural beauty and sealthed and hadren and hadren.

Another complaint is that solitude are beginning to threaten the very wilderness which attracts them.

which attracts them.

The area now generates about one-tenth of all tourism in Norway, Sweden and Finland. Travel agents are selling nearly 2m bed-nights a year north of the Arctic Circle, a region billed as the Land of the Midwight Sym Europe's Last

north of the Arctic Circle, a region billed as the Land of the Midnight Sum, Europe's Last Great Wilderness and the Home of Santa Claus, depending on the season.

During the short 12-week summer period, 120,000 tourists last year visited Norway's North Cape, a previously desolate coastal beauty spot which happens to be Europe's most northerly headland, and an ideal vantage point from which to watch the evening sun skim the horizon before it rises again driven to a forest lodge for a the horizon before it rises again

"It may not seem very many people compared with major tourist attractions elsewhere in Europe," says Mr Howard Saunes, research manager at ne Norwegian Tourist Board. But compared with an "But compared with an indigenous population of only 70,000 people in northern Norway, it is quite an invasion." Each year, about 3m visitors spend NKR 8,500m (£620m) in Norway, about 1½ per cent of the country's GNP. In neighbouring Sweden, tourism annually adds SKR 10,000m (about

This Christmas day-trippers will be able to fly by Concorde from the UK to Rovaniemi on the Arctic

filipn) to the economy, and Lap-land, or Samiland as it is now known, is high on the list of priorities.

"It is an important source of income to us," Mr Saures says. "Especially in the north where the opportunities for generating tobs are less."

The traditional attractions for visitors to Samiland are hiking, climbing, bunting, dshing and Last year, 1.6m bed-nights were sold in the northern pro-vince of Norrbotten alone, com-

pared with 7.5m for the whole of Sweden. In Finland, which boasts more than 600 new blocks for tions are not matched by per-bidding towards the end of the 1980s.

The Troms I area in the south western Barents Sea was the first area opened by the Norwegians with the dirst well sarents Sea, according to the Barents Sea, according to the dissipation cantre provides 4,500 beds in simple cottages and first class hotels—with slalom slopes, ski-lifts and illuminated ski-treport, are due mainly to in-

reindeer grazing land.
"Our local organisers are negotiating with the Lapps (Sami) all the time. It is much easier to discuss these issues

tys. "If the Soviet wants to make this with them now than, say, 10 or us option for oil 15 years ago. They have a more us option for oil 15 years ago. They have a more positive attitude because they assistance will be have realised that tourism the exploration and brings money and jobs."

To this end, the Nordic Council is planning to build a zoo of 600 animals at which it will study and breed bears, lyuxes and other rare arctic species.

Not all Sami are happy about the rise in tourism, however. Many reindeer herdsmen want tighter controls on visitors,

Another complaint is that tourists drive too quickly, intent only on reaching the North Cape to see the midnight sun. "Tourists may take a quick photograph of someone in traditional dress by the roadside, or buy a pair of reindeer boots, but they rarely show any interest in our culture," they say.

Santa Claus, be given the oppor-tunity to buy souvenirs, and driven to a forest lodge for a 50-dish meal with more cham-pagne and wine, served by Sami in traditional red-and-blue tunics and pompom hats.

The cost to the Christmas revellers, who after yet more Champagne will be back in Brittain by early evening, is 19955.

Vine

Britain by early evening, is 1965.
For wealthy tourists who have tired of more traditional holidays and prefer to stay longer, Sami guides at Inari, 120 miles north of the Arctic Circle, will take them salmon fishing, panning for gold or shooting fierce rapids in 16 seater canvas boots. In winter, the tourists watch reindeer round-ups or join reindeer round-ups or join safaris. Encased in thermal underwear, down-filled anoraks and fur hats, they are packed smally in reindeer-drawn pulkas and drawn to the sound of tinkling bells across the snow-clad fells in temperatures as

low as -30 deg C.

"The groups who've been on our expeditions constantly urge us to plan something new, and more demanding," says Timo more demanding," says 'limo' Lappalainen, a guide at Inari, 120 miles north of the Arctic Circle. "One Italian group wanted to ski to Nuogram, the northernmost place in Finland.
"Then somebody got the idea of ski-ing to the North Cape in Norway. It took us several days,

skiing through completely deserted fells." With the steady development of tourism in the north state tourist chiefs urged their restransport facilities in the arctic

regions.
In 1984, ignoring the advice of military strategists, and to the horror of many Sami leaders, government officials opened a new road which sliced right through Samiland, linking Narvik in Norway to Kiruna in de. Sweden, where it joins an older road to northern Finland. The difficulty for the Sami herders is that while tourism may provide some of them with a welcome supplementary in-come, the roads which bring the tourists bring noise and disrup-tion, and sever traditional migration routes of the highly-sensitive reindeer.

Icebreakers key to trade

"Icebreakers of the future will have three rudders and three propellers. These would be up to 30 feet high with 70,000 horsepower shafts. The result is a ship of 210,000 hp which could travel at a steady two or three knots through ice nine feet thick," Wickman says. Designers at Wartsila, which builds 60 per cent of the world's icebreakers, believe it is now theoretically possible for ships to smash through ice ridges of 90 feet thick, the equivalent of five double-deck buses stacked

one on top of the other.

"The only problem is the price," Mr Wickman says. "A ship of this type would cost approximately £200m, but you would also need but to the control of the cost approximately £200m, but you would also need but you would also need huge cargo throughout the year.

ships to make it pay."

Each winter, with the help of Finnish expertise, Soviet conneighbour is moving in this direction, not least because of the urgent need to develop Siberia and Yakutia.

Stretching 4,000 miles from the Urals to the Pacific, these arctic regions are so rich in untapped minerals that they could become the mightlest in-dustrial area of the 21st century, with the potential to transform the Soviet Union into the

Until recently these riches a Finnish industrial enterprise.

were inaccessible. Now, icebreakers are increasingly providing the transport links neces
Future generations of ice-

ports like Kemi, Oulu and Rashe—the lifeline for many paper and pulp, chemical and steel plants—were icebound,
Now, Finland spends nealy
330m a year operating and
maintaining a fleet of 10 icebreakers to keep the ports open
throughout the year.
Each winter, with the help of

Finnish expertise, Soviet con-rouse in the Arctic Ocean nudge further east towards the Chukchi Peninsula. Nuclear icebreakers have already opened up year-round shipping lanes from Murmansk to the Yenisei River, along which hundreds of small ships move more than 5m each summer hundreds of

tonnes of cargo a year.

"After 50 Soviet ships were trapped in the nine-foot thick ice in the winter of 1984-85, of navigable waterways. world's richest country.

The Arctic already provides

there was a feeling among the Soviets that there must be at

A NEW generation of Finnishdesigned icebreakers is
expected to revolutionise trade
in the Soviet Arctic, and could
help to open up the fabled
North-west and North-east
passages by the end of the
century.

"We can solve virtually any
problem in the arctic now,"
says Mr Goeran Wickman, of
the Wartsila Arctic Research
Centre in Helsinkl.

"Icebreakers of the future
will have three rudders and
three propellers. These would

65 per cent of the Soviet
Union's oil, 32 per cent of its
says.

Union's oil, 32 per cent of its
says.

Now, under an agreement
with V/O Sudoimport, Wartsila
is building two 52,000 hp
nuclear icebreakers specially
carbon reserves. There is
enough coal to supply the world
the Wartsila Arctic Research
Centre in Helsinkl.

"Icebreakers of the future
billion's oil, 32 per cent of its
says.

Now, under an agreement
with V/O Sudoimport, Wartsila
is building two 52,000 hp
nuclear icebreakers of north Siberian
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viding the transport links necessary for their extraction.

The Soviets are well aware of Finland's own success in opening up shipping lanes to industrial centres in the Gulf of Bothnia.

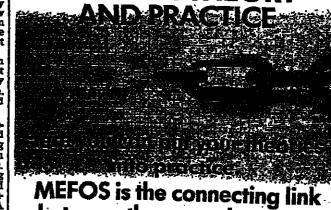
Until the 1970s northern ports like Kemi, Oulu and Venise mute 1858.

Future generations of ice-breaking ships will be equipped with a unique air bubbling system to prevent friction between the ice and their hulls. Prototypes on 14 icebreaking cargo ships have already proved successful on the Murmansk-Yenisei route. Known as SA 15s, these ships are capable of operating through three-foot-thick ice even when carrying 15,000 tons of cargo.

Extensive research and development work by Wartsila engineers has also produced a series of air cushion vehicles capable of operating in coastal

carrying up to 40 tonnes of cargo, would be of immense importance in Siberia, where

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plant and industrial fields Clients worldwide choose us for our technical ability, independent approach and assured confidentiality.



The Barents Sea

ARCTIC REGIONS 3

Kiruna's ore losses stemmed by job cuts

THE FORTUNES of Kiruna, decisive opening of a railway sweden's most northerly municipality, have always been intiport of Narvik in 1903.

In the cutback at LKAB has economic well-being of LKAB. been painful with open unemployment still at around 8.5 per ore mining company. Like so cent in Kiruna. "It left us with appeal to take advantage of the contract of the con

western Europe.

By the end of the 1970s and early 1980s, there is a new spirit of optimism in Kiruna was deep in crisis, as Kiruna today. The state-owned another at LKAB and iron ore production plunged until by the carrie 1970s. another at LRAB and from ore production plunged until, by the early 1980s, it was less than half the 1974 peak of 31m tonnes. In one year, from 1981 to 1982, LKAB's share of the market in western Europe dropped from 18 to 9 per cent.

The company was forced to make drastic reductions in its workforce to stem the losses and as a result the population of Kiruna has dropped sharply from a peak of 31,200 to a pre-sent level of some 26,800, as people have been forced to leave the region to seek work

ore mining company. Like so many arctic communities dependent on one major employer, it base and an over-sized adminishas had to endure wild fluctuations as the mines have followed the vicissitudes of the world iron and steel industry.

With 400 kms of tunnels LKAB operates the world's largest underground mine at Kiruna, and today is the only major producer of iron ore in western Europe.

Cent in Kiruna. "It left us with many empty houses, a lower tax base and an over-sized adminishance and services," says Mr Lars Essling, deputy chairman on the Kiruna municipality and one of the main forces behind the vicissitudes of the world's critical adminishance and an over-sized adminishable and an over-sized adminishable and an over-sized adminishance and an over-sized adminishable and an over-sized adminishance and an over-sized adminishable and an over-sized admi



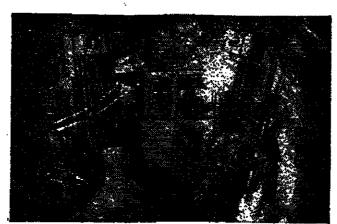
of improving communications links offered by more frequent air connections to Stockholm, the extension of Kiruna Airport's runway, and the opening in 1984 of a direct road link to Narvik and the Atlantic coast

Narvik and the Atlantic coast of northern Norway.

Despite these efforts it is still the performance of LKAB, however, that most crucially determines the fortunes of the region. In the 1970s LKAB supported directly or indirectly more than 90 per cent of all employment in Kiruna, and even today it still supports 70-80 per cent, says Mr Wiking Slostrand, LKAB managing director who joined the company in 1981 as part of a farreaching management shake-up.

In the seven years from 1976

and the state was forced to pour in more than SKr 5bn to keep in more than SKr 5hn to keep the ailing concern affect. The financial aid together with a series of radical restructuring measures have returned LKAB to financial health during the past three years, however, and in 1985 and 1985 it is expected. past three years, however, and in 1985 and 1986 it is expected



Drilling rig at work in the Kiruna mine

subsidiaries in operations such as coal trading, uranium and had the capacity to produce international consulting in order 25m tomes of ore a year, but to concentrate on the core iron the new management set about

ore mining activities.

One open-cast mine at Syappavaara has been closed, the workforce has been more than says. "Everything—personnel, halved, the head office moved from Stockholm to Lulea, investments, production equipment—were adjusted to the new improved ore qualities have been developed. The company demands more then we would has mounted a major sales and produce it with the same work-marketing effort to win back force." marketing effort to win back European market shares from its main competitors in Canada, Brazil, Australia, Mauritania, Liberia, Venezuela and South

pany in 1981 as part of a far-reaching management shake-up.

In the seven years from 1976
to 1982 LKAB ran up losses at
an average of SKr 500m a year,
and the state was forced to pour
in more than SKr 5hm to keen
in more than SKr 5hm to keen
where there are no other jobs."

Kiruna is still a young community, which only really came into being in 1900 with the opening of the ore fields and the Wiking Sjostrand: cut costs in the market to be short-lived.

At the same time, LKAB sought to improve its products in line with changing market demands. The market for high phosphorous ores has shrunk rapidly during the past decade, with many steelworks closing down and others going over to low phosphorous operations.

Technical developments have

enabled LKAB to reduce the alkaline impurities in its ore, while at the same time a new type of blast furnace pellets, so-called olivine pellets, have helped the group overcome the traditional wide fluctuations in the pellets market.

With its much leaner organi-sation LKAB still managed to produce 18m tonnes of ore last year with deliveries of 18.9m tonnes and for 1986 Mr Sjostrand expects deliveries to exceed 19m tonnes with production at 18.5m tonnes.

The steel market in the European Community—80 per cent
of LKAB output goes to Europe
—has weakened this year, but
LKAB has managed to increase
its market share. With production running at full capacity it
now has about 12 per cent of the
European market compared with
9 per cent in 1982 and 15 per
cent in 1979-80.

cent in 1979-80.

Profits soared to SKr 833m (after financial items and extra depreciation of SKr 192m) last year, the best result in LKAB's history with a return on capital of 19.7 per cent, and profits are expected to reach close to the

Kevin Done

Gateway to √✓ ✓ Kirkenes the Barents Sea Kirkenes is the largest trade, industrial and population centre in the municipality of Sør-Varanger, situated in Finnchoice di potential development areas make the city an ideal choice for those mark, Norways northernmost county. Zwishing to meet the future challenges of the arctic regions of Scandinavia. The industrial environment of Kirkenes, its excellent communication sy Three of these challenges are: * Oil exploration in the Barents Sea is in and From its situation and historical backits initial phase, Kirkenes is a natural centre for business interests in the west ground, Sør-Varanger, -the border district in the North-, will be a natural destination for tourists in coming years. who have the foresight to see the opportunities that beckon in the arctic * Kirkenes is a centre for extensive trade activities between Norway and the Soviet-Union. This trade is on the increase, and promises interesting commissions in the future. The history of mining in Kirkertes goes back over 80 years. An offshoot of this is the development of a modernichemical metallurgical industry as well as Kirkenes has excellent air connections to Oslo and the other capitals of the Scandinavian countries. Further information is available upon other engineering activities.

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Minerals hope in Kola Peninsula

MINERALS, and possibly off ministries of ferrous metal-shore oil and gas, are what the lurgy, fertilisers industry, and Scandinavians want from the construction materials industry. Kola Peninsula, the north-west corner of the Soviet arctic ago and is due to produce its adjacent to northern Norway and Finland. Scandinavian companies are vying with each other 1986.
for a stake in what could prove

panies are vying with each other for a stake in what could prove to be an important source of future minerals production.

The Russian authorities have said that the Kola Peninsula contains more than 700 minerals, and they have approached several mining and engineering companies in Norway, Sweden, and Finland expressing an interest in Scandinavian mining expertise, technology and equipment.

1986.

There are three main areas of potential business. The first is to see whether the companies can be of any help in improving the existing production in the Soviet apatite mines near Apatiti.

Phosphate is the natural phosphate and flouride of calcium and is used in the manufacture of fertilisers. Russia mines 50-55m tons of ore in the area, producing

Scandinavian mining expertise, technology and equipment.

Scandinavian interest in the Kola Peninsula's mineral potential started to kindle in the 1980s, but since the end of 1984, the Russians have taken the initiative to invite various companies to talk about the possibility of participating in mineral projects.

Russia mines 50-55m tons of ore in the area, producing between 18 and 20m tons of applies a year, and wants to improve its technology and level of production.

The consultancy arm of the Swedish mining and minerals company Boliden is one suitor for the task. At the moment, the Russians are operating an

mineral projects. concrete More concrete discussions have taken place this year, with "working groups" and business delegations shuttling to and fro on Aeroflot between Moscow, Murmansk, and the Scandi-

mavian capitals.

Most of the companies are reluctant to talk about the proreluctant to talk about the project in detail because they say negotiations are still at a sensitive stage, though according to at least one husinessman:

"It takes a long time to hold talks with the Russians, and who knows when we will get a signed agreement."

who knows when we will get a signed agreement." Several Finnish companies, (including Outokumpu, Kemira, Partek, Lohja and Rautaruukki) have joined a Soviet-Finnish working group with representatives from the Soviet

open pit, but they want to develop an underground mine project and need advice on how to prevent the rock from

caving in.

Mr Jan-Erik Nelleus, technology transfer manager at
Boliden, says a similar sort of
mining project in Sweden
would cost about \$100m to
open, develop, and equip.
Boliden has experience of such mines in Kiruna where the apatite comes together with

Boliden needs the apatite because it used to produce phosphoric acid at Boliden's Helsingborg plant. The particular attraction of Bussion apatite is that it is free of flourine and chlorine, and so can be used in the production of cattle

various minerals from the waste which is left over from apatite

One Norwegian company spokesman says: "We are desperately in need of basic information about the mineral composition of the waste ore. composition of the waste ore.
The Russians are supposed to
be supplying us with this, but
one needs patience."
"For the time being, the companies do not know whether the
project is technically feasible
or even economically worth-

Partek, the Finnish minerals pany, is interested in both pro-viding the technology for an extraction project, and in using the end-products. The company wants to upgrade some of the minerals it uses, for example in the manufacture of mineral wool which is used for heat and

cold insulation.

"This mineral extraction is a very large project." says Jan-Erik Nelleus. There are five apatite mines in the Hiblinski district and the Karvdor district, and three ore dressing plants.

Boliden expects to find titanium and iron ore in the waste, as well as rare earth metals, and various minerals used in aluminium production, in the ceramics industry, and in cold insulation.
"This mineral extraction is a in the ceramics industry, and in a big find.

However, "We still need to

The second (and to many of the Scandinavian companies, most promising) area of business, involves the extraction of the second (and to many of while recovering, what production levels we shall use, and what are the export possibilities," according to Boliden's

which is left over from apaute mining. According to their estimates, the Russians have above 500m tons of waste ore containing other valuable minerals. Different companies of keen for payment in production so far as this concerns minerals used in their own metallurgical manner in Finland, wants worked plants in Finland, wants currency payment for the nickel project in Petsamo on which they are negotiating now.

Norsk Hydro says that it, like other Norwegian companies, has been invited by the Russians to "pick over the waste ore."

For the Norwegian company Elkem, the chief attraction is not an much the minerals but not so much the minerals, but the application of their smelting mology and expertise.

The least feasible of all the Peninsula is that of starting work on "greenfield deposits." So far, only Norsk Hydro, which produces nitrates for explosives, has shown a serious interest and wants to get involved once the

Space research programme grows

THE FIRST satellite pictures of the Chernobyl nuclear disaster were produced by the satellite image corporation (Satellite). Northern Lights, one of the Northern Lights, one of the subsidiary of the Swedish Space Corporation (SSC) based in Kiruna. Data for the pictures was received at Esrange, SSC's nearby rocket range and satellite control station, from the US Landsat and French Spot remote sensing satellites. Spot remote sensing satellites.

"In these latitudes we can be seen the special access to this sort of plasma physics," the special access to this sort of plasma physics, and accepting the technique of incoherent scatter radar. The real expansion of scativing the technique of incoherent scatter radar.

"In these latitudes we can be seen applied the special access to this sort of plasma physics," the special access to this sort of plasma physics, and from satellites in polar says. Prof. Bengt Hultquist, director of the Kiruna Geophysical Institute. It is only here that we can study in detail nearby rocket range and satellite control station, from the US Landsat and French Spot remote sensing satellites.

 $G^{\perp 1}$

remote sensing satellites.

"Chernobyl demonstrated that we had a working facility here with rapid reactions, that could programme and process data and then distribute it very rapidly," says Mr Arne Helger, managing director of Estange.

"From the pictures you could not the pictures you could not the picture and you see there was damage and you could see when the other reactors were turned of.

The space industry facilities in northern Sweden far above the Arctic Circle may still be modest, but the location at such high northern latitudes gives modest, but the location at such high northern latitudes gives Kirung a unique advantage both as a base for certain scientific research and as a satellite ground station for satellites in ground station for satellites in

Sweden is also entertaining sweden is also entertaining ambitions for turning Esrange into a launching range for "low-cost" satellites by the early 1990s, partly to take advantage of the opportunities offered by the problems of both the US Space Shuttle and the European Ariane satellite launching systems.

1950s with the setting up of the Kiruna, Geophysical Institute. land, most notable thousand in Fin-1950s with the setting up of the Sweden and Solars through the runner started the Estange Kiruna Geophysical Institute. land, most notably through the runner started the Estange which has played an important Elscat (European Incoherent facilities in the 1960s—and work part in developing Sweden's Scatter Scientific Association) has recently begun on a role in magnetospheric and project, which conducts SKr 200m investment project to in magnetospheric and project,

physical Institute. It is only here that we can study in detail from the ground with electromagnetic measurements, sounding rockets and satellites."

Since the 1960s Esrange has served as a launching range for sounding rockets and research balloons. Today, with six permanent launchers it can handle most types of sounding handle most types of sounding rockets, such as the US Arles, the US-Canadian Nike-Black Brant and the UK Skylark. A guidance system for sounding rockets developed by the

more than 500 kilometres from About half of the rockets launched today are equipped with recovery systems and the possibilities for land recovery make Esrange very suitable for microgravity experiments using

There is scientific co-operation in space research across the frontiers of Arctic Scandi-navia with linked facilities at

come within the coverage zone of Earange. "You get access to almost all the trajectories of a satellite at Kiruma." Mr Helger

The number of satellite programmes in which Estange is involved is growing rapidly. For the US Landsat remote sensing satellite Kiruna acts as a localistic little in the control of the c

Remote sensing data are used to both monitor and map earth resources. Specific grops, trees, soils and so on can be identified by their so-called "spectral sig-nature" which is unique for which is unique for nature" which is unique for every object. Esrange has a contract for receiving data for the Japanese Exns-C scientific satellite which is studying the ozone layer, and from 1967 it will also be carrying out satellite control for the Japanese Mos-1 maritime observation satellite which will be used for satellite which will be used for

charting ocean resources. Much of Esrange's work is carried out for the European Space Agency (ESA) — its forerunner started the Esrange mospheric research.

The Scandinavian arctic is phere, the ionosphere and station for the ERS-1, the

data reception, processing and control.

control.

Earlier this year Esrange began operational work for its first Swedish satellite customer, when the country's Viking scientific satellite, Sweden's first satellite, was launched by an Ariane rocket from French Guyana into polar orbit. It will also handle the satellite control operations for the Tele-X, the Nordic countries' joint telecommunications and broadcasting satellite, due to be launched ing satellite, due to be launched

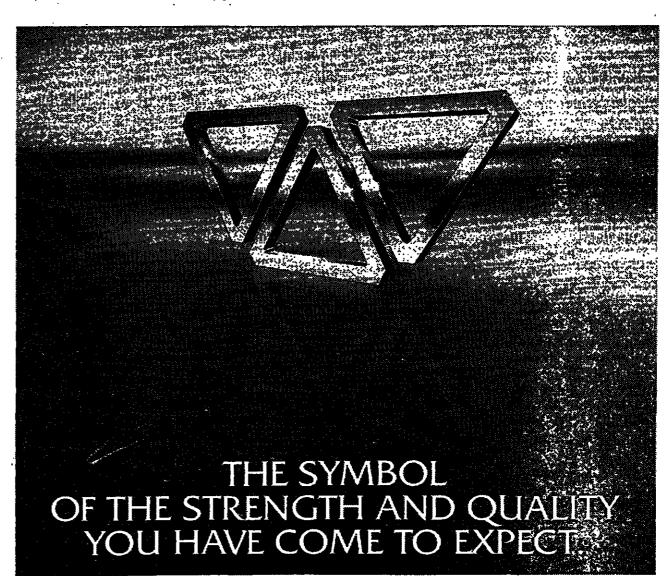
As part of the future develop-ment of Esrange Sweden is now pushing for the site to be developed as a more fully-fledged rocket range for sateline harms acts as a more fully-processing, while for the French Spot remote sensing satellite it carries out both data reception and satellite control.

The number of people

The number of people directly employed in the space industry around Kiruma is presently some 200, but Mr Lars Essling, deputy leader of the Kiruna municipality, believes that figure will grow to 300-350 over the next four to five years. We think that is just the The municipality has been investing much time and money in establishing space education

and training resources in Kiruna, and the region is now beginning to lobby hard to make Kiruna an important component in a so-called "space university" which would bring together teaching and research facilities at various institutions around the country with the practical operational facilities that are starting to take root in the Arctic.

Kevin Done



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Norway and the Soviet Union both maintain a strategic presence in this remote archipelago

Svalbard: mining acts as a monitoring aid

ror several decades the Norwegians and Russians have mined coal on Spitsbergen, the main Svalbard island. For both sides the operations run at a considerable loss, but it is a cost both are prepared to hear in a constant of the constant o cost both are prepared to bear in order to maintain a permanent presence in the archi-

The strategic importance of the Arctic has grown rapidly, not least with the development of the Kola Peninsula by the Soviet Union into the world's most powerful military base. Under the terms of the 1920 Svalbard Treaty, under which sovereignty over the islands, was given to Norway, Svalbard was virtually made into a demilitarised zone. Norway is not allowed to establish naval bases or fortifications on the islands, and cannot use the archipelago for "war-like purposes."

At the same time it has to allow nationals from all the signatory states—there are cur-rently 41—to undertake various commercial operations on the islands on a non-discriminatory basis, chiefly exploring for and exploiting coal, minerals and recently petroleum

American, Russian, British, Norwegian, Dutch and Swedish companies have all tried to make a go of coal mining on Spitsbergen. But only the Norwegians and the Russians have stuck it

wegians each produce about 500,000 tonnes of coal a year 500,000 tonnes of coal a year from the world's most northerly mines, but the Russians maintain a population virtually double the Norwegian. They are also much more self-sufficient and have even bravely established a farm with dairy cows, pigs and chickens at 78 degrees north, the same latitudes as the Northernmost part of Greenland Northernmost part of Greenland and 1,000 kms beyond the north

The mining communities are totally isolated from each other. There are no roads on the islands apert from locally within the mining communities, and the Soviet settlements of Barentsburg and Pyramiden lead a separate existence with supply lines and communications directly to the Soviet Union nather than to the Norwegian mainland

Union rather than to the Norwegian mainland.

Barentsburg and Pyramiden, with a population of 2,200, even follow Moscow time, while Long-yearbyen, the Norwegians' administrative centre, and the small mining settlement of Svea is two hours behind, following Osla time.

Osio tame.

Norwegian sovereignty, earlier more theory than practice, has been bolstered in the past 10 years by conscious moves from

special Svalbard budget had swollen to NKr 73m this year. months of unrelieved winter darkness and four months of unbroken summer daylight.

Of this more than half, or NKr 41.5m is a direct subsidy from the state budget. In

> was a change of policy to make administration a reality," says Mr Lars Eldring, who returned to Svalbard in the summer for a second period as Governor following an earlier term from 1974 to 1978. "It was realised in Oslo that we could lose our grip on Spitsbergen, the local governor had no means of finding out what was happening."
>
> In 1976 the Governor was given a helicopter and was able to institute a weekly visit to the Soviet community of Barentsburg. While the Norwegians do little to interfere in the daily life of the Soviet settlements, they are taking increasing steps to enforce tougher measures to protect the vulnerable High Arctic environment, and the local commissioner of mines exercises his right to inspect the Russian a second period as Governor fol-

missioner of mines exercises his right to inspect the Russian

SVALBARD, the Norwegian monitoring what is going on in archipelago in the High Arctic, the High Arctic.

is the only place in the world where there is a Soviet community on Western soil.

At 63,000 square kms, Svalincreasing resources have been put at the disposal of the local governor.

Lands and Belgium combined, governor. From only NKr 3m in 1971 the

> from the state budget. In addition another NKr 186m is paid out by different ministry budgets in support for activities on Svalbard, most importantly NKr 140m to Store Norske Spitsbergen Kulkompani, the loss-making state-owned coel company, which operates the Norwegian mines on Svalbard and runs many of the local services. this century. The first person to bring a cargo of coal from Svalbard to Norway was the Polar skipper, Soren Zachariassen, from Tromso in 1899. But the first company to establish permanent operations was the US Arctic Coal Company, formal in Posten in 1006 by services. formed in Boston in 1906 by John Munro Longyear. He gave "From the mid-1970s there

> > The US company operated from 1910 to 1916, until it was taken over by Store Norske.
> >
> > The Russians appeared on the scene in 1932 when Trust Arktikugol, the Soviet mining company, bought the Dutch mining operation at Barents-burg, which Netherlands in-terests had operated from 1921 to 1926.

Store Norske is Norway's only coal company. With a workforce of 700 it employs directly close to 60 per cent of the Norwegian population on Syalbard. It is much more than it. just a mining company, and given Svalbard isolation in the High Arctic it has to pro-vide most of the local infra-structure. It looks after the

hol—in accordance with a local rationing systems—it supplies food, it builds houses, runs the bus service and provides accommodation for visitors. There is no hotel on Spitsbergen. Until the state stanted to carry part of the burden in recent years, it also ran the hospital, she school, the total responst. his name to the main Norwe-gian settlement, Longyearbyen.

and air transport.

"Store Norske is a complex society," says Mr Ingwald Ohm. managing director, who himself worked as a miner at the coal-face on Spitisbergen in the late 1940s. "We have more than one product. We don't only produce and have also all the community."

product. We don't only produce coal, but also all the community services. That is a service for our country worth at least NKr 50m a year.

"It you let Store Norske go bankrupt today, you would have to ask tomorrow. Who would run the society?" You would never new for that at ander

Under more Under more conventional accounting methods Store Norske continues to run at a heavy deficit. "We lose about NKr 100m a year," says Mr Ohm, "If we get NKr 460 per tonne for our coal, we actually need NKr 660." The company has budgeted for a loss of NKr 104m in 1986.

Turnover last year reached

Turnover last year reached NKr 276m, while production rose to a record level of 507,000 onnes from three mines, two in Longyearbyen and one in Svea. The company is planzing for annual production of 510,000

per cent of Store Norske's strategic presence in the proven and probable reserves of tive High Arctic.

28m tunnes are located, and production is due to rise sharply to 180 000 to 200 000 to propes. o 180,000 to 200,000 tonnes a

Mountains and frozen sea in southern Svalbard, high in the Arctic At Longyearbyen, Sinre Norske is still mining seams that are only 60 to 90 cm thick, but at Svea it has found new

reserves in part with seams up to five metres chick, which will allow a far greater degree of mechanisation in the mining operations. horizontally into the permafrost of the mountainsides rather than deep underground in shafts. The problems of mining

in permanently frozen groun involve chiefly the dust. The air in the mines is very dry often water cannot be used for reducing the dust, it would only freeze, and the coal dust can be highly explosive in big con

The conditions are tough and there is a turnover of at least 30 per cent of the workforce each year, despite the financial each year, despite the financial rewards, which include income tax at only 4 per cent—plus 9.9 per cent social security.

The main markets for the Norwegians' Arctic coal are the cement, steel and ferro-alloy industries in mainland Norway, but the company also has important markets in West Germany and Sweden. It is finding it increasingly difficult to sell in the Federal Republic, however, in the face of tough competition chiefly of tough competition chiefly from Australia and South

With such heavy costs in-volved in keeping the society running on Svalbard, coal pro-duction is hardly likely to be cut back. However, there are is the Norwegians' no alternative occupations and second mining settlement with the coal mining at least helps a population of less than 100, defray some of the expenses but it is here that close to 60 of miantaining Norway's

Kevin Done

Chernobyl threat to Lapp culture

SCANDINAVIAN authorities admit that they are at a loss to know how to halt the possible disintegration of the semi-nomadic Lapp, or Sami, culture following the contamination of reindeer herds with fall-out from the Chernobyl nuclear

Abnormal levels of caesium isotopes found in lichen, the principal food for reindeer, have forced Norwegian and Swedish officials to order the slaughter and burial of 180,000 animals during the next five years—well over a third of all the reindeer in Scandinavia

"Government compensation, however, generous, is only Odd Arnesen, director of rein-deer husbandry at the Nor-

wegian Veterinary Service. "Money cannot provide rein-deer and without reindeer cultural damage is inevitable. For the moment, we really can-not see a solution."

Only about 2,000 of the 45,000

Sami are still directly involved with reindeer husbandry. Yet reindeer herding remains the linchpin of the Sami culture, a cohesive element which binds families together and protects them from outside influences. It is also fundamental to the preservation of the language. At least 25 per cent of the Sami vocabulary describes the physical condition, age, colour and shape of reindeer, the size of their antiers, the quality of their fur and the various implements and customs associated

with the herds and their annual The significance of the deci-sion to alsughter the contami-nated animals is all the greater when seen against the pressures of gradual, and apparently irreversible absorption of the Sami into the more dominant

Nordic cultures. Despite generous contributions to Sami cultural funds, improved language courses and more Sami newspapers and radio broadcasts, a study in Sweden shows that five per cent of the reindeer herders and their families have no knowledge of their own language. Another 20 per cent cannot speak it, 45 per cent cannot read it, and 80 per cent cannot write it.

Among Sami who do not herd reduced the potential for reindeer, the figures are even reindeer husbandry, yet at the more alarming: 20 per cent same time it has provided have no knowledge of the secondary jobs which have language, 40 per cent cannot enabled the Sami to continue speak it, 65 per cent cannot tread it and 80 per cent cannot to be economically viable, a write 4t.

This decline can be linked directly to the pressures on reindeer grazing land.

The semi-nomadic herdsmen have lived in Samiland (Lap-land) since the time of Christ, probably after migrating from Central Europe, inter-marrying the ancient Finns and adopting their language.

They settled in a wilderness stretching from the Kola Peninsula in the Soviet Union,

For centuries, they followed the reindeer migration routes from the partially-forested tundra, where the animals feed on lichen in winter, to the Norwegian coast and mosquito-



A Lapp reindeer herdsman on his snowmobile

tioned land for training zones trucks, drive north and sell and artillery ranges; hydro-electric schemes have flooded valleys, re-routed rivers and The high cost of modern disrupted reindeer migration

Industry provided highly-particularly for calves, saturating the meat market and settlement and spawned the process of assimilation. The Sami have become a minority in their over the same and profit margins. in their own territory, and trapped in a victous economic cycle.

Industrial expansion in-creased the difficulties and

herd must consist of about 350 animals. Today, the Sami use light aircraft, radios and snow-mobiles to keep track of their animals—progress which virtually prohibits women and children accompanying the men during the migrations, and contributes to the breakdown of the culture.

Modern methods have often brought economic hardship. A snowmobile — which has replaced dog sleds as transport — costs the equivalent of oneaeross the top of Europe and down through the national because the intense cold splits boundaries of Finland, Sweden vinyl seat coverings, plays and northern Norway as far south as Trondbeim on the Norwegian coast.

— costs the equivalent of one-and-a-quarter reindeer, but because the intense cold splits boundaries of Finland, Sweden vinyl seat coverings, plays havoc with batteries and causes metal to snap, it seldom lasts more than two winters, after more than two winters, after which it is traded in for approximately 6 per cent of a reindeer's value.

During this time the snowmobile owner will use some 350 gallons of fuel a season,

free fells in summer.

But inevitably, the rich have to pay for numerous spare leaders stems from future natural resources of Samiland attracted industrialists from cost of maintenance and fuel for snowmobiles can be as Swedish match industries.

Geologists discovered the vast iron ore deposits at Kiruna, in Swedish Samiland.

Force falling.

Forest felling, power lines, Japanese. Realising that the new roads and airports have Sami can afford neither the drastically reduced the reindeer money nor the time to travel grazing lands and, more imporsouth to the larger towns, tantly, the calving grounds. Japanese salesmen sometimes Military authorities requisitioned land for training zones trucks, drive north and sell culture is doomed. Meanwhile, great that many Sami predict

culture is doomed. Meanwhile, the agonising, but necessary decision to slaughter radio-The high cost of modern active reindeer - almost the husbandry has led to an entire stock in central Samiland increase in the slaughter rate, -can only worsen the Sami's problems.

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Iron ore is transformed into steel in Norrbotten. Modern industry turning out high quality steel products. Forests and forest industries

The forests, which cover the greater part of Norrbotten provide an additional raw material which is refined by modern and varying forests industries.

The countryside and its delights Berries and mushrooms, which would be considered delicacies in the rest of Europe, grow feely in the forests here. In the pure, clear mountain streams and rivers you can catch excellent game fish. Reindear meat is another delicacy. A highly developed food industry handles the refinement and preservation of their special qualities.

Special industries in the land of opportunities Norrbotten can also boast an exceptional manufacturing industry. At the Luleå Institute of Technology they have developed one of the most advanced high-power laser devices in Sweden and it will soon be able to be marketed on a commercial basis.

Energy in Northern Bothnia

The river Luleally produces almost 14 TWH of which 9.5 TWH are exported to the rest of Sweden. One third of the country's peat reserves are to be found in Norrbotten. Up until now only a small amount of the energy resources have been effectively exploited – HEP, peat and wood. The reserves for the future lie in Nonbotten!

We'll put you in contact with Norrbotten and its industry: Utveckilngsfonden i Norrbottiens län (Regional Development Fund) 951 84 LULEÄ Tel.: int +46 920 20060



Länsstyreisen i Norrbottens län (Provincial Administration) 951 86, LULEA

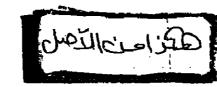


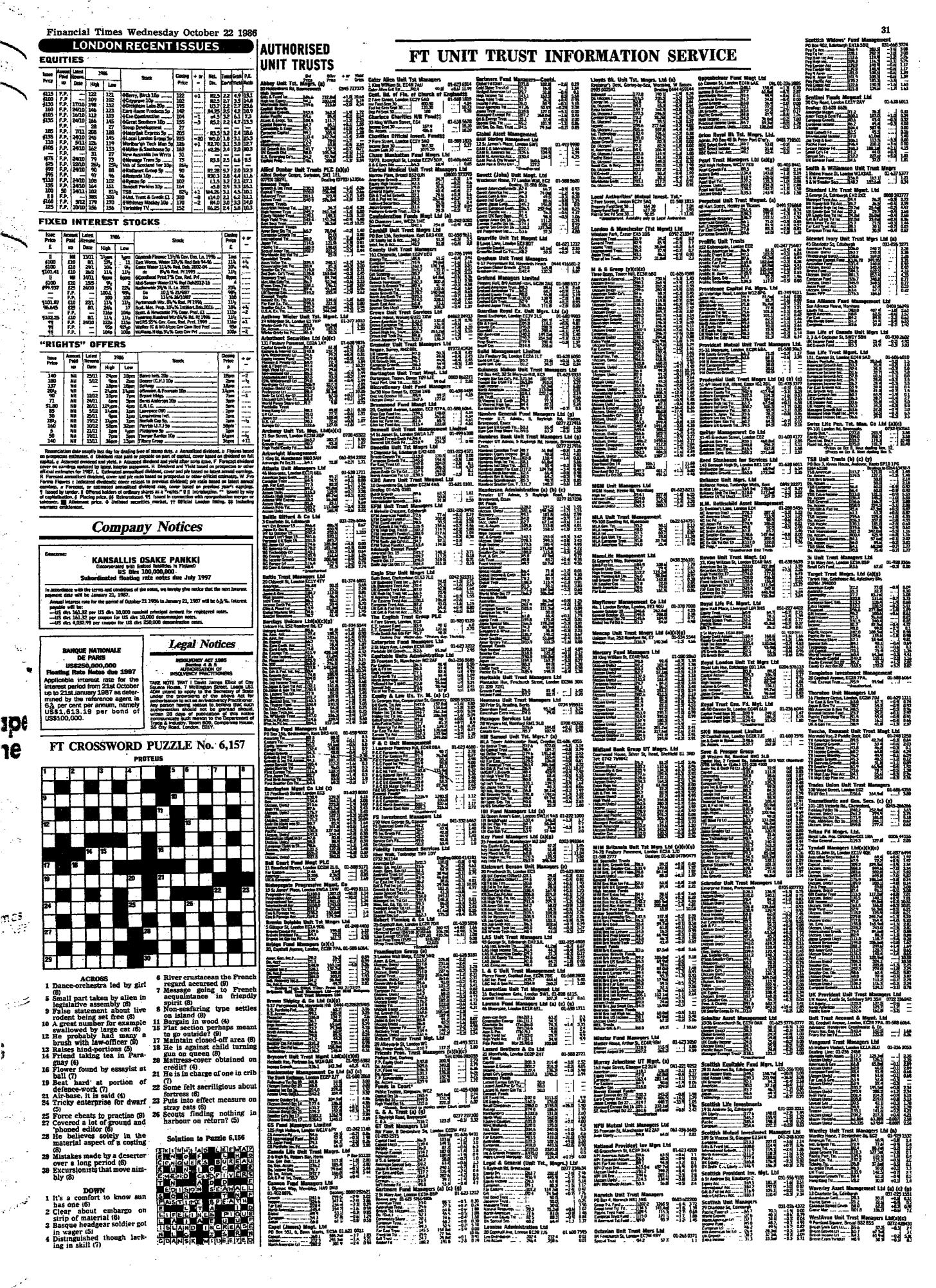
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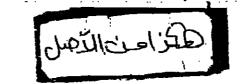
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Tin price climbs back above £4,000 a tonne

European free market broke through £4,000 yesterday for the first time in seven months.

prove to be part of a firmly by the extent to which each prove to be part of a firmly financial institution believes the reflects a substantial excess of demand over production. However, it seems likely that the tin improvement in the market. price will be subject to cou-siderable swings since the market continues to be over-

A high proportion of the estimated 80,000 tonnes of stocks is now held by banks, and brokers, which became unwilling owners of the stocks after the collapse of the Inter-national Tin Council last year in an avalanche of bad debts. The tin price fell from its last fixing on the London Metal Exchange of £8,140 per tonne in October 1985 to a 10-year low of £3,400 in mid

Yesterday's spot price in Europe of £4,000 to £4,080 up from £3,950 to £3,990 on Mon-

THE SPOT price of tin on the reflect the fact that strong de-European free market broke mand from industrial sources has recently met with a reluctance to sell by the Tin Council's creditor banks and brokers.

Analysts believe that the The present trend in prices recent rise in tin prices may is therefore strongly influenced

According to one analyst world output is now running at some \$0,000 tonnes a year below consumption which is expected to be about 150,000 to 160,000 tonnes next year. As a result of the sharp cut in production, stocks have fallen from about 110,000 tonens a year ago to the present 80,000 tonnes.

The collapse of prices after trading was suspended on the LME led to a cutback in Malayyear before the crisis. In Bolivia output is estimated to have been cut from about 20,000 tonnes to only about 6,000 tonnes at present.

As a result of these and other cuts, traders are beginning to see a firm prospect that stocks will fail to manageable levels. day. The price has risen by about £200 since the start of will fall to manageable levels. Although this may take a year upward novement in the market in Kuala Lumpur, Malaysia. The rise in price is said to support the price now.

One broker suggested that stocks could be down to 30,000 tonnes in a year's time, at current levels of production. Holders of stocks would then have a strong incentive to hold back from the market until the price of tin had risen more nearly to a level which would cause tin-producers to reopen some of the higher cost production which is now shut down.

The price which would create an equilibrium between supply and demand in the absence of excessive stocks is estimated by some analysis to be above £6,000 per tonne, and perhaps as much as £6,500. For this reason a movement to between £4,000 and £5,000 in the medium term is being predicted by

 AUSTRALIA'S BROKEN sian production of about 25 per extend by one week a three-cent from the 40,000 tonnes a month interim working agreement worked out following an eight-week strike in the sum-mer and due to expire last night, reports Renter from

> tion at the lead, zinc and silver units would not be interrupted. Further negotiations on changes in work practices sought by the companies (CRA and Broken Hill Holdings) will be held on Friday.

West Germany drawing up proposal for dairy cuts

NEW PROPOSALS to curb EEC similar to proposals for milk output by paying farmers to cut back their production are currently being drawn up by the West Germany Govern-

The plan is likely to be ready in the next couple of weeks and will certainly be discussed, along with other possible emer-gency measures in the dairy sector at the next meeting of

The ideas are significant not so much because of the support they are attracting — only Ireland has expressed strong interest at this stage — but because Germany is proving to be the member-state most reluctant to agree to the European Commission's urgent suggestions for reform. Mr Ignaz Kiechle, the West German Farm Minister, has consistently made so much to use at least 20 serious interest from overseas proposals of two years. The Commission's proposals for closing a major loophole in the would be based on the the system of milk quotas, suspending interest from overseas per cent of their quota for a buyers. The Commission's proposals for closing a major loophole in the would be based on the the system of milk quotas, suspending interest from overseas per cent of their quota for a buyers.

The Commission's proposals for closing a major loophole in the would be based on the the system of milk quotas, suspending interest from overseas per cent of two years.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending interest from overseas per cent of their quota for a buyers.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending interest from overseas per cent of their quota for a buyers.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending interest from overseas per cent of two years.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending intervention." Buying the one hand, and on savings the powers to suspend butter and SMP purchases at other control of the country per cent of two years.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending intervention." Buying the one hand, and on savings the powers to suspend butter and SMP purchases at other control of the country per cent of two years.

similar to proposals for a achieve the sort of drastic cuttemporary non-utilisation of milk quotas" put forward by the German Farmers' Union (DRV) earlier in the summer. The main difference is that whilst the unions argued that participation should be voluntary, Mr Klechle's officials are suggesting that such a scheme suggesting that such a scheme ought to be compulsory.

Under the DBV plan dairy producers would commit them-selves not to use at least 20

tonnes. Farmers are already eyeing the market in the copper-

The Zambian farmers, looking

ment's sudden announcement

last month that major commer-

Mr Andriessen, however, needs all the ideas he can get with butter stocks now a record 1.5m tonnes, skimmed milk powder continuing to pour into intervention, and little sign of serious interest from overseas

Kiechle, the West German Farm
Minister, has consistently made
clear that he is not prepared
to see a fall in his country's
farm incomes — a stance which
many people see dictated by
impending elections at the start
of next year.

Anything which Bonn considers acceptable is thus likely
to be taken seriously in
Brussels.

The ideas being discussed
are understood to be very

To he key attraction of the this of the this month's Farm Ministers
that he is not prepared
to see a fall in his country's
scheme according to the this month's Farm Ministers
meeting, although so far Mr
Andriessen shows little willingness to modify them or take on
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LONDON

Bank plans COFFEE futures

AN ATTEMPT to protect the Brent crude market from the sort of default and confusion which accompanied the sharp fall in oil prices earlier this year is being made by the First National Bank of Chicago.

The bank is planning to set up a "clearing centre" which would process transactions in the Brent market, monitor companies' exposure, look after the collateral put up against trades, and act as a money transfer centre for settlement of deals. Mr Ken Wilks of First Chicago said yesterday that most of the major oil companies had been consulted about the

scheme and had responded favourably. Further discussions are being held with the industry in London next week. The centre would act as an

clearing

house for

Brent oil

By Lucy Kellawsy

actions that would add contro to the market without interfer-ing with the way it works, Mr Wilks said. First Chicago has been working on the project for the last four or five mouths. If it gains acceptance from the in-dustry it might take about six mouths to set up.

Following the collapse in oll prices in February, trading in Brent dried up altogether. However, since then liquidity has gradually returned to the market, which has withstood the latest swings in the oil price apparently without upset.

WEEKLY METALS

All prices as supplied by Metal Bulletin. ANTIMONY: European free

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehous 2,35-2.55. CADMIUM: European free

market, min. 99.95 per cent, \$ per lb, in warehouse, ingots, 0.95-1.00, sticks, 0.95-1.00. COBALT: European free mar-ket, 99.5 per cent, \$ per 1b, in warehouse, 5.10-5.50.

MERCURY: European free market, min. 99.99 per cent, \$ per flask, in warehouse, 140-

MOLYBDENUM: free market, drummed molybdic oxide, \$ per lb Mo, in ware-house, \$.18-3.22.

SELENIUM: European free TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit WO.,

VANADIUM: European free market, min. 98 per cent V.O., other sources, \$ per lb V.O., cif, 2.47-2.54. URANIUM: Nuexco exchange value, \$ per lb U10, 17.00.

Better times for Zambian farmers

BY VICTOR MALLET IN LUSAKA

THE RAINS have come early to Zambia this year, soaking thousands of bags of harvested maize before they could be covered with tarpsulins or taken into storage from farms in remote rural areas. Zambians are familiar with such disheartening setbacks, the result of an acute shortage of transport as well as poor management and communications. But as much as 25 per cent in some from imported wheat in prefer that millers would have the rain cannot completely overshadow the fact that this increasingly and zent the subsidy, has had to bring in locally-grown grains—as a year from locally-grown grains—as a year from locally-grown grains—bag and then reciain the subsidy, has had to bring in wheat from overseas, although the solution of the fertiliser substitution of the ferti is likely to be faced with a new kind of African headache—how kind of African headache—how to deal with grain surpluses rather than shortages. Zambia's agricultural revival,

rather than shortages.

Zambia's agricultural revival, encouraged by the end of a drought, owes much to westerninspired economic reforms.

Prices paid to the country's long-neglected farmers are being steadily increased and subsidies which benefit politically powersteadily increased and subsidies which benefit politically powerful city dwellers are being reduced—a move described one reduced—a move described one banker in Lusaka as "a political hot potato."

At a time when the copper and cobalt mines, which earn about 95 per cent of Zambia's are outraged by the Government's sudden announcement.

foreign exchange, are approach-ing the end of their productive life and industry is stagnating



sidy. With demand for grain with demand for grain unlikely to show a sudden increase commercial farmers are turning their attention to cash crops such as coffee. It is hoped that coffee exports, 600 tonnes this year, will rise to about 6,000 tonnes in the next five years or so. five years or so. Even a country with Zembia's assets—unused land, water and cheap hydro-electricity—has

serious obstacles to overcome. Land available for farming is often communally owned and therefore difficult to buy for commercial farming, Managerial and bureaucratic skills are scarce, Road and rail transport within the country and to the port of Dar es Salaam in Tanzania is unreliable, while

list month that major commercial farms would next year for eventre of imported inputs. Zambia has turaed to agriculture as its great hope for the 15th great hope for th

MARKETS

COFFEE futures prices bounced up again yesterday after falling for two successive trading days—the nearest the market has come to a sustained move for some time. The January position, which had fallen £10 last Friday and £79.56 on Monday, recouped £26 to £2,199 a toune. Dealers said the rise was due to an accumulation was due to an accumulation of covering against short positions prompted by reports of fresh buying by the trade. Coca futures fell back meanwhile, depressed by sterling's renowed firmsess against the dollar and a lower tendency in the New York market. The

in the New York market. The March position declined by £22.50 to £1,538.50 a tonne. On the London Metal Exchange news that the strike of lead and zine miners at Australia's Broken Hill was not being resumed although the interim working agreement between management. ment between mana and unions had expired tended to push prices for the two metals lower. Cash lead ended £1.25 down at £366.50 a toune, while cash rine fell f? to £612.59 a toune. LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM			
	Jnoffick close (p.: per	m.) —	High/Lo
Cash 5 months	818-8,5 826.5-7	⊢4.8 ⊢5	819/818 830/825
(8 15-5.6),	three me	ontha 826 (R15.5).	Cash 817- 3-8.5 (826-5 Final Ker ,050 tonnes
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Grade A	Unoffic'i close	_ +o	High/Low	
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Standard sah months	907-8 931-1,6	-0,5 -2,75	907/903 931/927	

LEAD				
	Unofficial close (p.n é per	n.)	High/Low	,
Cash 3 months	306-7 305-6	-1.25 -1.25	306,5 308/305	
(308-9), settlemer picas: 30	three 5304 n. 306.5 (hths 304 (308). gyss: 5,0	erh 306-6.! -5 (307-8), Final Kart 00 tounes.	5
NICK	Ef			

NICKEL				
	Unofficial + or close (p.m.) £ per tonne	High/Low		
cash months	2525-36 ;15 2580-5 ;15	2596;2582		
Official closing (am): Cash 2,530-40 (2,540-50), three months 2,530-1 (2,598-8), settlement 2,540 (2,550). Final Karb close: 2,582-90, Turnover: 988 tennas				

sah 2525-36 :- 15 months 2580-5 15 2596:2582
Official closing (am): Cash 2,530-40 ,540-60), three months 2,580-10, 2,586-8), settlement 2,540 (2,560). nel Karb close: 2,582-90, Turnover: 80 tonnes. Kosla Limpur Tin Market: Close 4,80 (14,28) ringgit per kg. Up 0.52 nggit per kg.
Unofficial + or

igh rade	Unofficia close (p. £ pe	M + or or tonne	High/Low
esh months	612-3 606-9	<u> </u>	614/618 616/605
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nnes. US Prime Western: 44-50.75 nts per ib.	the Wi
OLD	din
Gold fell \$14 to \$425-425's on the adon buillon starket yesterday. It to opened at \$425-425's and was	Mo
ed at \$426,80 in the morning and 25.10 in the attampon. The metal school a peak of \$4272-428 and a low \$4272-428.	No. Fel Api

		1
OFD BAITTON (Live on	noe) Oct. 21	
098 \$425.4251a Denling \$425.4251a n'g fix \$426.50 rn'n fix \$425.10	(£296¼, £96¾) (£296¾, £97¼) (£297, 525) (£296, 072)	•
GOLD AND PLATIN	IUM COINS	!
g'r'nd 8424-496 Krug 82161g-2171g Krug 8110-111 Krug 847-48 Usieleaf 84351g-4561g gel 84331g-4561g B Ancel 8451g-4861g	(£7614-7714) (£3214-8314) (£303-305)	1 1 1 1 1 1

GOLD AND	GOLD AND PLATINUM COINS			
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ILVER				

Silver was fixed 15.35p an ounce higher for spot delivery on the London bufflon market yeaterday at 403.4p. US cant equivalents of the fixing levels were: spot 518.75c, up 23.75c; three-month 567.2c, up 24.2c; sic-month 595.95c, up 24.4c; and 611.95c, up 24.9c. The metal opened at 4007-402p (576-577c) and closed at 402-4032p (576-578c).

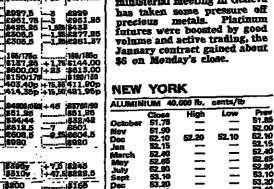
(576-578c).

SILVER Sullion + or L.M.E. + or per rbding Price Unoffici LME—Turnover: 51 (38) lots of 10,000 oz.
Three months high 412p, low 410p, finel kerb 409.5-11p.

RUBBER

US MARKETS

COFFEE FUTURES made gains at midday to push the December contract back to a



Unqueted, † Per 75 lb flask, c Center pound. * Cetten nutlook. y Nov-Dec v Oct-Nov. y Dec. x Jan-Feb. z Dec-Jen

INDICES

REUTERS

DOW JONES

Oct 80 Oct 17M th ago Year ago

1568,3 1588.0 1509.9 1697,4

Spot 129.27 121.67, — 116.01 Fut | 121.39 121.35, — | 118.68

MAIN PRICE CHANGES

in tonnes unless otherwise statud

COFFEE

2136-2145 + 27.6 2125-2156 + 5.0 2125-2140 2120-2150 + 2.5

Sales: 2,692 (966) lots of 10 tonnes. ICCO Indiastor prices (US cents per peund). Delly price for October 21: \$3.55 (94.53): five-day average for October 22: 94.49 (94.57).

POTATOES

Selling predominated throughout ha day, with a mid-attendom rally to 177, basis April, being short-lived ind closing levels returning to near he day's lows. Volume was limited with the market continuing to look for nore positive information to give some limetion, reports Coley and Harper.

Sales: 900 (1,381) lots of 40 tonnes.

Nov... 108.05 -0.22 109.28 -0.18 130 ... 110.25 +0.52 111.20 +0.15 114.76 +0.18 114.20 +0.15 114.70 +0.18 114.20 -0.55 114.20 -0.55 101.25 -0.20 Nov.... 101.05 -0.10 104.00 -0.15 Business done-Wheat: Nov 108.50-8.08. Jsn 110.55-10.15, March 113.00-2.75, May 114.75, July 115.60, Sept 101.50-1,30, Nov untraded, Sales: 562 lots of 100 toness. Barley: Nov 110.00-9.15, Jan 111.85-1.45, March 113.80-3.30, May 114.35, Sept untraded, Nov 101.50-1,25. Sales: 383 lots of 100 tonnes.

3.30. May 114.35, Sept untraded, Nov 101.50-1.25. Seles: 383 lots of 100 tonnes.

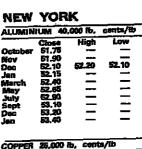
LONDON GRAINS—Wheet: US dark northern spring No 1 15 par cent, Nov 101.75, Dec 102.75. US No 2 soft red winter, Nov 108.00, Dec 109.75, Franch 112-12 per cent, Oct 132.00. English feed dob. Oct 108.75-1/9.50. Nov 111.00-112.00. Dec 112.00-113.00. Jan/ Merch 115.00-115.25, April/June 117.50-118.00 buyer/sellers east coast. Melze: US No 3 yellow/Franch transhipment cest coast, Oct 145.00. Before Transhipment east coast, Oct 145.00. Before 115.50 buyer, Jan/March 116.75-171.700 buyer/sellers, April/June 116.50 buyer.

HGCA—Locational ex-ferm spot prices (including co-responsibility lavy of 23.373 at tonne). Feed barley: Seat 107.80, S West 107.30, W Mids 105.00. N West 105.50. The UK monetary coefficient for the week beginning Monday October 27 (based on HGCA calculations using 5 days' exchange rates) will remain unchanged.

SOYABEAN MEAL

Good commercial and professional buying was seen early on and prices remained steady despite option hedge selling, reports Muirpace. Y'sterd'ys + or Business dons

high of 174.80c but encoun-tered technical resistance at the session's highs, reports Heinoid. Gains were con-sidered more of a technical correction to Monday's heavy correction to montay's neavy sell-off and the coffee situa-tion had still fundamentally changed. Sugar futures traded mixed throughout the session with activity rather thin but the warket soon has thin but the market soon being supported by physical demand which left March at 6.88c. Gold and silver futures fell on profit-taking as the markets corrected Monday's sharp gains. The apparent winding down to the Opec ministerial meeting in Geneva



CHICAGO LIVE CATTLE 40,000 lb, conts/fb

LIVE HOGS 30,000 lb, cents/lb

SOYABEAN OIL 60,000 ib, cents/ib

WHEAT 5,000 bu min, cents/60ib-bushel

Close High 289.6 229.6 275.2 276.4 269.2 260.0 245.6 245.8 245.6 247.4 251.4 151.4

SPOT PRICES—Chicago loose lard 17.50 (same) cents per pound. Handy and Harman silverts ullion 579.0 (572.0) cents per troy ounce.

traded more actively, mainly for December where prices firmed some 30c to settle around \$15 towards the close. November WTI opened 14c down on Nymex but traded 2c up by 1.30 pm EDT.Petroleum Argus, London.

GAS OIL FUTURES

US \$ per tonge

Dec. 57.22 51.80 March 51.62 — May 49.52 — GOLD 100 troy oz, \$/troy oz 424.0 438.1 427.1 427.9 430.3 422.5 430.3 432.5 431.8 439.5 446.0 443.4 446.5 447.3 440.5 451.4 450.9 450.9 460.8 470.3

| Month | Yesterday's | Previous | Business | Coles |

Wheat standled on firmer delivered markets, but shways found selling Interest on November against keen speculative buying in deferred positions. Barley firmed sharply, but came under pressure from merchant sellers after initial shipper support. New crope eased fractionally on merchant selling, reports T. G. Roddick. BARLEY Yesterday's + or Yest'rdy's + or

October 180,9 186,9 180, Sales: 251 (0) lots of 20 to

The following states of the fo SUGAR LONDON DAILY PRICE—Raw auger \$138.50 (298.50), down \$6.50 (down £5.00) a tonne for November-December delivery. White sugar \$197.50, down \$6.50.

ORANGE JUICE 15,000 lb, conts/lb

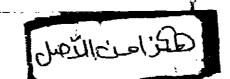
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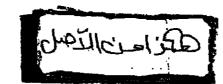
FREIGHT FUTURES The market opened slightly easier in mixed conditions. A correction took place in the afternoon on light short-covering, reports Clarkson Wolff.

| Close | High/Low | Prev. Oct. 772:773 772:774:775
Jan. 757:758 756:756 755:756
April 759:800 759:790 752:796
Oct. 755:810 759:790 758:7810
Jan. 775:815 758:810
Apr. 900:955 890:950
July 810:825 810:828
BFL 784 789 Tumever: 138 (232), Close (High/Low) Prev.

Oct. 750/820 880/785 Nov. 900/930 — Dec. 925/975 — Mar. 920/985 — June 930/970 — STI. 765 — 754/762 915/920 940/960 935/950 938/953 761.5 OIL

Turnover: 4,282 (2,542) jots of 100 **HEAVY FUEL OIL** Va 9 +0,50 +1.50 Turnover: 30 (9) lots of 100 tonnes-LEADED GASOLINE





CURRENCIES, MONEY & CAPITAL MARKETS

est fixing for over a week, but the US currency retreated later to close at DM 1.9905 from DM 1.9880.

Sterling rose to DM 2.8590 from DM 2.8300 at the Frankfurt fixing,

inderpinned by the Improvemen

range against the dollar in 1986 is 202.70 to 152.35. September average

in the dollar. JAPANESE

+0.31 +0.32 -1.33 -0.74 -1.02 +0.09 -2.36

0.65-0.62c pm 0.52-0.43c pm 13-13c pm 12-22 pm 13-13c pm 0.50-0.70c dis 13-13c pm 45-107c dis 8pm-31c dis 3-par lire pm 23-22-pm dis 23-22-pm 13-11c pm 10-3-95-gm pm 11-11c pm

0.65-0.62c pm 1.30-0.80c pm 0.27-0.30c ds 0.14-0.12c ps 3-5 c ds 1.50-2.00me ds 0.27-0.22d pm 100-150c ds 5-68me ds 5-68me ds 5-63-70me ds 1.05-1.25c ds 1.30-1.50me ds 0.23-0.18c pm 0.41-0.36 pm

114-114 6-64 84-82 52-52 33-32 42-42 8-84 102-11 72-73 74-75 94-41 94-10 6-64

Oct 21 E S DM YEN F.Fr. S.Fr. N.FL Line CS B.Fr.

F Fr. 1,069 1,536 3,053 238.2 16 2,502 3,651 2114 2,137 63,46 S Fr. 0,427 0,614 1,220 95,19 3,997 1 1,579 845,1 0,854 25,36

H FL 0.310 0.445 0.885 69.02 2.898 0.725 1 612.7 Lira 0.506 0.725 1.444 112.6 4.729 1.183 1.632 1000

ern Eurodollars: Two years 64-7 per cent; three years 77_0-75_0 per cent; four years 73_0 -cent; five years $8-87_4$ per cent nombal. Short-term rates are call for US Dollars and

1 1457 2.855 222.8 9.353 2.340 3.228 1978 1999 59.35 0.696 1 1.988 155.2 6.510 1.630 2.247 1377 1.391 41.30

114-114 6-64 87-85 54-54 33-44 42-45 84-82 105-114 74-72 74-72 75-54 9-210 6-64

78.02 3.276 0.820 1.136 692.6 0.700 20.79 1000 41.99 10.51 14.49 8878 8.972 266.4

MONEY RATES

4.25.4.35 71₂ 7-11₄ 51-54 4.43125 101-111₄ 6.25

Ner-

5-912

-41³

(11.00 a.m. Oct. 21) 3 months (J.S. dollars Offer 6 %

4.45-4.60 712-75 34-33 53-532 4.65375 104-111, 71-73

The fluing gates are the arithmetic means, recorded to the nearest one-sixteenth, of the offered rates for \$1.00 quoted by the market to five reference banks at 11.00 a.m. each wo The banks are National Wesumingter Bank, Bank of Tokyo, Deutsche Bank, Banque Nat Paris and Morgan Guaranty Trust.

107-104 | 113-113 | 107-104 | 114-115 | 114-115 | 114-115 | 114-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-115 | 115-11

186-1.81c pm 1.33-1.8 pm 44-45 pm 49-32 pm 49-32 pm 1.52-342 db 1.2pm-44 db 1.2pm-4 db 4-1 lire pm 8-8-3 db 65-6 pm 25-254 pm 25-254 pm 43-44 pm

1.86-1.81 pm 3.50-2.75 pm 0.89-0.94 dis 0.39-0.34 pm 12-1.6dis 5.50-6.00dis 0.77-0.72pm 300-450 dis 180-200dis 157-17dis 15.35-15.65dis

15.35-15.65dls 3.70-4.00dls 3.80-4.10dls 0.48-0.43 pm 1¹2pm-¹2dls 0.87-0.82 pm

112-112 664 85-87 54-52 444 82-82 104-11 72-9 74-74 42-5 94-104 664

9.14

114-113 62-64 87-94 52-54 41-43 82-82 105-11 72-72 74-74 10-10 62-64

Close 160.10 164.10

High 161.60 163.60

day's open les. 2,756 (2,859)

Dec. 93.92 93.94 93.90
March 93.84 93.90
March 93.85 93.85 93.81
June 93.85 93.86 93.85
Sept. 93.35 93.36 93.31
Dec. 92.96 92.95 92.93
March 92.25 92.56 92.53
Estimated volume 3.868 (4.858)
Previous day's open int. 25,784 (25,462)

Close High Low 94-01 94-07 93-20 th 93-04 — — e 92-04 — — mated Volome 4,423 (4,851) rious day's open Imt. 5,906 (5,083)

Spot 1-resh. 3-resh. 6-resh. 12-resh. 1.4365 1.4302 1.4182 1.4021 1.3745

CURRENCY FUTURES

Latest High 1,4240 1,4250 1,4075 1,4085 1,3920 1,3940 1,3780 1,3810

Dec. 1,4240 1,4250 1,4250 1,4250 1,4250 1,4250 1,4250 1,4250 1,4050 1,4060 1,40

4.45-4.60 7.3-7.3 4.41 53-53-4.84375 11-113-73-74-154-144

Offer b

Six Months

Ume Year

IMM-STERLING Sa per £

160.50 163.0

530 921

FOREIGN EXCHANGES

Dollar retreats on GNP rumours

EMS EUROPEAN CURRENCY UNIT RATES

43.2480 7.84188 2.08280 6.82243 2.35413 0.764316 1442.12

POUND SPOT-FORWARD AGAINST THE POUND

1.9980-1.9990 -3.221-3.231-59.30-59.40 10.751-10.761-1.0475-1.0485

1977-1976 10,494-10,504 9,344-9,354 9,824-9,834

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

1.3710-1.3720 1.3910-1.3920 2.2460-2.2470 41.25-41.35

43.1139 7.81701 2.11083 6.87316 2.37833 0.764976 1476.95

189.50-190.70

4310-14370

L3625-1.3712

1.3910-1.3926 2.2440-2.2540

EURO-CURRENCY INTEREST RATES

10%-10; 512-61; 72-84; 52-54; 4-1 42-43; 72-74; 7-74; 7-74; 7-74; 512-62;

204-12 512-612 74-612 42-42 74-75 64-75 64-75 64-76 91-76 43-74 91-76 91-76 91-76 91-76 91-76

EXCHANGE CROSS RATES

Seighm . Denmark Ireland ... W. Germa

Oct. 23

THE DOLLAR closed little on new oil production quotas. The changed on balance, retreating increased optimism centred on from a firm opening on the foreign hopes that Saudi Arabia would get exchanges. At one time the US Kuwait to compromise on its currency was poised to attack demand for a higher quota, and DM 2.00. boosted by Monday's the ladder of Samurian of prince for close at DM 1.9905 from DM 1.9800. currency was poised to attack demand for a higher quota, and DM 2.00, boosted by Monday's rumours that third quarter US gross national product growth will be as high as 4 per cent, but then fell back on suggestions the figure will be much lower. Rumours as low as 1.2 per cent began to circulate, leaving the market confused and nervous. The GNP figure is expected today, followed by statistics on US personal income; consumer prices; and durable goods orders on Thursday. The result of V222.75 from V221.50. tion at the earliest, came as little surprise. Sterling gained 60 points to 152.25. September average to 154.67. Exchange rate index 214.2 against the dollar in 1986 is surprise. Sterling gained 60 points to 152.25. September average to 154.67. Exchange rate index 214.2 against 138.3 six months ago.

The yen was little changed against the dollar in thin trading in Tokyo. The US currency closed to 154.67. Exchange rate index 214.2 against 138.3 six months ago.

The yen was little changed against the dollar in thin trading in Tokyo. The US currency closed at 154.7 to compared with 154.70, compared with 154.70, compared with 156.15 against 158.3 six months ago.

The D-mark lost ground to the dollar in 1586 is 155.55 to 157.2 to 152.2 against 158.3 six months ago.

The D-mark lost ground to the dollar in 1586 is 155.55 to 157.2 to 152.2 against 158.3 six months ago.

The D-mark lost ground to the dollar in 1586 is 155.55 to 157.2 to 152.2 against 158.3 six months ago.

The D-mark lost ground to the dollar in 1586 is 155.55 to 157.2 against 158.7 to 152.2 against 158.7

to 1.3700. September average 1.4711. Exchange rate index rose 0.3 to 67.8, compared with 75.5 six menths age.

Sterling improved as hopes rose that the meeting of ministers from the Organisation of Petroleum Exporting Countries would agree

£	IN	NEW	YORK
_			

		Close
£ Spot	1.4355-1.4360 0.66-0.64 p.m 1.94-1.90 pm 3.70-3.65 pm	1.4290-1.4295 0.66-0.64 pm 1.94-1.90 pm 6.73-6.63 pm
Forward pren U.S. dollar.	niums and discou	ms apply to the
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STERLING INDEX

CURRENCY RATES

Oct. 21	Table %	Drawing Rights	Currency
Austrian Sch. Beigian Franc Denish Kroner Desische Mark Neth, Callider French Franc Ludian Lira Japanese Ven Norway Krone Spanish Feseta Swedish Krona Setts Franc Greek Drack Jrish Puot	55 8.58 8.7 8.7 8.7 9.7 12 8.77 4.2 9.7 2.7 4.2 7.2 4.2 7.2		0.728884 1.04558 1.45618 14.6518 43.2480 7.84188 2.35413 6.82243 1442.12 1442.12 1462.296 7.86733 138.801 7.16957 1.71692 141,070 0.764316
CS/SDR rate (nor Oct	. 20: L69683	

CURRENCY I	MOAFWE	NIS
October 21	Bank of England Index	Morgan Gnaranty Changes %
Stryling U.S. Doltor Canadian Dollar Austrian Schfleng Belgian Franc Dautsthe Mark Swiss Franc	67.8 109.5 76.6 133.5 97.5 90.3 142.3 168.7	-25.5 +1.6 -13.2 +9.1 -5.6 +2.4 +19.6 +22.5
Guilder French Franc	130.8 70.7	+13.0 -12.6

214.2 +59.4

OTHER (CURRENCI	ES
Oct. 21	£	5
Argentina	1.5685-1.5745	1.0830-1.0865
Autoralia Brazil	20170-52400	14.05-14.10
Fistand	6.9690-6.9795 181.75-185.15	4,8665-4,8685 133,86-136,16
Greece		7,8010-7,8030
iran Kawale	108.00-	95,60° 0,2928-0,2930
APPEN	ED 27.ED 47	41 25-61 95

C \$ 0.500 0.719 1.429 111.5 4.680 1.171 1.615 989.5 1 29.70 B Fr. 1.685 2.420 4.810 375.3 15.76 3.943 5.438 3332 3.367 100 MONEY MARKETS Pressure continues

INTEREST RATES continued to ease on the London money market authorities of £110m.

Yesterday, as sterling improved on In Frankfurt call money rose the foreign exchanges, and senti-ment recovered from the low point recovered from the classical per cent. In early trading call point reached after the disappointing speech by the Chancellor at the Mansion House last week. Pressure for an increase in bank base rates declined, although the

UK clearing bank base lending rate 11 per cent since October 15

market remained nervous, shead of further news from the Opec meeting in Geneva and the UK trade figures on Thursday. Three-month interbank fell to 114-114 per cent from 114-111/2 per cent. The Bank of England initially forecast a money market surplus of £100m, but revised this to a flat position at noon. The authorities did not intervene in the market. did not intervene in the market.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasursy bills drained filt in the note filt m, with bank balance below target absorbing 655m. These were offiset by a fall in the note circulation adding £55m to liquidity, and Exchequer transaction adding £55m to local authorities of a monated by block grant paid to local authorities of 4.6250 per cent.

Districts — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 5.95.00 6 15-6.20 Set Linead Deposits — — 5.95.00 6 15-6.20 Set Linead Deposits Linead Deposits Linead L

to ease in London per cent. In early trading call money rose to 440 per cent, but eased back after it became clear the West German Bundesbank was prepared to leave surplus liquid. FT LONDON INTERBANK FIXING ity in the market. On Monday the central bank disbursed funds through state owned banks, but trading was nervous ahead of today's drain of DM 4.8bn from the market as a securities repurchase agreement expires. The Bundes-bank has not announced a new agreement this week, because of LONDON MONEY RATES agreement this week, because of money flowing into the banking system from recent sales of D. Marks by the authorities in support of the dollar. West German net currency reserves rose DM 1.7bn to DN 69.5bn in the second week of October, reflecting the intervention by the Bundesbank

a contined appreciation of the D-Mark

to support the dollar and prevent

FINANCIAL FUTURES

Prices firm but nervous

Financial Futures Exchange, but the rise tended to lack conviction,

PRICES WERE generally firmer yesterday rumours circulated that on the London International it would be only 1.2 per cent.

the rise tended to lack conviction, leaving traders confused and ner-tures opened at 93-22, and fell to vous. The first area of doubt an eary low of 93-20, before rising involved the timing of the third to around 94-00 before Chicago involved the timing of the third to around 94-00 before Chicago quarter US gross national product began trading. The rumour of a L2 publication. This was originally per cent GNP figure pushed the expected yesterday, but was contract up to a peak of 94-07, delayed by the temporary closure before it fell back to trade in a of US Government offices. The narrow range throughout the announcement is now due today. afternoon, and close at 94.01, comthere was some concern that there may be a further delay. The second area of doubt and confusion was over the forecast figure. Second quarter growth was very around the 2.5 per cent region, low at 0.6 per cent, and there is and this is likely to prove the pivot little doubt the third quarter solutions. little doubt the third quarter point for the market today. If it is figure will be higher, but forecasts below 2.5 per cent the market will vary widely. On Monday it was improve, but a higher figure is suggested third quarter GNP likely to produce a fall.

would be as high as 4 per cent, but December Eurodollar deposits

Dec. 6.10 4.25 2.55 1.44 0.57 0.26 0.11

| Mar. | Dec. |

were very quiet, opening at 93.90. the day's low and touching a peak of 93.94, before closing at 93.92, compared with 93.90 previously. Sterling denominated contracts

were boosted by the improvement of the pound on the foreign exchanges. There was no reaction to thedecision not to take sterling into the European Monetary Sys-tem ahead of the next General Election, and dealers suggested the three-month sterling deposit contract had recovered its poise after a recent bout of severe nerves. The December contract rose to 88.87 from 88.64, and December long term bonds rose to 110-11 from 109-17, but there was a suggestion of nervousness about the UK trade figures for Septem-ber, due for publication tomor-row, after the record deficit in

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Reuters Monitor Page: AVJZ

6% DM 750 million KfW 86/96 Rating: AAA, Aaa Price: 96.5% Yleld: 6.49% As per Oct. 21 1986

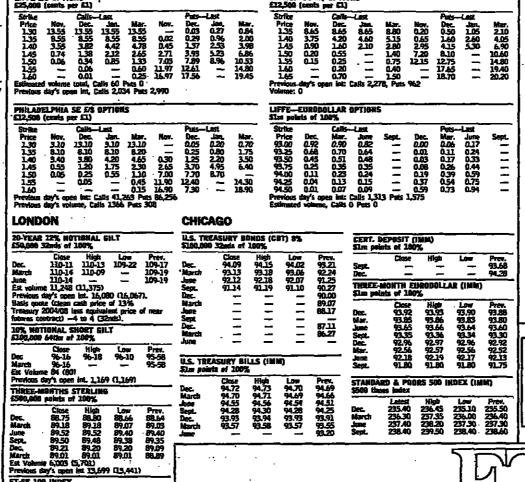
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FINANCIAL TIMES CONFERENCES

1986

The following events will be amongst those arranged by the Financial Times in the late Autumn. For further details, please complete and return the enquiry form.

Professional Personal Computer 30 & 31 October, London

The City after the Financial Services Act 3 & 4 November, London

European Business Forum - Italy and the International Economy
10 & 11 November, Rome

> **World Telecommunications** 1 & 2 December, London

nture Capital Financial Forum
3 & 4 December, London

World Banking 9, 10 & 11 December, London

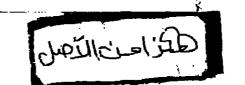
World Pulp & Paper 11 & 12 December, London

☐ The City after ☐ European Bu the Internatio ☐ World Teleco	ietails of ferences (
M.	FINANCIALTIMES CONFERENCES

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Financial Times Wednesday October 22) 1096				37
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12 Control IV IM Sto. 365 12.5 21 48 14.4 65 50 22 157 Chrystille 170	######################################	280 -3 50 11 25 6.5 225 Leave 198. 226 119 -1 9.0 151 2.1 12 175 110 10 10 10 10 10 10 10 10 10 10 10 10	22 24 20 28.3 425 28 Biyeor 25c	113 +3	nd "Rights." Page 43 Edition Page 31) Edition Page 31 Edition Page 43 Edition Page 31 Ed

Account Dealing Dates

Option
*First Declara- Last Account Dealings tions Dealings Day Oct 11 Oct 23 Oct 24 Nev 3 Oct 27 Nev 6 Nev 7 Nov 17

London securities markets were London securities markets were featured by firmness in Government bonds and in oil stocks, although technical factors played a significant role in both sectors. Firm indications by the UK Government that sterling will not enter the European Monetary System (EMS) before the next general election failed to upset gift-edged election failed to upset gilt-edged securities, which were helped by an improvement in the pound. The broader range of equities had a sluggish session, with takeover news providing the features.

"Government bonds had of the over-night level of 315p. Other Lloyd's Brokers drifted lower for want of support. Stewart Wrightsen gave up 8 at 463p and Willis Faber lost 10 at 462p. Life issues were inclined harder in places. Equity and Law added 5 at 283p as did Legal and General at 283p as did Le

of a point, with most of the upturn showing within the first half of the session. Buying interest was thinnish but there were few sel-

But the star feature was the late to reject it. Elsewhere, Prench to reject it. Elsewhere, Prench councetles encountered early but the star resture was the late bid of 530p a share or £750m for Imperial Confinental Gas, one of the market's long-standing bid favourites, from Gulf Resources, the Houston-based energy group in which the Barclay brothers of the UK have a 34 per cent stake. IC in which the Barclay brothers of the UK have a 34 per cent stake. IC Gas shares immediately extended an earlier gain to close at 553p, a net gain of 38p on the day clearly indicating market opinion that Gulf would have to increase its bid by about 20p a share to have a chance. The IC Gas board rejected the terms of the Gulf offer.

the terms of the Gulf offer.
Earlier in the day, an attempt by Wood Mackenzie acting for "an unnamed overseas buyers" to buy 9.9 per cent of IC Gas at 530p by open market purchase collapsed

Greenwell Montagu the Londonhased broker, told clients that at Gas assets were worth 585p a share, and "a serious bidder would have to offer nearer the asset price." "I would be sur-if Washenzie got half the prised if Mackenzie got half the shares they wanted," said one the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holders and put on 20 to 170p.

Sellers again held sway among the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holders and put on 20 to 170p.

Sellers again held the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holders again held the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holders again held the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holders again held by the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holder the leading Electricals. Plessey dealer, Gulf already holds 10.6 per lest 4 more to 172p as did British cent of IC Gas, while others holder the leading Electricals.

Brierley, the New Zealand entrep-

Heath up again

Comment on the unwelcome bid from PWS International and suggestions that Citicorp could possibly launch a counter offer. helped C. E. Heath improve 4 more making a two-day jump of 83 at 563p; PWS remained at the overnight level of 315p. Other Lloyd's

Legal and General at 223p.

Apart from Rugby Pertland Cement, which encountered a sudden burst of speculative support and touched 163p prior to closing a net 4 up at 161p, leading Buildings has little to offer in the way of price movements. The Halifax Building Society's decision to raise mortgage rates by 1½ per cent made no apparent impression on housebuilders which held close to overnight levels. Elsethinnish but there were few sellers in the market as traders again took action to hold their positions in balance ahead of next Monday—Big Bang Day. The FT Government securities index added 0.30 to 82.56.

Prices were unaffected when been and gained 12 to 1789 with the position of the prices were unaffected when securities and gained 12 to 1789 with the position of the prices were unaffected when securities and gained 12 to 1789 with the position of the prices were unaffected when securities and gained 12 to 1789 with the position of the prices were unaffected when securities and the prices were unaffected when the prices were una Prices were unaffected when the Halifax Building Society took the lead among its peers in raising mortgage rates, an expected response to the recent rise in bank base rates.

The share market opened a shade lower, still suffering from the shakeout of the previous session, but soon steadied. Interest was thin, but an early fall on Wall Street was shrugged off. The FT-

was thin, but an early fall on Wall
Street was shrugged off. The FTSE 100 Index ended 1.0 up at
1591.2, and the FT Ordinary index
O.8 higher at 1265.2

Optimistic reports from the
OPEC meeting brought in buyers
for oil shares, and with the market
short of stock, prices rose quickly.
Britoil maintained their recent

Exercise Technique (Standard and closed o higher at
235p.

LCP jump on bid
LCP highlighted the Stores sector with a leap of 46 to 184p in
response to the share exchange
bid from Ward White, 18 down at
312p. after 310p; LCP's board later
dismissed the offer as unacceptable with no commercial or finan-312p, after 310p; LCP's board later dismissed the offer as unaccept-able with no commercial or finanrow. Sumrie fell 6 at 21p on persistent offerings, while Bremmer, at 66p, lost all of the previous day's

Press-inspired gain of 6.

Among the Engineering leaders,
GEN edged higher to close 5 better at 257p, but Hawker continued
easier in front of today's interim easier in front of today's interim statement and gave up another 4 to 447p. Elsewhere, North British Steel, the subject of a tip sheet recommendation, advanced 16 to 51p. Crown House in contrast, gave up 10 more amid fading bid hopes. Mitchell Somers, on the other hand, firmed a few pence to 106p on suggestions UK Provident had sold its stake in the company. Booth Indusries, a strong market recently following newsletter comment, met with revived buying and put on 20 to 178p.

Sellers again held sway among

Steady but slow trading session coloured by late bid for Imperial Continental Gas is about to float off its 33 per cent interest in the Porgera high grade gold deposit in Papua New Gninea. Other explorers were featured by Nerth Kalgurti, finally 3 up at trading range. Exce, on the other profit file of the period of this year's trading range. Exce, on the other profit file of the period of the period of this year's trading range. Exce, on the other profit file of the period of the

	Oct.	Oct.	Oct.	Oct.	Get.	Year	19	66	Since Co	apliation
	21	20	17	16	15	ago	High	Low	High	Low
Sovernment Secs	82.56	82.26	82.36	82.77	82.75	84,47	94.51 (18/4)	80.39 (20/1)	127.A (9/1/35)	49.18 (3/1/75)
Fixed Interest	88.94	88.89	88.84	89.03	88.99	90.36	97.68 (7/7)	86.55 . (23/1)	105.4 (28/11/47)	50.53 . (3/1/75)
helinary 🛡	1,265.2	1,264.4	1,281.5	1,277.6	1,276.4	1,041.0	1,425.9	1,094.3	1,425.9 (3/4/86)	49.4 (26/6/40)
Gold Mines	290.5	288.9	296.2	306.3	309.9	253.8	357.8 (22/9)	185.7	734.7 (15/2/83)	43.5 (26/1071)
Ord. Div. Yield	4.40	4.40	4.35	437	4.37	4.63	S.E. ACTIVITY			
Earnings Yld.%(full)	10.11	30.13	10.02	10.04	10.04	11.35	Indices		0a. 20	Oct. 17
P/E Ratio (net) (*)	12.12	12.10	10.02	10.04	20.04	10.88		Bargains		111.9
Fotal Bargains (Est)	25,235	25,960	28,380	28,439	28,577	24,135	Equity Barg Equity Valo	alıs	286.7 1366.1	318.1 1663.4
Equity Turnover £m	_	675.89	822_97	619.59	640.26	412.74	5-Day Aver	206		
Equity Bargales	-	44,253	49,091	4,1376	53,316	22,431	Gilt Edged Bargains		117.4 333.3	115.0 372.6
Shares Traded (ml)	_	381.53	476.8	318.2	336.4	199.3	Equity Bargains Equity Value		1300.7	1300.7
	10 a.m. 1262.2		a.m.	Noon 1264.9		l р.п. 264.8	2 p.m 1265.		p.m. 265.6	4 p.m. 1264.7

GEC closed the same amount lower at 164p. Secondary issues feateured Prestwick, 9 down at 40p, after 38p, following news of the final dividend omission and the tinal divident omission and £2.3m annual deficit. Amstrad, still reflecting adverse comment, declined 2 more at 115p, while Eurotherm came on offer at 260p, down 10. Lee Befrigeration, meanwile, continued to reflect Bosch stakebuilding rumours and added 5 afresh at 263p. Bucking the trend in a sector currently unset-tled by interest rate worries. tied by interest rate worries, ASDA-BIFI hardened a couple of pence to 166p on re-rating suggestions and Tesce improved to 410p ahead of the interim results due shortly. On the other hand, J. Sainsbury slipped back to close 4 cheaper at 400p, while Dee Corporation gave up 7 to 208p and Argyll fell 8 to 315p. Elsewhere, Hillsdown lost 5 to 200p in the wake of the recent fund raising exercise, while Hughes Food, a good market on late on Hillsdown bid hopes, lost 1/2 to 271/ap following the interim results.

Low and Bonar react Lew and Bonar met with selling following acquisition news and the proposed funding arrange-ments; L and B is acquiring Adv-ance Power Supplies and Adv-ance Bryans Instruments for an initial consideration of £8m and

£1.6m respectively. In addition, a subsidiary of L and B has entered a merger agreement with a publicly quoted US company, Powertec. Elsewhere in the miscellaneous industrial sector, the recovery in half-year profits and return to the interim dividend list seturn to the interim dividend list enlyened buying interest in Silentnight which closed 4½ to the good at 57½p. Nelton Estates, an old bid favourite, encountered a revival of speculative demand and put on 5 to 55p, but occasional

11.07 11.00

offerings and lack of support ctors and employees of the com-prompted a reaction of 9 to 186p in pany. Co-founder Jon Sayers res-Diploma. Sterling Industries, sharing last week but will be staying prompted a reaction of stood in Diplema. Sterling Industries, sharply higher in the previous trading session on its link with British and Commonwealth, eased 5 to 155p following profit-taking, while William Sinciair turned easier in front of today's preliminary figures and came back 10 to 200p. Other dull spots included Bodycote, 7 lower at 348p and Wade Petteries a similar amount cheaper at 151p, but late support lifted Associated British Ports 7 to 288p. Among the leaders, speculative demand revived in Pilkington Bres which rallied 5 to 488p. Glaze, helped by a broker's favourable circular, picked up 7 to 947p.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026

ERF were lowered 3½ late to 73½ on the board's decision not to pay the dividend due this month on the 10 per cent Cum. Preference stock. Lex Service replied nervously to news that National Semiconductor is reviewing its relationsip as a supplier to Schwaber, the IJK group's largest Schweber, the UK group's largest US subsidiary in the semiconduc-

shares with various institutions at ing Treasury consent for the company party finance the acquisition of Pace Communications, a US concern specialising in real estate communications. Greenwell Montagu was also busy placing 1.3m shares of Moorgate, the residue of Jon Sayers 25 per cent stake not taken up by dire-

tor field, and the price feil to 307p prior to ending 8 down on balance

Brixten Estate, a firm market of late on suggestions of a possible merger with Arlington Securities, came back 4 to 167p. Recently firm British and Commonwealth associates Abaco and Country and New Tewn encountered proft-tak-ing, the former easing 1½ to 73½ and the latter losing 5 at 128p. Elsewhere, Lendon Shop Property attracted support at 173p, up 3 but Lendon and Previncial Shop Cenannual results.

Tokyo market trends affected at 311p. Tokyo market trends affected at 311p. A financial analyst's advice to stay with McCarquedale encouraged selling of bidder Norton 215p. Teache Resmant concerns Opax which fell 8 to 140p; today is made an indifferent response to the final closing date of the offer but Norton has the option to extend it for a few weeks more. WFF were hardly affected by Pannure Gordon placing nearly 1.2m investment rose 2 to 128p followshares with various institutions at 5954p per share. The cash was pany to become non-resident for

at the lower end of this year's trading range. Exce, on the other hand, ran into further profit-tak-ing from distillusioned bid specu-

Oils move higher

The IC Gas bid situation dominated proceedings in the Oil sector although the leaders made fresh progress helped by higher crude prices overnight and subsequent reports that OPEC had concluded reports that OPEC had concluded a successful quotas agreement. BP advanced to close 7 higher at 675p, while Shell rose 10 to 923p. Britail were a particularly firm market and closed 8 higher at the day's best of 143p, while LASMO put on 5 to 123p. Eisewhere, Berkeley Exploration followed Monday's gain of 8 on the Ranger Oil (UK) bid with a further rise of 6 to 52p on hones of an increased offer. on hopes of an increased offer. South African Golds and related stocks continued to trade narrowly in extremely thin and nervous markets despite a welter of theoretically bullish factors. The fresh surge in Platinum, continuing concern of possible strike action by the South African National Union of Mineworkers and the

untimely death of Mozambican President Samora Machel were

generally equanimity.

Quotations opened a shade firmer for choice, but this merely reflected professional short covering and leading trading centres again reported that institutional investors were still reluctant to open fresh positions. General Motors' decision to pull out of the Republic was mentioned as Motors' decision to pull out of the Republic was mentioned as another inhibiting factor, particularly following rumours that US computer giant IBM is set to follow suit. The FT Gold Mines Index hardened 1.6 to 290.5—its first advance for 6 trading seasions. Bullion closed slightly easier at \$425.25 an ounce, but Platinum recrossed the \$600 barrier at the afterpoon fixing although later trading took place below this level. Leading Producers Impala and Eustenburg both rose 10 to the common level of 740p. common level of 740p. South African Financials made

limited progress with "Amgold" a half-point better at £50% and Gold Fields of South Africa 21 dearer at 871p. London domiciled counters were irregular. Persistent takeover chatter prompted revived excitement in Consolidated Gold Fields, which with the aid of traded option activity, touched 690p before settling only 8 up on balance at 672p.

Overnight strength of bullion ensured a firm showing by leading Australian mines in Sydney and Australian mines in Sydney and Melbourne. Most closed below the best in London dealings, however, with CRA only 4 up at 359p, after 361p, and Western Mining 3 better at 220p, after 223p. Min Holdings advanced 10 to 119p, the disappointing first-quarter profits being overshadowed by unconfirmed reports that the company 21,974-16,735 calls and 5,239 puts. TSB recorded 1,679 calls and 30g puts. while operators also displayed interest in Hannea Trust and British Petroleum which attracted 1,037 and 1,831 calls respectively. The FT-SE 100 index contributed 817 calls and 1,127 puts.

Traditional Options

Feb 2 Feb 16 Mar 2

56p, with the Warrants 4 dearer at 40p, while Emperor, 268p, and Kidston, 355p, rose 13 and 10 respectively. Dealings in Cultus Resources, suspended last week at 11p, resumed at 17p yesterday following the conditional placing of 55 per cent of the equity captal with Horizon Oil, ultimately controlled by New Zealand merchant First dealings Oct 29 Nov 3 Nov 17 Last dealings
 Oct 31 Nev 14 Nev 28
 Last declaration Jan 22 Feb 5 Feb 19

banking group Fay, Richwhite, For rate indications see en and a proposed A\$7.2 rights issue.

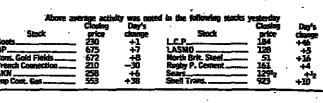
Kia Ora Gold were quoted at 35p following the consolidated of the TSE, Guinness Peat, Bristol Unit Trust Service
Call options were taken out in'
TSB, Guinness Peat, Bristol OII
and Minerals, Febet International,
Dee Corporation, Hughes Food,
Hillsdawn, London and Northern,
Tay Homes, Allstate Exploration,
Amstrad. Sears, A. G. Stanley and
Robert Horne. No puts or doubles
were reported.

YESTERDAY'S ACTIVE STOCKS

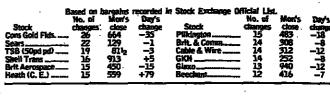
trolled by New Zealand merchant

Total contracts transacted in Traded Options amounted to:

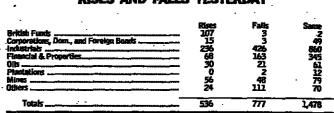
Traded Options



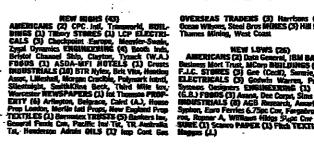
MONDAY'S ACTIVE STOCKS



RISES AND FALLS YESTERDAY



NEW HIGHS AND LOWS FOR 1986



UROPEAN OPTIONS EXCHANGE

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

	EQUITY & SUB-S		τ	uesd	ay Oc	cto	ber 2	1 198	6	Mon Oct 20	Fri Oct 17	Thur Oct 16	Year ago (approx.)		
Figures in parentheses show number of stocks per section					Index No.	Day's Change	Est Earti Yield (Max	105 15	Gross Div. Yield% (ACT at 29%)	Est. P/E. Ratio (Net)	ndadi. 1986 to date	Index No.	îndex No.	ladex No.	Index No.
1 2	Building Materia	此 (27)		_ 7	50.58 70.93	-0.4 +0.4	9,4	13	3.92 3.80	13.51 13.39	15.39 17.45	768.0	776.52	769.11	592.42
3	- Contracting, Con	Struction	(30)	뜻	095.04 740.74	-0.2 -0.3	8.		4.27 4.81	16.85 15.57	28.13 53.27		1109.03 1756.31	1109.43 1746.71	
3	Electricals (12). Electronics (38)				76.63	-12	10.1		2.91	13.13			1445.46		
6	Mechanical Engi	ineering (60)	3	61.52	-0.4	10.9		4.55	11.65	9.68	363.00	367.24	366.94	316.84
8	Metals and Metal		g (7)		26.48 64.96	-13 +0.1	9.7		4.31 3.83	12.87	7,39 5,67				
10	Other Industrial		(21)		206.97	-05	1 77		4.47	15.82			1222.23		187.79 990.96
21	CONSUMER GR				15.22	-0.1	8.7		3.37	15.44	16.30	915.90	924.01	919.48	712.71
22 25	Brewers and Dist				14.48 98.58	-0.5	9.4		3.51 3.90	12.81 13.57	14.91				743.15
26	Food Retailing U				75.67	-0.5	6.2		2.76	22.35	14.49 29.71		706.76 1894.40	705.90 1892.11	
27	Health and Hous	ehold Pro))_ 15	04.79	4.0+	6.4	16	2.52	18.77	12,84	1496,4	1514.72	1503.84	1008.24
29 32	Leisure (27) Publishing & Pri				96.49 185.13	-0.1 -0.2	82		4.55 4.46	16.03 17.33	24,92		903.59		
33	Packaging and P				64.28	-0.5	7.4		3.54	17.95	20.86 10.39		2521.17 468.12		363.82
34	Stores (38) Textiles (17)		,	8	58.23	+0.1	6.5	3	3.00	19.85	12.49	857.A7	865.69	855.40	731.33
35 36	Textiles (17) Tobaccos (2)			5	21.83 21.28	_	9.8 13.5		3.78 4.23	11.79 5.12	10.03		524,91		
41	OTHER GROUP				62.15	-0.6	8.8		4.20	14.50	30.77 17.27		1234.49 776.93		736.05 689.96
42	Chemicals (20)			9	87.71	-0.1	8.9	ia (4.38	13.67	29.09	988.93	997.10		
44	Office Equipment	t (4)		3	43.05 09.47	-0.5	7.6		4.38	15.81	7.11				
47						+0.5	8.0 11.7		4.35 5.02	15.79 11.66	4L26 16.67	1502.60 744.28		1517.94 756.95	2347.01 869.04
48	48 Miscellaneous (48)					_	6.4		3.20	19.50			1075.21	1074.17	858.01.
49	49 INDUSTRIAL GROUP(483)				14.94	-03	8.6	4	3.70	14.70	16.61	817.25	826.18		669.32
51			13	85.35	+14	נית	- 1	6.46	10.45		1366.10			1141.74	
_	59 500 SHARE INDEX(500),			62.91	-0.7	9.0	2	4.04	14,01	20.21	863.61		868.33	709.34	
61 62	FINANCIAL GR		B} 		92.57 50.66	+0.1	19.5	_ [4.78 5.63	7.03	16.55 23.94	,		598.23 662.23	506.33
65	Insurance (Life)	(9)		8	02.50	4.0+	1 133	۱"	4.85	7,05		797.85			509.88 776.56
66	Insurance (Comp	osite) (7)		4	62.38	_	I <u>-</u>		4.69	I I	10.93	462.55	467.32	464.79	378.95
67 68	Insurance (Broke Merchant Banks	::si (9)		12	53.31 28.42	-1.3 -0.2	7.8	4	4.13 I 4.37	16.67		1270.43		1259.18	1155.34
69	Property (49)			170	69.39	-0.3	5.8	3	3.66	22.56		328.98 771.76		329.77 767,84	264.79 691.78
70	Other Financial C	24)	····	34	45.61	-0.6	9.3		4.56	13.06		347.79		349.59	292.77
71 81	Investment Trust Mining Finance (s (99)		80	06.25	-10	T =	_ [2.81		12.94	814.58		804.29	601.17
91	Overseas Traders	(13)		7	30.82 14.14	-0.3 +0.2	9.5 10.8		4.85 6.17	12.38 11.03	9.17 24.33	331.73 712.70		337.30 707.17	246.63 572.23
99	Overseas Traders	DEX (732	7	77	39.42	-0.1	+==	7	413		18.88	790.19		794.51	649.16
_	·		/		xtex	Day's	Day	. 	Day's	Oct	Oct	Oct	Oct	Oct	
	<u> </u>		_	- 1 -	No.	Chang	el Hig	h	Low	20	17	16	15	14	Year 200
	FT-SE 100 SHAL	RE INDE	X 🛊	12	91.2	+1.0	1593.	3 1	585.3	1590.2	1610.0	1605.0	1607.5	1592.5	1331.5
								_							
	FIX	KED	INTE	RES	T		ļ		AVER/ REDE	AGE GRO MPTION	ISS YIELDS	,	Tipes Oct 21	Mga. Oct 20	(approx.) Year
	PRICE	Tues	Day's	Моп	T				Britte	à Govern	meat	_	<u> </u>		
	INDICES) Oct	change	Oct	~~		αίadi. 1986	1	Low	5	years		9.77	9.80	9.76
		21	1 20	20			o date	2		5 <u>15</u>	years		10.38 18.39	10.44 10.45	10.01 10.02
	British Government		 	 	-{-	- '		4	'1		years		7776	11.26	10.02
1	5 years	118.70	+0.21	118.4	ے ل	.	9.57	5	Couper	ış 15	years		10.76	10.83	20.34
	5-15 years	128.94	+0.49			. 1.	11.61	6		25	years		10.41	10.48	19.00
3	Over 15 years	134.68	+0.59	ľ			11.43	7	High Couper	s 15	years		11.28	11.38 11.04	30.72 20.47
4	irredeemables	151.12	+0.39			[]		9			years		10.53	10.59	10.15
5	All stocks	127.62	+0.42	•		Ţ.,	8.90		Irredee	mables		t	10.13	10.16	9.59
	ladex-Linked		, 	<u></u>	" -	-+-	20.98			Linked					T
6		112.76	+0.11		. l)]			rate 5%		yrs	4.41	4.46	6.0
7	5 years		_	i		-	2.00			rate 5% rate 10%	Over		3.81	3.82 3.00	0.9 0.0
	Over 5 years	110.29		110.0		-	2.84			rate 10%		yrs	2.96 3.64	3.65	0.0
8	Ali stocks	110.65	+0.20	1104	3	- 1	2.69		Profes 8			77-111			-1133

ning Index 1586.6; 10 am 1589.0; 11 am 1590.9; Noon 1591.8; 1 pm 1591.2; 2 pm 1591.1; 3 pm 1591.4; 3.30 pm 1591.1; 4 pm 1590.5 † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constituent changes are published in Saturday issues. A new list of constituent is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4P 4BY, price 15p, by post 28p.

8.65

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9 Debentures & Lances . 111.09 +0.31 |110.75

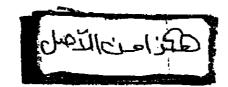
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		Γ	CALLS	;	Γ.	PUTS		. ———		Т	CALL	5	1	PUTS		١
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Affied Lyons (*298)	300 330 360	4 1 02	20 7 3	30 17 8	6 35 65	17 40 70	20 40 70	Midland fik (*529)	500 550 600	40 12 4	60 28 9	72 42 17	30 77	15 37 77	18 42 80	
B.P. (*673)	550 600 650 700	125 75 25 20 2	145 100 63 32	160 115 78 45	0 ¹ 2 1 2 30	2 8 20 45	5 14 28 63	P. & O. (*503)	460 500 550 600	50 23 4 1	65 46 15	58 28	1 ¹ 2 11 50 100	<u>20</u>	25 57	١
Cens. Gold (*6?2)	550 600 650 700	125 75 28 37,	144 115 87 50	162 130 100 72	11 ₂ 3	8 17 34 62	12 25 42 67	Racal (*160)	140 160 180 200 220	25 10 3 11 ₂	34 20 10 4 11 ₂	40 25 8 -	3 7 22 40 60	13 22 40 60	9 18 24 40	
Courtoulds (*289)	260 280 300 330	30 11 00 ₂ 01 ₂	39 26 15 7	46 33 23	1 1 11 41	3 10 19 45	7 13 23	R.T.Z. (*664)	600 650 700 750	65 33 18 8	94 60 37	110 80 52	6 20 54 95	20 45 75	30 54 82	
Cem. Union (*286)	260 280 300 330	28 8 1	38 27 17 8	49 37 24 15	2 2 14 44	5 11 20 44	7 15 24 45	Vani Reefs (*\$79)	60 70 80 90	2012 1212 7 2	24 17 11 7	27 21 16 10	1 2 7 13	21 ₂ 51 ₂ 10 16	3 7 12 19	
Cable & Wire (*312)	280 300 325 350 375	15 112 64 64	50 37 24 13 5	60 47 37 25	2 15 40	7 15 30 44 67	11 24 37 50	Tr. 111% 1991 (*£102)	100 102 104 106	N.1386	34 2 14 04	30,000	01/2 21/2 41/4	1 3 4	11 ₀ 22 ₀ 35 ₁ 5	
Distillers (+684)	600 650 700	97 47 4	=	Ξ	1 1 10	Ξ	Ē	7:111,% 03/07 (%108)	106 108 110 112 114	57 57 57 57 57 57	5 4 33 11 14 14	6 44 33 25	1 2 3 4 6 5 8 8	22 34 46 57 74	37 ₂ 47 ₉ 574 65 ₈	
G.E.C. (*164)	160 180 200 220	7 0½ 0½ 0½	17 ¹ 2 8 2 ¹ 2 1	22 16 6	18 38 58	8 18 38 58	12 22 38		! 116			1 24		i śġ		
Grand Met. (*446)	360 382	63	96	103	02	1	3	Option Beecham	1 990	Dec	Mar	- Jam	Dec	Mar	Jen	1
	390 420 460	골 25 1	68 48 25	38 80 80	- 04 20	3 15 30	7 20 38	(*420)	330 360 390 420 460	98 42 23 10	78 53 38 23	- - - - - - - - - - - - - - - - - - -	2 2 6 25 50	-5 22 28 55	18 35	
LC.i. (*1094)	950 1050 1150 1150	150 100 49 5	180 135 95 89 49	187 145 119 80 55	2 2 13 60	7 13 23 44 70	12 23 37 57 82	Boots (*230)	200 220 240 260	34 20 8	45 33 29	54 40 27	1 6 17 33	2000	8 15 25	
Land Sec. (=324)	300 330 360	25 1 04	34 17 7	41 24 12	04 8 38	4 16 38	6 19 38	8TR (*288)	280 300 307 330	21 8	22 22 12	40 30	10	20 E	20	
Marks & Spec. (*198)	180 200 220	19 1½ 0½	27 14 7	35 22 13	01 ₂ 21 ₂ 24	12 25	14 27	Bass (*695)	650 700 750	68 33 15	75 53 25	88 63 42	10 32 65	표 유 왕	25 50 75	l
Shell Trans. (*9721)	800 850 900 950	™ RUE	145 103 62 35	163 120 85 52	35 11 ³	7 13 28 53	12 25 43 73	Size Circle (*5%)	500 550 600 650	130 67 38 16	125 80 50 28	130 90 60	28 235	4 13 33	7 23 40	F
Trafalgar House (*283)	240 260 280 300	44 24 4 84	49 30 19 10	56 38 27 19	25 19	3 4 13 27	5 10 19 33	De Beers (*\$7.55)	650 700 750 800	120 95 70 45	160 135	邊	10 25 49 75	24 40 65 93		
TSB (*83)	80 90 100	3 01 ₂ 04	10 ¹ 2 6 3 ¹ 2	141 ₂ 91 ₂	0½ 8½ 18	5 11 1842	7 111 ₂ 19	Disens (*352)	330 360 390	36 16 7	12 27 15	54 41 231 ₂	7 21 44	9 22 46	13 26 48	
Option		Nov	Mar	Jun	Nov	Mar	Jun	G101 (*257)	240 260	29 16	28 15	47 37	2 14	10 22	15 27	1
Lorirbo (*228)	220 236 240	912	28	32 20	14	13	17	Glazo	280 300 900	8 3 78	9 117	37 25 - 145	27 42 21	32 42 42	27 39 	
Option Brit Aero	420	Mor.	Feb.	May	Nov 3	Feb 16	May 22	(*947)	950 1000 1050 1100	47 27 17 8	90 67 47	120 95 =	47 80 120 160	65 93 130	77 105	
EAT Inds	460 500	38 15 5	30 17	47 33	22 60	30 63	37 68	Harson (*194)	160 180 200	37 191 ₂ 94 ₂	44 25½ 16	34	1 31 ₂	8	11 21	
(*438) Barclays	420 460	53 28 8	70 48 24	78 58 35	11 ₇ 7 30	17 35	9 20 38	Jaguar (*508)	420 460 500 550	95 58 37	T 1	= 1	12	17	` <u> </u>	-
(*457)	460 500 550	15 5	35 20 9	50 30 15	20 50 100	23 55 100	30 57 102	Tesco	330	7	80 S 28 17 - 72 S 27	70 45	23 52 97	35 57 98	45 62 	
Brit. Telecom (*180)	180 200 230	10 21 01	17 8 3	24 15 10	6 22 40	11 25	16 28 44	(=410)	350 390 420	88 58 33 17		22	1 3 8 18	7 25 25 25	20	
Cadbury Schwegger (*190)	180 200	34 18 7	42 28 17	46 34 34	2 5 16	끄	14 23	Thom EM) (*451)	420 460 500	22	62 35 20	77	3 24 50	1975	15 12 60	
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imperial Gr. (-393)	300 330 350	95 65 35	=	-	1 15 4	=	=	Option FT-SE 1525	73	g7 .	es. Ja	. 1 -	2 7	1 -	Jan.	
Lateroke (*350)	300 330 360 390	55 27 10	67 42 20 12	50 28 17	1 5 17 43	21 ₂ 9 22 47	1225	F7-SE 1525 lodes 1550 (*1591) 1575 1600 1625 1650	50 30 35 7 3	88 52 57 57 57 57	78 90 90 90 90 90 90 90 90 90 90 90 90 90	24 44 64	15	22 33 45 55 67 95	35 45 58 72	•
£ASM0 (*128)	110 120 130 140	22 16 10 4	27 22 16 10	35 20 16	2 6 12 18	7 11 16 23	11 16 23 30	1700	1lp 1 plet Coner	4 1 acts 21.	4 -	- 112 8#5 16.7) 118	95 120 05 5,23	[=	•

GOLD C GOLD C GOLD C GOLD C GOLD C GOLD C GOLD P GO	\$300 \$400 \$440 \$440 \$440 \$440 \$440 \$330 \$370 \$400 \$400 \$400 \$400 \$400 \$400 \$400 \$4	Val. 5 46 57 3 100 100 13 9 5	Last 50 50 50 50 50 50 50 5	Val. 30 4 50 27 4	Est. Last 27.50 16.50 17	Vel. 15 5 7 3	50 25 18 6.50 Isine	Stock \$425.10
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MILD P OLD P ILVER C FFL C	\$330 \$370 \$380 \$400 \$420 \$500 \$1,225 \$1,220 \$1,225 \$1,240 \$1,245 \$1,245 \$1,225	9 5 4 25 233 233 28 40	0.10 0.20 0.508 2.80A — Oec. 908 11 7.10 4 2	200	15 15	Ξ	=	\$577
GOLD P GO	\$370 \$380 \$400 \$420 \$500 FL225 FL226 FL235 FL235 FL235 FL220 FL235 FL235 FL235 FL235 FL235 FL235 FL235 FL235 FL235 FL235	9 5 4 25 233 233 28 40	908 11 7,10 4 2	200	(ar.	Ξ	=	\$577
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MEY C	FLTO	91	450	1			12.50	F1.70.50
UMRO C	FL70 Fl.105	20 108 102	2.60 1.10	12	4.50 2.50	<u> </u>	_	
MRO P	FI.90 FI-240 FI-220	102 .	1.10 3.80 6.408	28 28	~~~	=	=	FI-90.50
LS C	FI 220	10	7Å	= [=	=	FL225-80
IST C	FI.50 FI.45	190 92	7A 1.40 3.20	16 31	2.90A 3.90	- 1	1111	FL44.50
JEIN C	FL170 FL160	101	6	~ [3.50			P.164
1006 C	FIAS	648	330	36	520	_1	8.50	F1.60.40
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IOBE C	F1.95 F1.90	30	3.50 1.80 8.70 4.60 5.70 1.10	1	7.50	624	1250	F1.90
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WORLD STOCK MARKETS

•			- VY C	JKLD SIO	CA WARREIS				<u> </u>
	AUSTRIA GERMANY	NORWAY Price + or	USTRALIA (continued) { Price : 十	or Price + or	CANADA				•
•	Oct. 21 Price + or Oct. 21 Credit net it pp 2,290 -5 AEG AHlanz Vera	Price + or Oct. 21 Kroner - Bergens Sank 177 -0.5 Ge	Oct. 21 Aust. 5	0.98 MHJ 434 -21 0.65 Mitsul Bank 1,078 -15	CANADA Sales Stack High Low Class Chang Sales Stack	. High Low Class Ching Sal	ina Sanck High Low	Close Chang Sales Stock	High Law Class Cing
:	Interunfall	263.6 Den Norke Gred. 168 +2.5 He 267.5 +1.5 Eixem	raid WyTimes 7.66 .— Aust	0.99 Mitsukoshi	TORONTO 488 Chief 25517 Comi 1000 Comp 170 AMCA in \$141, 121, 125, 15	Inco \$15% 131, 134, +1, 220 putling 450 450 450 158	C Kerr Add 5164 163	197s + 3s 200 Rogers A 281s - 3s 935 Rogers B 92620 Roman 261s 100 Rothman	\$21\g 21\g 21\g 21\g \$ \$21\li 21\g 21\g -\g \$ \$10\li 21\g 10\g -\g \$ \$40\li 40\g 40\g -\g
	Steyr Dalmter	592.5 —0.5 Norsk Data	nd Lease 10.1 +0 M	3.5 Nippon Denso	1150 Abhibi Pr \$206 204 244 - 5 2313 Comm 1 Acidends \$1816 1816 1816 11800 COle 7050 Agnico E \$289 2916 2916 - 1 3700 Cons 18260 Albria En \$113, 113, -16	Bath A \$25 245, 25 +3, 966 to B! \$51, 55, 53, 900 Ges \$271, 261, 261, -7, 188	145 Labett	213 ₆ + 1 ₆ 431739 Royal Bai 243 ₄ - 2 ₆ 4762 RyTrop A 91 ₄ - 2 ₆ 90473 Royax 165 ₆ + 1 ₆ 26472 SHL Syst	k \$34\bar{b} 337\bar{b} 337\bar{b} - 1\bar{b} \$311\bar{b} 311\bar{b} 311\bar{b} 380 380 390 +5 \$301\bar{c} 301\bar{b} 301\bar{d}
:	Oct. 91 Price + or Deguista	484 +6 SPAIN No.	cholas Kiwi 5.80	Nippon Shimpan 950 -45	220 Algo Cent \$21 21 21 1187 Corb	Bank \$161, 16 161, +1, 200 walb \$91, 27, 9 720	391 Leidtw B f \$157a 151a 30 Leigh Inst 55 495 30 Lobiaw Co \$121a 121a 300 Lumonics \$107a 101a 30 MICC \$85a 85a	495 -5 2022 Sceptre 1214 43896 Scot Pape 1012 -5 500 Scotts f 550 Scotts f	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
·	Bang, Gen. Lux. 15,500 Feld-Muchle Ni Bang, Int. Alux. 15,100 —100 Henkel Beksert. 10,450 —115 Hoechst Giment CBR. 5,710 —115 Hoechst	489.9 +0.4 Sco Bibso	kbridge 0.85 cific Duniop 3.65 +6 ncontinental 2.85 -6	0.85 Nippon Suisan 391 +4 0.85 Nippon Yusen 384 -12 0.85 Nissan Motor 540 -10 0.85 Nisshin Flour 731 -29	2900 Atco i f 381 ₈ 81 ₉ 81 ₈ 5000 Cose 7300 BC Sugar A \$217 ₈ 211 ₈ 211 ₈ -1 ₈ 5000 Crow	kaR 90 90 90 132 mx \$246a 231a 231a -11a 131	284 Micham H.X. \$185 ₈ 185 ₂ 123 Macmillan 1838 383 ₄ 110 Magma A.f. \$28 273 ₄ 1 Martitime (\$151- 151 ₃	185s 29962 Sears Car 39 +14 1425 Setkirk A 28 16602 Shell Can 151s +16 5370 Sherriti	n \$11½ 107 ₀ 11 ~½ 1 \$23 224 23 1 \$224; 22½ 22½ +½
•	BES Horton 14,525 -5 Horton Horton - 14,525 -5	538 -2 Bcc Popular - 1,323 - Po 254 +2 Bcc Santander - 850 +10 Qu 617.5 +0,5 Bcc Vizzaya - 1,455 - Re 627.5 + 4,5 Dragadoa - 117 - 0 Re	seidon	Otompus 1.070 + 20 Onoda Cement 455 - 51 Orient Finance 977 - 23	212708 Bk NScot \$169 161 161 - 7 7400 Dickin	mix A (\$10% 98% 10 - 16 114 19 19 19 19 19 19 19 19 19 19 19 19 19	201 Malean A (\$251, 247s	340 14700 Southern 614 20425 Spar Aero 15 +14 1100 Steinbg A 25 +16 197866 Stelco A	\$21½ 21½ 21½ +½ \$21½ 21½ 21½ +½ \$25½ 24¼ 25 -¼ \$25½ 22½ 23½ \$23½ 22½ 23½
	GBL (Brux)	195 + 1.8 Iberduero 162.7 Sm 72 + 0.4 Petroleos 356.9 -8.8 Talefonica 180 -1 To	nith Howard 5 os. Natwide 3.7 +++ oth	Pionser	11500 Bhiesky 280 275 275 -5 24815 Bonaroza R 150 145 145 -10 36800 Dome 25900 Bow Valy \$113, 114, 113, +13, 2890 Dome 130 30 130 -5 2590 D Testorine 130 130 -5 2590 D Testorine 130 130 130 -5 2590 D Testorine 130 130 130 130 130 130 130 130 130 130	sco \$243g 24 241g + 2 600 o Mino \$35g 91g 91g + 1g 822 or Pete 120 114 119 + 4 206 odla \$171g 165g 165g - 5g 571 tar \$225g 321g 322g + 1g 153	2 Moneco A 1 455 450 800 M Trusco \$13 121 ₂ 175 Mones \$29 285	450 -20 29592 Teck B f 121 ₂ -3 ₆ 9197 Terra Mn	48 47 48 +3 \$241, 24 241, 220 215 220 an \$281, 281, 281, A \$281, 281, 281, +1,
-	Pan Hides	165.3 -0,2 SWEDEN We Work 1,110 +82 We	estpac Bank 4.7	3.1 Sapporo	40100 Britanater SS3, SS, SS3 + 33300 Dyles 44237 BC ForP \$133, 123, 123, -1, 45085 Echo 15700 BC Res 133 130 130 -4 3000 Equit	(A ' \$167 ₉ 165 ₉ 167 ₆ + (a 230 Boy \$307 ₆ 301 ₄ 301 ₂ - 1 ₆ 785 Svr \$85 ₆ 61 ₆ 61 ₆ - 1 ₆ 800	154 Nt Vg Tree 522 2178 150 NH CapA (9914 9 151 NHd LP A \$1878 1858 151 Noranda \$1984 1912 151 Noranda \$1984 1914	28 - 36 23500 Thom N / 22 13612 Tor Om 8 9 + 19 600 Tor Sun 1854 - 10 25432 Torster 6 1954 + 19 1200 Torster 6 1736 + 16 759 Traders A	\$30% 30% 30% +3% 1 \$27% 27% 27% \$22% 22% 22% -%
•	Petrofina	215 +8 ASEA (Free) 340 -1 406 Astr (Free) 5155	ONG KONG	9.55 Shimizu Constn. 651 2 -28 ,	500 Brunswit, \$1312 1312 1312 +1 204571 Fichb 38855 CAE \$1012 1014 1058 -1 33800 Fed I 7700 CCL B : \$1514 1514 1514 1514 33800 Fed I 38800 Cad Fry \$331, 311-32 411, 3400 Finni	Ind A \$187a t8 18 −1 ₂ 288	3 NC Olis \$107, 107, 157 Nor Tei \$394, 354, 10 Northget \$57, 64, 111 Non Alta (\$57, 54,	131 ₂ 5037 TrCan P 107 ₂ 107 ₄ 1300 Tres Mt 49383 TrnAlta U 67 ₅ 146473 TrCan PL 51 ₆ + 1 ₆ F-No voting rigit	\$137; 131 ₂ 197 ₃ + 1; IA \$281; 28 28 - 1; . \$167 ₈ 165 ₈ 163 ₆ - 1 ₉
•	Wagons Lits 5,300 +40 Schering	150 +9.1 Cardo (Free)	nk East Asia 20.3 — thay Pacific 5.75 — eulog Kong 32.75 +		38820 Cad Frv \$331, 311, 33 +11, 2 3400 Finnii 19350 Camp Rus \$231, 231, 231, -1, 2 201 Finnii 19350 Camp Rus \$231, 231, -1, 2 201 Finnii 19350 Camp Rus \$231, 231, 231, -1, 2 231, -1, 2	len: \$7's 7's 7's +'s 100 le A \$16's 16% 16% −'s 170 lYk \$21'5 20% 21% +1% 350	188 No. West 38 39 10 Normas \$84 91, 10 Caliwood 280 250 10 Caliwood 1 130 130	35 +2 ngms. 91, 250 -10 130 +5	· · · ·
	Oct. 21 Price + or Volkswagen	Rash Scania Free 695 —5 He Sandvik	orgo	Talyo Kobe Bank 575 :3 Takeda	200 C Pentire 1514 1379 14 +15 25501 Graft	tar \$814 812 812 -15 280 corp 1 \$815 775 775 -14 190 on A 1 \$1712 1715 1712 +15 190 orest \$2912 29 2912 +12 585 and \$2512 26 25 and \$2512 191 191 191 191	00 Omega Hyd 480 480 150 Oshewa A i \$193, 195, 50 PacW Ald \$18 1712 201 Pagirin A i \$131, 151,	19% 17½ -½ Closing ;	NTREAL prices October 21
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	LS.S.B	S,S70	w World Dev. 8.35 — K Props. 19.4 +(81 Elect. 0.71 — Ira Pac A. 17.5 +(0.8 Toray 554 -25 0.2 Toshiba Elect 625 - 8 0.31 Toyo Selkan 1,880	17901 Cambur \$14 14 14 ±1 20272 RMP (00 \$3376 3358 3376 2200 Oli A \$4512 4436 4436 -78 203 \$1734 1715 1715 -38 147	173 Placer D \$30 ⁵ 4 30 ⁵ 4 10 Poco Pet \$9 ⁵ 6 9 ⁵ 6 125 Powr Cor I \$16 ⁵ 4 16 100 Precemb 320 310	912 - 14 700 CIL 3012 + 14 19250 ConBath 168 1518 DomintA 16 - 18 3000 MntTrat 310 3949 Natišk Cdt 1734 + 18 53604 Noverco	\$261 131 139 139 139 139 139 139 139 139 13
	Jyske Bank 495 +5 Rovo Inde 223 +4 General Assicut Statement 255 +5 Provimbanken 338 +5 La Rinaspenten 339 Sophus Berand 770 +5 Ofwett	78,500 Adia Inti 7,525 +75 Wo 8,010 Bank Leth 3,790		UBE leds	4700 Carta A 1 \$10 91 97 2850 Inden 6047 Carl DK \$131, 13 13 -1 2850 Inden 98046 Carma A 15 14 14 -1 4775 Innop 781 Colonese \$151, 151, 151, -1 420 Inter 1800 Cardel A 842 81 81 4 551, -1 420 Inter	513½ 13½ 13½ 13½ 139 d Gan 513½ 13½ 13½ - ½ 200 ac 514½ 14½ 14¼ 14¼ City 515% 15 16½ 100 hom 512¼ 12 12 450	00 Que Sturg \$51/2 51/2) Que Tel \$15 15 50 Ranger \$6 57/4 Rayrock \$61/2 61/2 0 Radoath \$231/4 221/2	51 ₂ +1 ₄ 48207 Power Co. 15 6755 Provigo 8 1825 Rollanda 61 ₂ -3 ₈ 106925 Royal Ban 23 2600 Steinbroa	пр \$164 16 16 −4 \$174 17½ 17½ \$15 14% 15
:	FRANCE 147 -1 Pirelli Co	7,750 — Oiba Geigy — \$,810 —10 do, (Part Carts) \$,640 —10 do, (Part Carts) \$,640 —10 Credit Suisse — \$,690 —30 Elektrowstt — 3,475 — —	PAN Oct. 21 Price +	Yaşıda Fire 736 ; -49	1900 Central A 35°4 64 654 -18 5201 Inter 230 20 +14 230 Ipaco	Pipe \$403 ₆ 401 ₄ 401 ₄ 500 \$81 ₈ 81 ₆ 81 ₆ -3 ₆ 490	P. Region R 245 245 0 Rio Algora \$22 214	245 -5 21 ¹ 2 - ¹ 2 oth! Sales 3,916.	
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	Accor	Price + or Nestle	dgestone 638 -4 ther inds 558 -1 non	DBS	NEW YORK-DOW JOHES		STRALIA		1986 High Low
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	Elf Aquitaine	236.6 -0.2 56.3 -0.3 44.5 -0.4 AUSTRALIA Gra 164 +0.8	ISSWS	0 SOUTH AFRICA	Trading vol 124.11s 158.28s 144.31s 118.82 0.61 3 Sapt 18 18.05 3.88 3.88 3.88	FR GA	ANCE C General ((51/12/62)		412.5 (1/9) 287.8 (2/1) 158.8 (28/6) 701.8 (2/1)
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-	NOTES—Prices on this page are as quoted on exchanges and are test traded prices. # Dealin	Claremont Pet 0.95 -0.17 Met Coles-Mystr 5.46 -0.12 Mile Comatoo 'A' 2.44 -0.08 Mile Omatoo 'A' 2.44 -0.08 Mile	ita Motors 562 — 6 la Seiks 730 — 7 	Safren	N.Y.S.E. ALL COMMON Out Out Out Out 1886	RESES AND FALLS Str.	UTH AFRICA E Gold (28/8/78) —		907,97 (16;18) 563,54 (20;4) 9061,0 (19;8) 1 1100,1 (21;4) 1582,0 (25;9) 1 1919,5 (2;1)
	nd Ex dividend. xe Ex scrip issue. xr Ex rights. xe in Kroner.	Ex ell. * Price Elders IXI	ishi Corp 1,030 +1 Ishi Elect 442 -1 Ishi Estato 2,100 -9	7 Smith (CG)	Oct Oct Oct Oct Oct III	2,282 2,983 1,972 — 575 1,546 1,185 SP/ 887 733 428 Ma	E Indust (25/9/78) . — AIN drid 8E (50/12/95) 116.1		1982,0 (25/9) 1919,5 (2/1) 190,79 (8/18) 180,85 (5/1)
	OVER-THE-COUN	NTER Nasdaq national market, cl	losing prices		NYSE-Consolidated 1500 Act Stocks 3.00p.m. Clarge Trained Price on Pay	tives sw	/EDEN cobson & P (51/12/68) 2477 /T/ZERLAND kaBankCpn (51/12/58) 580	- 	1920.52 (12/6) 1728.57 (28/1) 625.5 (8/1) 497.2 (4/6)
	Stock Sales High Law Last Cling Stock (Nucls) Continued from Page 41 RoseStr	Sales High Low Last Chop Stack, Sales (Hode) 255 77g 734 77g	T T Vox	ock. Sales High Low Lest Ching (Histor) day! 18 609 61 ₈ 57 ₈ 5 — 1 ₈ the! 114 m231 ₂ 225 ₈ 231 ₂ + 11 ₂	Gandyer	187,500 88½ -2½ WO 181,600 19% + ½ M 8 838,800 23% - ½ 877,108 38% - ½	RLD S. Capital Intl.(V1/70) —	387,9 542,1 545,6 5	249.8 (7/8) 249.8 (75/1)
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	Perrisor 34 13 124 13 1 4 2	30 30 17 81 79 80 -2 17 18 17 81 79 80 -2 18 18 18 18 18 18 18 18 18 18 18 18 18	19 d1812 182 - 1 Was 1852 15 1854 - 1 Was 1854 1854 1854 1854 1856 1856 1856 1856 1856 1856 1856 1856	berOs 35 to 2012 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Anxieties	Major domestic stocks also feel sharply.	Among general	in coming days. Banks and insured bonds posted modest I	rs moved lower,
	Prontil 1.04 11 305 33½ 33½ 33½ 33½ 500 12 12 12 12 12 12 12 12 12 12 12 12 12	20 28 374 37 374: 1 Trateps 1.50 11 536 22 20 3 16 152 154 152 154 17 Trateps 1.50 11 536 22 25 25 126 252 255 14 25 255 16 12 255 16 25 1		miff_20 12 220 47 43 47 47 47 47 47 47 48 48 59 59 29 27 18 48 48 48 48 48 48 48 48 48 48 48 48 48	provoke steep slide	contractors, Kajima sli and Taisei Y3 to Y slipped, with Mitsubish Y90 to Y2,100 and Mitsui	775. Properties	Milan finished lower tive trading marked b lected insurers. Monte	r after a day of ac- by demand for se- edison lost ground
	Portex 36 64 295 297 297 1 5 Warst Stocks 2 PortsGC 194 65 69 84 4 5 5 Wolks 2 PoughSV 218 165 155 155 15 1 5 1 5 1 5 1 5 1 5 1 5	.00 19 845 34% 33% 33% - 4 USUC .00 9 570 .84 9 53 45% 45% 45% 45% 45% USPCI 57 163 .15 18 273 16% 16% 16% 16% - 1 UTL 17 241 .14 28 309 28 25% 26 + 5 Ungma 2551 .14 14 14% 14% 14% 16% 16% 16% 16% 14 1778	254 254 4 4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	XYZ	steep slide	velopment Y70 to Y1,620 Financial stocks weak front: Tokio Marine and	kened on a wide	following an announce De Benedetti that he h in the group and news off talks with Swedi	ad bought a stake that it had broken
	Presinco 50 18 750 20% 20 20% 4 5 5 5 5 5 5 7 6 7 6 7 6 7 6 7 6 7 6 7 6	1.4 28 309 28 25 25 25 4 5 1 Lagran 2551 14 14 144 145 145 145 145 14 145 145	15°2 15 15°2 YR 18°4 17°4 18°4 + °2 ZR 37 38°4 38°4 - °4 ZR 38°2 37°4 38°2 + °4 ZR 28°4 28°4 28°4 + 1	The state of the s	DEEPENING anxiety and dumping by individual investors drove equities down steeply in Tokyo writes Shigeo Nishiva-	was down Y80 to Y1,44 Securities Y180 to Y2,520	40 and Nomura	concern Fermenta. M L75 lower at L2,915. Industrials were m	iontedison closed
	Principle 4 20% 19% 19% 19% 19% 19% 19% 19% 19% 19% 19	22 321 1712 1614 1714 + 13 LIACMS .04 35 1193 9 8 18 1714 1714 - 14 LIBA/12 .72 15 1257 LIS 8 483 574 57 57 - 14 LIBA/12 .72 15 1257 114 166 2512 25 252 + 12 LIBC/1 1.08 7 68 113 73 140 140 140 - 140 - 1 LIBA/12 .70 100 100 10 10 10 10 10 10 10 10 10 10	77% 17 17 32% 32 32% + 1 31 30% 30% - 5 36% 26% 26% + 1 30% 30% 30%	LONDON	ki of Fiji Press. The Nikkei average closed 317.60 lower at 16,205.77 after an earlier drop to be-	By contrast, small-co stocks firmed on late added Y20 to Y1,090, T electrolytic capacitor an	buying Canon aiyo Yuden, an	Fiat slipping L127 to L togi slipped L4 to Li trend Olivetti gained	15,350 while Bas- 761. Against the L50 to L16,400.
	Proc IR 33 30% 30% 30% 30% 78 PrimsO 16 57 10% 84 95 95 95 78 Prog 88 Prog 88 14 20% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1	. 13 333 185 175 175 185 1 1 UFST 20 1 3 40 .52 352 277 2874 2772 1 UFST 20 2 40 .68 10 108 227 276 276 4 UFST 20 6 .10 47 420 74 7 7 UFST 21 2 4 .10 47 420 34 34 34 UFST 22 2 22 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	2014 2018 2014 - 12 2014 2014 2014 - 12 70 73 73 74 + 14 2019 2012 2018 1814 174 18	Chief price changes (In pence unless otherwise indicated)	low 16,000: Volume expanded from 254.69m to 361.40m shares. Declines outnumbered advances by 641 to 145, with	facturer, Y70 to Y1,230, chushita Electric Y80 to Y100 to Y2,290.	, Kyushu Mats- Y2,920 and Hoya	Snia held steady at L5 Paris closed mostly trading that ended the the past five sessions.	higher in active
4	Outside 42 322 1794 11 1714 Speeding Sp	.60 19 645 344; 334, 378 - 4 4 9 23 469; 4614 469 - 1 1.6 19 273 169; 169; 169 - 19 1.4 28 309 28 25 26 26 + 1 1.4 14 14 144; 144; 149; 159 24 15 500 25 304; 349 - 5 15 157 112; 119; 119 + 1 25 157 112; 119; 119 + 1 23 154 77; 66; 7 58 9 64 135; 139; 139 + 14 22 321 77; 161; 174 + 14 22 321 77; 161; 174 + 14 22 321 77; 161; 174 - 14 1843 174 174 - 14 1847 174 18 37 1848 25 25 25 25 25 2 1 14 166 25 25 25 25 2 1 15 13 73 161; 174; 174 - 14 1860 15 76 368; 369, 369 - 14 1870 15 26 26 27 27 27 2 27 2 27 2 27 2 27 2 2	251 251 + 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	RISES Treas, 13pc '90	128 issues unchanged. The late recovery was due to buying of some blue-chip stocks by big securities	After the close, the I change said it would in restrictions on margin	Tokyo Stock Ex-	Among major Frenc gains were Moulinex v 4.20 to FFr 60. Lafarge	which gained FFr Coppée, FFr 48 to
	RPM 72 20 151 2114 2014 21 4 5 5 5 6 8 8 8 8 8 8 8 8 8	08 11 25 982 983, 383, 4 4 USTK 120 188 7 403 109 d 99 99 USS Tra 1.32 12 48 172 12 72 531, 6313, 323, - 3 36 984 229 217 224 - 9 18 539 189 19 19 - 9 18 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 33 1828 201, 19 185, + 1 34 1828 32 18 18 18 18 18 18 18 18 18 18 18 18 18	185 16 165 + 4 34 335 335 - 4 294 29 29 38 265 274 - 1	Booth Inds	companies and investment trusts. While institutional investors stayed on the sidelines, individual investors con-	ing the assessment rate in margin transactions f	e of collerateral from 50 to 60 per	FFr 1,260 and Pernod FFr 962. Bouygues gained FF	Ricard, FFr 22 to
	Retac 10 10 10 10 10 10 10 10 10 10 10 10 10	24 63 33 32 22 22 - 12 UFSSk 30e 6 18 19 64 + 14 35 13 837 2574 244 25 - 14 112 16 22 1895 1875 19 VBods 32 74 65 12 76 234 234 234 17 51 925		ICP 184 +46 MIM Hidgs 119 +10 Rugby Port Cem 161 + 4 Shell Trans 923 +10	tinued small-lot selling, discouraged by the overnight fall on Wall Street. When the average fell below 16,000, some ma-	But in view of the la fered by investors in lar trading, officials at big so	arge losses suf-	on news of its takeover Quartiers store group. Stockholm was weal the public sector strike	ker in response to
	Reutril 40e 451 4312 4314 451 + 1 SutSBs - ReyRijs 70 14 64 304 342 342 344 Suntilia Riverse 35 12 35 20 1514 20 Suntilia Riverse 150 54 52 55 15 1 SunCat Return 419 127s 124 125 124 12 SunCat Republic 1.10 10 50 302 30 30 Suntilia Republic 1.10 10 50 302 30 30 Suntilia Republic 1.10 10 50 302 30 Suntilia Suntilia Republic 1.10 10 50 302 30 Suntilia Suntilia Republic 1.10 10 50 302 30 Suntilia Su	88 12 76 234 274 234 17.53 925 12 22 65 55 57 54 17.53 35 629 22 2013 11-16 55 31 11-16 1-18 Vallet 413 37 2206 124 172 125 1 Vallet 2 5 26 25 5732 155 16 159 134 14 Vallet 122 6 26 31 127 125 135 137 14 Vallet 122 6 26	254, 251, 254, + 4, - 4, - 4, - 4, - 4, - 4, - 4, -	Smith N Court	jor dealers and investment trusts bought blue-chip and giant-capital stocks.	nies said that the mea have a big impact on the	sure would not e weak market.	the public sector strike in low turnover, Bruss lower despite the star count and construction	els turned quietly rt of the new ac-
	RPM	18 421 18 1 15 18 18 18 18 18 18 18 18 18 18 18 18 18	184 1712 18 - 18 10 10 10 10 10 10 10 10 10 10 10 10 10	Argyll Group	Large capitals continued to fall, fur- ther dampening enthusiasm. Tokyo Electric Power dropped Y570 to Y6,920.	Bonds eased, reflecth sluggish performance in yield on the bellwether (ng an overnight New York. The 6.2 per cent gov-	er. SOUTH AFRICA	
•	Rosetts 18 53 1814 18 18 - 14 System .			Diploma Invs. 186 - 9 Exco Inti. 240 - 8 French Conn 210 - 30 GT Japan 215 - 7	Tokyo Gas headed the active stock list, with 18.51m shares traded, and shed Y48 to Y949.	ernment bond due in Ju from 4.985 to 4.970 per of Y50bn buying operation Japan in the morning. E	ly 1995 dropped cent following a by the Bank of	IMPROVED demand shares to recover mu- losses in Johannesbur	d allowed gold ch of their recent
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Ishikawajima-Harima Heavy Industries, second busiest with 14.82m shares, lost Y23 to Y465, Nippon Kokan, third with 12.66m shares, Y3 to Y237, Misubishi Heavy Industries fourth with 12.10m shares, Y31 to Y424 and Kewasan 12.10m shares, Y21 to Y434, and Kawasaki Steel Y1 to Y189.

Bonds eased, reflecting an overnight sluggish performance in New York. The yield on the bellwether 6.2 per cent government bond due in July 1995 dropped from 4.985 to 4.970 per cent following a Y50bn buying operation by the Bank of Japan in the morning. But the yield later climbed to 5.065 per cent and fell again on bond futures, ending at 5.015 per cent.

Institutions kept a low profile, awaiting preliminary figures for US GNP for the third quarter of this year.

SOUTH AFRICA

IMPROVED demand allowed gold shares to recover much of their recent losses in Johannesburg, and they closed firmer amid a steady bullion price. In-dustrials were mixed to firmer with most leaders showing gains.

Vaal Reefs closed R10 up at R382. Other minings followed the trend with Impala and Rustenberg platinum both higher.

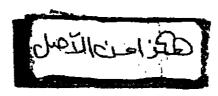


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Ingir	P12	15	11	
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Continued on Page 39



NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

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THE NETHERLANDS

FINANCIAL TIMES WORLD STOCK MARKETS

WALL STREET

Fresh falls confirm lack of strength

DESPITE some good corporate earnings and a modest rally in credit markets, stock prices drifted lower on Wall Street yesterday, writes Roderick Oram in New

Bond prices recovered some of their sharp losses suffered on Monday but the pick-up was attributed more to bargain hunters than improved sentiment.

The Dow Jones industrial average closed down 5.34 points at 1,805.68. The New York Stock Exchange composite index finished off 0.04 of a point at 135.98. Trading volume was moderate at 110.25m against 109m on Monday with advancing issues outnumbering declining by 786 to 715.

The two-day decline in share prices confirmed the market's inability to break out of the narrow trading range in which they have moved since the preci-

pitious fall in mid-September. Yesterday, blue chips performed worse than the market as a whole. Alli-ed Signal was off \$% at \$40%, International Paper eased \$% to \$69%, Merck was off \$% at \$106%, McDonald's fell \$1% to \$58% and General Electric fell \$1/2 to

IBM, which launched some new products yesterday and announced its withdrawal from South Africa, gained \$% to \$121%. General Motors, which is also selling out to South African interests. was ahead \$1% to \$67%.

Among companies reporting higher third-quarter profits, Citicorp rose \$% to \$48%, Wells Fargo gained \$2% to \$106%, Sears, the retailer which boosted profits thanks to its financial services, gained \$% to \$42% and USAir rose \$% to \$36%.

But share prices of some companies fell despite better profits. Polaroid disappointed the market with net earnings rising to 77 cents a share against 48 cents and its shares dropped \$2% to \$88%, Xerox fell \$% to \$53% despite re-

turning strongly to the black.
Similarly, Cray Research fell \$5% to \$76, Martin Marietta fell \$1% to \$40%

The Tokyo stock market report today appears on Page 39

and GTE slipped \$\% to \$56\% - all after turning in higher income.

Enron, the pipeline and energy group, said it would buy back up to 10m of its shares, equal to 20 per cent of the total.

Its share price rose \$% to \$40%. Viacom was unchanged at \$44%. Its largest shareholder, National Amusements with an 18.3 per cent stake, said it may contest a management buyout with an offer of its own.

Harnischfeger, which makes cranes and material handling equipment, was unchanged at \$18%. A private investment group said it had a 7.7 per cent stake and may seek control.

Among other shares involved in take-

over speculation and leading the list of most active issues, USX fell \$% to \$26%, Goodyear rose \$1% to \$42%, E. F. Hutton fell \$% to \$45%, Public Service of Indiana was unchanged at \$19% and Transworld, which reported lower third-quarter earnings, was off \$% at \$35%.

First City Bancorp of Texas rose \$% to \$5%. It said it planned to omit its 10 cents a share dividend.

Hasbro, the leading toy manufacturer, fell \$1% to \$20% after losing \$3% on Monday. Just before the market closed it reported slightly lower third-quarter earn-

Texas Air, which will become the largest US carrier when it completes its takeovers of Eastern and People Express, fell \$14 to \$33% after it said it planned to offer 4m common shares.

Credit markets rallied taking their lead from abroad where bargain hunters were buying after the steep fall in prices on Monday. Additional factors were short covering by professional traders and the prospect that oil prices will soft an in the Cross meeting in Court fall. en in the Opec meeting in Geneva fails to agree production quotas.

The price of the 7.25 per cent benchmark Treasury long bond due in 2016 rose % of a point to 93%, yielding 7.83 per cent. Similar gains were seen throughout the maturity range.

The yield on three-month Treasury bills rose 2 basis points to 5.30 per cent and on six-month bills by 3 basis points to 5.38 per cent while year-bills eased 1 basis point to 5.51 per cent.

The Federal Reserve Board was making system repurchases for what were believed to be technical rather than policy reasons when the Fed funds rate stood at 51% per cent.

With no economic news or Treasury issues yesterday, the market was focus-ing on the third-quarter gross national product figure due out today. Any real annual growth rate of more than, say, 2.5 per cent will likely cause a weakening of bond prices because investors will believe the Fed will be less inclined to cut its discount rate.

EUROPE

Quicker pace sees modest advance

THE PACE of activity quickened on the European bourses yesterday but overall turnover remained relatively light and price changes were modest.

Frankfurt was again the main point of realistant was again the main point of interest with the Commerzbank index recovering 16.1 to 1,951.0 in lacklustre trading. The largely technical recovery from Monday's fall was partly aided by the firmer dollar and remarks by Bundesbank president Karl Otto Põhl that a fresh drop in the dollar would endanger European growth prospects. The dollar rose to DM 1.9935 at its Frankfurt fixing compared with the previous quote of DM

Banks regained their composure after steady losses stemming from the uncer-tainty associated with the troubled Neue Heimat housing group. Commerzbank showed the best gain - a rise of DM 4 to DM 305.50 - while Dresdner closed DM 2

higher to DM 388. Daimler led a mixed car sector higher with its DM 23 jump to DM 1,216 while VW retreated a further DM 4.50 to DM 460. Electricals, which resisted the downturn on Monday, continued to attract steady buying. Siemens firmed DM

3 to DM 687 and AEG posted a more impressive DM 8 advance to DM 311. Kaufhof suffered another bruising round among mixed retailers. The chain store group lost a further DM 7.40 to close at DM 519.60

Bond prices finished narrowly mixed with gains of up to 20 basis points and losses of up to 35 basis points. Foreign demand was spurred by the firmer dol-

The Bundesbank's market balancing operations amounted to sales of DM

119.9m worth of paper after buying DM 40.1m on Monday. The average yield on public authority paper rose one basis point to 5.01 per cent while early calcula-tions by WestLB showed 10-year bank

paper yields rising four basis points to 1.01 per cent. Amsterdam was little changed as investors pondered the Wall Street response to today's third-quarter US gross

national product figures. The steadier dollar had little impact. Among internationals, Royal Dutch rose Fl.140 to Fl 200.20 on a buy recommendation and Akzo edged 10 cents lower to F144.70. Photocopier group Oce van

der Grinten suffered a sharp FI 9 drop to Bond prices were mixed following scattered domestic institutional buying. Zurich closed slightly lower across the

board in quiet trading, following the overnight downturn on Wall Street. Price movements remained in a narrow range and falls were stopped by low interest rates and a firm dollar. With institutions reportedly shifting to the side-

Continued on Page 39

HONG KONG

THE FIRST gain in four sessions fol-lowed a day of see-saw trading in Hong Kong, with the Hang Seng index rising 10.53 to 2,238.29 at the close.

Speculation that Hongkong Land would sell its Excelsior Hotel to the New Zealand-based Rainbow for HK\$1bn started the day on a firm note, but institutional profit-taking took prices down by mid-day.

A rebound near the close then result-

ed in an overall daily gain.

CANADA

ACTIVE trading saw a retreat in Toronto, stretching the previous day's 18 point loss. Dome Petroleum however, rose 3 cents to C\$1.18. The company said holders of three series of US denominated notes and debentures voted to waive interest and principal payments from the end of October to the end of June, 1987.

Montreal also fell in heavy trading.

GILTS provided one of the few bright spots in lacklustre trading in London, where the FT Ordinary index ended 0.8 higher at 1,265.20. The broader-based FT-SE 100 index gained 1.0 to close at 1,591.2.

Equities were generally sluggish at though oils were firmer, largely on optimistic reports from the Opec meeting Britoil gained 8p to 143p.

The star feature of the session was the late bid of 530p a share or £750m for Imperial Continental Gas from Gulf Re-

Chief price changes, Page 39; Details, Page 38; Share information service, Pages 36, 37

AUSTRALIA

SELECTIVE BUYING among quality industrials combined with a stronger gold sector to push Sydney to a record and the All Ordinaries index overtook the previous top level to close 11.40 higher at 1.372.60.

Food, insurance and media issues attracted strong support, on optimism fuelled by a stronger currency.

In mines Kidston and Emperor gained 30 cents each to A\$8.00 and A\$8.00 respectively.

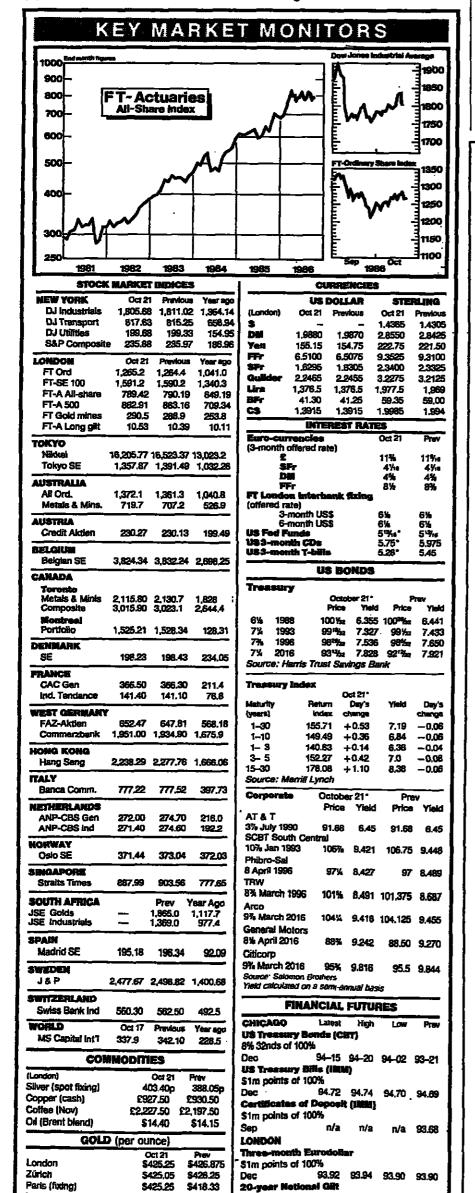
Among gold miners CRA put on 6 cents to A\$8.10 while MIM gained 24 cents to A\$2.68.

SINGAPORE

PROFIT-TAKING and the absence of fresh buying orders saw prices weaken over a broad front in Singapore, where trading was less active than in recent days and the Straits Times industrial index closed 15.57 lower at 887.99.

Many investors opted for the sidelines ahead of Friday's Malaysian budget but others chose to liquidate stock, causing several blue chip and trustee issues to post moderate losses.

Selangor Properties, the most active issue, dropped 7 cents to S\$1.28 as did Public Bank to S\$1.27.



Luxembourd

New York (Dec)

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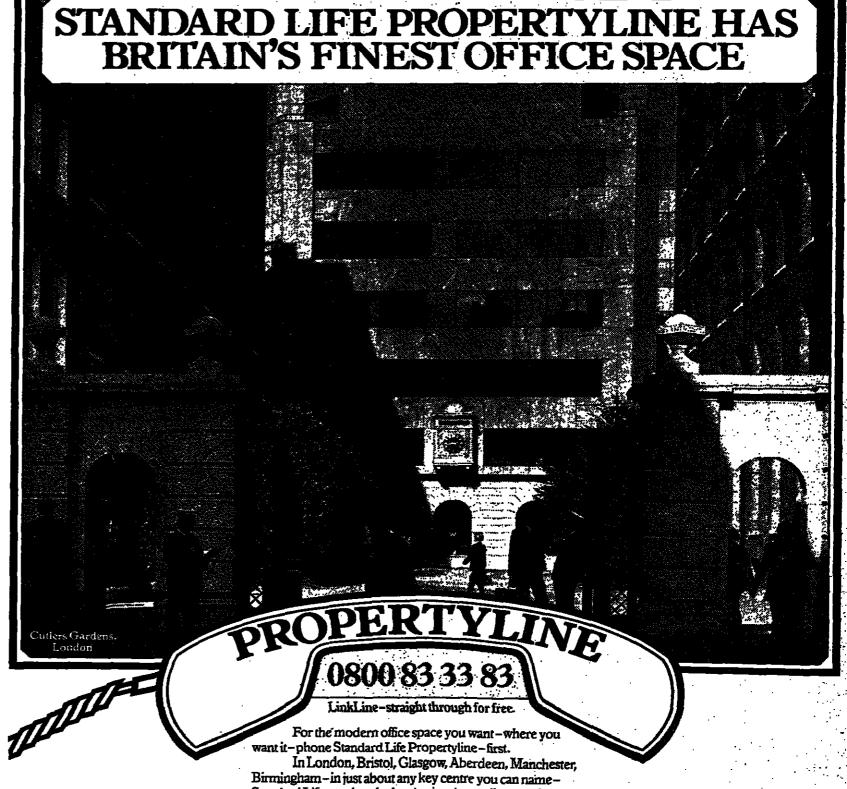
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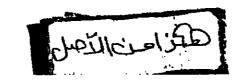
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SECTION III

FINANCIAL TIMES SURVEY

Advertising

Advertising revenue is set to scale new heights this year and the upswing is largely across the board as the result of a consumer boom

Takeovers prove infectious

ONE POCKET of the British economy that continues to amaze Mr Waterson, is soaring observers by its enduring good "There's no doubt about it, health is the advertising indus-we're in the middle of a contry. Despite the horror stories sumer boom."
(and in stark contrast to them) of Figures aside, much of the record unemployment, high news this year has been of the interest rates and falling agencies making. Takeover exports, agencies and media fever and mega-mergers, proveowners are basking in what the Advertising Association records number of battles in the City. In Record expenditure for 1985
Record expenditure for 1985
Record expenditure for 1985
Lyons fought off Elders IXL, on the previous year) and a new
Humber of battles in the csy. In the contexts Guinness won Record expenditure for 1985
Lyons fought off Elders IXL, on the previous year) and a new

peak looks set to be conquered Advertising caught the bug, this year with an estimated 12 led by the Saatchi brothers. this year with an estimated 12 per cent impovement on that. Latest figures for the second quarter of 1986 show the upswing happily distributed across the board—radio excepted—which suggests the total expenditure cake is expanding. Television is up 21 per cent (on 1985) quality daily newspapers 19 per cent, free newspapers 19 per cent, free newspapers 19 per cent, quality Sundays 16 per cent and posters the same. Business and professional advertising shows a 10 per cent advance.

Advertising has enjoyed led by the Saatchi brothers. Their controversial acquisition of Ted Bates, the world's number desence group, certainly won them the covted title of becoming the world's largest agency group, but at a price. Heavy haemorrhaging of billings (though increasingly balanced by new wins) client resistence to mergers, board room rows and subsequent dampening of City ardour in the stock have dealt the UK's giltedded.

advertising Since 1975 the industry has shown a 66 per cent real growth rate. "This makes advertising one of the country's most successful industries," s Mr Mike Waterson, search director of the

The reasons for the upswing stem from the two touchstones of advertising health, company profits, which are rising and

Advertising has enjoyed Other signs of UK imperialism vigorous growth over the past 10 years—unbroken save for a mini tern has been the other way downturn in 1981 in classified around—came from Wight Collins Rutherford Scott which made two major US acquisitions and Lowe Howard-Spink Marschalk which continued its diversifying into related services, such as sales promotion, public relations, design and direct mail.

of the advertising pound. The high cost of television airtime (up about 24 per cent ahead of the retail price index) is forcing many to question the efficiency of their media buying opera-tions. And with audience levels down by about 5 per cent, con-tractors are being urged to improve programming.

In many ways, 1986 will go down as a catharsis in the newspaper world. New technolo-gies—despite traumatic labour pains—new publications, and improved efficiency coupled with record revenues have restored some of the dynamism of the medium, long since stolen by television. In 1985, figures show that the qualities clawed show that the qualities clawed back against the regional press to the 50:50 ratio of 1980.

Overall national press rose 3.9 per cent to £747m and regionals by 2.5 per cent to £1003m. The free press, especially strong in the Midlands and the north of England, continued its advances with weeklies up 10.7 per

Television, recovered from its early dive last year and freed from the introspection brought on by the Peacock Committees investigations into advertising on the BBC, produced a half-yearly rise of 26 per cent (not accounting for inflation) and expansion at home and abroad.

Elsewhere, agencies of a less globally ambitious nature, broadened their service base by 1988. Last year the medium rose by 3.5 per cent in real terms.

The third largest medium in the UK, direct mail, shot up by 9.3 per cent last year to £455m,

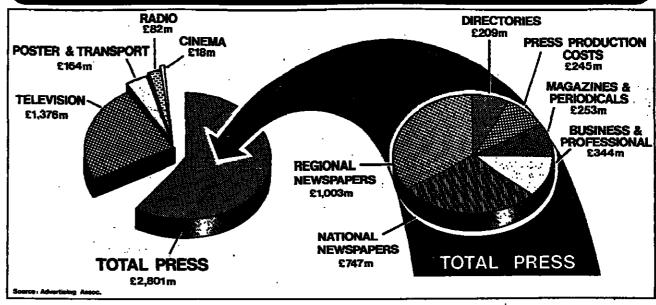
and for the first half of 1986

Posters achieved £164m last year, a rise of 9.3 per cent though they continue to battle for market share. Since the press, losing ground partly demise of British Posters in because of intense competition gemise of British Posters in 1982, the lack of a central from the colour supplements marketing body has seen the share drop from 5 per cent to 3.7 per cent. New hopes are pinned on Poster Marketing which aims pace, satellite television is gear-1982, the lack of a central marketing body has seen the to promote the medium aggres-

Though still struggling with val of Superchannel its revenues (down 5 per cent (incorporating Music Box), last year at £82m), the news on the radio front is optimistic. Morale was boosted by the new Joint Industry Committee for Radio Audience Research study which showed the weekly reach of commercial radio had risen which showed the weekly reach of commercial radio had risen from 42 to 45 per cent since 1982 and that it had regained its brand leadership over BBC's Radio 1. Positive signs of faith in the medium also came from new Australian management new Australian management which after snapping up one of

Other sectors on the increase are business and professional ap by 15 per cent to £209m, and for agencies to go public, according many to the second cinema moved up by 12 per cent ding to Mr Neil Blackley, (current price) to £18m last year.

Consumer magazines were the As one analyst put it, the mar-



TOTAL EXPENDITURE 1985

ing up for a renewed assault on European homes with the arri-

year has been one of mixed for-tunes. Altogether there were seven arrivals over the past 12 months including Gold Greenlees Trott. Davidson Pearce. Abbott Mead Vickers, TMD (the first media independent to go public), Charles Barker and

which after snapping up one of the leading selling bodies took over a number of independent stations, and looks set to improve fortunes.

Perhaps the most significant move for radio, however, is the impending government Green Paper, expected in the autumn, which is examining the medium in the round and will advise on future directions.

Other sectors on the increase public), Charles Barker and thopex.

Overall the sector lost some of its sheen, not helped by the ever bright City star Saatchi losing 300p and more off its share price at one point as well as some lacklustre results from other agencies. With the ratings down, the difficulty in finding a USP (unique selling proposition) for investors and the new concerns about the marketabilconcerns about the marketabilare business and professional ity of agencies in the wake of Big which grew by 12 per cent last Bang city deregulation is mak-year to £344m; directories are ing it less attractive and harder

ket is not fooled by a grey com-pany coming forward primarily equipment areas. because it wants to cash in its chips.

tech, automotive and office equipment areas.

It has been a year when the industry has taken itself to task.

overall, publicly-quoted agencies have underperformed of Advertising Practice, the the market by 13.1 per cent according to James Capel/Camand radio, was revised bringing paign ad agency index. For the 12 months to October 6 1986, the index increased by 5.9 per cent compared to the FT all-share index which was up by 21.9 per cent.

Industry has taken itself to take.

Last November the British Code of Advertising Practice, the rulebook for all but television and radio, was revised bringing in tighter controls and putting in tighter controls and putting in tighter controls and putting the promised move to grasp the nettle of television production.

tions on the other (we've had British Telecom, TSB, now Brit-British Telecom, TSB, now principle is and soon British Airways and the British Airports in an attempt to change operating procedures and eliminate waste. Their report is due at the institutions

Since 1976 the sector has grown from £30m to £300m according to Media Expenditure by Analysis (MEAL). Even the Stock Exchange has drop-ped its reservations and taken to advertising with a first ever

.corporate campaign.

Now with the city deregulation this month, Big Bang, looks set to unlock a flood of new users on to the advertising market

market.

Corporate advertising stands to boom. No lenger the monopoly of the city agencies, every ambitious consumer agency recognises the need to provide financial expertise.

Other provides the standard of excessive the handful of excessive the

ent.
Against the background of tion costs which have been alarhyperactivity of takeoverimer-ming advertisers for years, has gers on the one hand and flota-occurred. A working party has brought together advertisers, agencies and production houses in an attempt to change operat-

Advertising restraints are currently cause for concern in the industry. The Takeover Panel's decision earlier in the year to ban advertising "that fails to avoid argument or invec-tive" has sparked off moves urging the industry watchdog, the Advertising Standards Authority, to become arbiter. Mr Jeremy Bullmore, chair-man of the Advertising Associa-

man of the Advertising Association argues that though the rul-

Other major spenders of 1985 takeover ads that triggered the include advertisers in the hi-ban, there is genuine concern at when it took office, it reveals.

The Agencies The Advertisers The Media:

New Media: Satellites

The Press Outdoor advertising

Cinema Campaign: Amstrad

What's new in the U.S. Campaign: BR a ruling that is seen as a clamp-

down on public information.

"Shareholders and the public generally are denied the pros and cons of the argument. Cer-tain pieces of information are permissible in a shareholders' letter but not in page four advertising," says Mr Bullmore. With an election less than two

years away, the outlook for the advertising business is unset-tled. The next eight months look bright, says the AA, but beyond that is an educated guess. The forecast for 1987 is 7 per cent growth overall.

what is clear, by AA reckonings, is that the industry fares better under Tory rule. All postwar Labour administrations have left the advertising share of gross national product depressed while the Conservations of the conservation of the conserva tive Party has left it higher than

Still (2 Her vier of Babe confound their imaguage, that they may confound their imaguage, that they may confound their imaguage, that they may confound their appears one another's speech was confound to their abroad and their confound their face of all the confound their appears the face of all the confound their co

Amen.

UK Agencies

Year of the megamergers

THIS YEAR will be remem bered as the year the agency scene changed shape dramatically, when league tables were turned upside down and agencies made front page news. One trend to emerge from the wave of mergers and acquisitions that has coloured the industry is that the world is polarising between empire builders, the big timers, and the small independent agencies. The "middle ground" agency, it is suggested, is a vanishing breed.

In the UK there are relatively few unattached independent agencies left. Whether forging loose federal links or merging into a multi-disciplinary group. has coloured the industry is that

into a multi-disciplinary group, the agencies have shown them-selves keen to broaden the ser-vice base and spread the profit

centre.
This was the year FCO took up This was the year FCO took up with Wight Collins Rutherford Scott Allen Brady Marsh joined Lowe Howard-Spink Marschalk, Leagas Delaney linked with Abbott Mead Vickers, Royds with McCann and Chetwynd Streets with Addison Page.

On the global scene, Saatchi dominated the news, completing a season of acquisitions—mostly in the US—by seizing the mighty Ted Bates to put the group on top of the world. This was an extraordinary feat, by any standards, for the brothers who some seven years ago were unheard of outside London. Some clients, however, were not so sure and voted with their

For a brief few weeks before the Sastchi move another mer-ger—between BBDO Internatio-nal/Doyle Dane Bernbach/ Needham Harper—had topped the world league table.

Indeed, it has been the year fashion returned, to a degree, to the multi-national agencies. These big groups, able to offer attractive packages including salaries as much as £40,000 or more aller parious extents. salaries as much as £40,000 or of HBM Creamer, and then more, plus various extras provided they have a way of locking. US, which puts the group in the in top talent that many smaller agencies cannot match.

TOP TEN UK AGENCIES (to year end 1985) £155m £105m J. Walter Thompson £ 91m £ 89m £ 79m £ 55m £ 51m



so sure and voted with their feet, moving to other agencies.
Altogether billing losses of area well so far this year including Renault in Italy, and Nabisco—has helped to right the balance. Now the world watches to see if the muchmooted merger of Saatchiowned agencies, in whatever form, occurs.

Tashionability.

Other agencies that have fared well so far this year include J. Walter Thompson which has had its best new business year ever; Boase Massimi Pollitt, which has overcome a stagnant phase in 1985 to put on more than £40m of new accounts. Dorlands, Collett Dickenson Pearce, Abbott Mead Vickers and Wight Collins of the province of the provinc which has had its best new business year ever; Boase Massimi Polliti, which has overcome a stagnant phase in 1985 to put on more than £40m of new accounts. Dorlands, Collett Dickenson Pearce, Abbott Mead Vickers and Wight Collins Rutherford Scott have also had good periods. Lowe Howard-Spink Marschalk claims to have put on some £30m, including its corporate advertising work for corporate advertising work for bid clients which it has made a

Speciality.
Saatchi was not the only British agency to make its mark overseas this year. Wight Collins Rutherford Scott Joined the world's top 10, while Lowe Howard-Spink secured a Euro-

In the meantime, there is a continued trend towards diversification into related service activities, such as sales promo-tion, public relations, design, tion, public relations, design, direct mail and recruitment. At a time when advertisers are demanding more efficiency in their communications and marketing, below-the-line services like these are increasingly sought after by agencies.

On the business to business front, agencies have at last been getting their act together to heighten their profile and underline the specialist services they offer commerce, government and industry.

It is estimated that the agen-

It is estimated that the agencles quoted on the London Stock Exchange, now numbering about 12, together control around one third of British advertising According to Advertising Agency Review, 20 foreign-owned agencies, mostly American have seen their man-American, have seen their mar-

American, have seen their mar-ket share drop from 48.5 to 41 per cent since 1979-80.

For the public agencies, it has been a mixed year in which ad expenditure has shot up but the share prices have endured quixotic fluctuations. As agen-cies have grown in number, so

pean network by acquiring eight agencies from the Interpublic group. Now Saatchi and Wight Collins are considering a listing on the New York Stock Exchange, Saatchi is aiming for Japan too. Dorlands went international, too when it acquired the US agency Dancer Fitzgerald.

the quality has varied, says one analyst.

The growth of specialist buying companies continues to gain ground and is now claimed to account for around 20 per cent of advertising revenues. This year, for example, John Ayling associates has picked up Kimberly-Clark. Chris Instam The growth of specialist buying companies continues to gain ground and is now claimed to account for around 20 per cent of advertising revenues. cent of advertising revenues.
This year, for example, John
Ayling associates has picked up
Kimberly. Clark, Chris Ingram
won British Telecom, TMD won
Panasonic, Billett and Partners
took on British Midland Airways and Yershon Media
gained Mitsublishi.
Citing the increasingly frag.

mm, believes that the selective about specific services is more effective than general corporate image building. We have learnt to be selective about how we use the growth of selective monthly magazines, the increase of freesheets and launch of new newspapers along with the dynamic development of the selective monthly at Arthur Young. newspapers along with the dynamic development of radio, John Ayling maintains it is scarcely surprisingly clients are more media conscious these

With television costs escalating at around 25 per cent, he says, more advertisers are paying close attention to the efficiency of their media buying activities.

activities.

In advertising circles, generally, the outcome of the Peacock Report has caused considerable dismay. There is disappointment at the conclusions, says one commentator, "principally because advertising does not, in my view, lead the the lowest common denominator programming vet we nator programming yet we patently failed to get that across to the committee."

Feona McEwan

The Advertisers

Financial sector splashes out

EARLIER THIS year the Stock Exchange joined the growing band of newcomers to the savertising world when it embarked on a £15m advertising world when it embarked on a £15m advertising every depending among in industry, every many among in industry, every every ming groups in industry, every every every ming groups in industry, every ev



TOP TEN UK AGENCIES

Billing £180m £155m £105m £ 91m £ 89m £ 79m £ 55m £ 51m £ 50m

The Stock Exchange is sharpening its image with a £1.5m advertising campaign.

Regulatory Bodies

Fresh rules for new challenges

THE BRITISH Code of Advertising Practice—which sets the basic rules governing advertising standards in the UK—this month celebrates its Silver Jubilee in a stronger position than it has been for many years. The code—last given a full review in 1974—was extensively revised over the past two years before the new version came into force at the beginning of this year.

"In this new edition of the code, we have been at pains to explain what self-regulation is and how it works to improve standards in advertising," comments Mr Anthony Bracking, chairman of the Advertising standards Authority and adjudicate complaints based on this code.

In the early days of its operation the ASA was hampered by a lack of resources. It soon is self-regulation has led to increased public expectations which needed to be reflected in the new code," he added.

As a result, Mr Bracking said

"We were also conscious that the growth in the acceptance of self-regulation has led to increased public expectations which needed to be reflected in the new code," he added.

As a result, Mr Bracking said that the review committee "worked to improve clarity of expression throughout the code, to remove unwanted and outdated restrictions and to intro-

ments relating to prices.
Regulations made under the
1974 Consumer Credit Act also
specify the form and content of specify the form and content of advertisments offering credit or hire facilities. Advertisements broadcast on television and radio are governed by the Independent Broadcasting Authority's code of conduct, while advertisements transmitted by cable are regulated by the Cable Authority.

However, these statutory and quasi-legal control systems tend

levy of 0.1 per cent on the cost of all relevant advertising (other than classified). Last year this gave the ASA an income of about £1.5m.

expression throughout the code, to remove unwanted and outdated restrictions and to introduce fresh rules to meet new challenges."

The code, however, is not the only mechanism for ensuring that UK advertising is decent, legal, honest, and truthful.

There are some 80 or so separate statutes, orders, and regulations concerned in some way with controlling advertising in the UK Main legislation includes the 1968 Trade Descriptions Act which prohibits false or misleading descriptions of goods and services and certain false statements relating to prices.

Besiletings made under the gave the ASA an income of about £1.5m.

The ASA has a 12-strong council, chaired by Lord McGregor, and a full time secretariat. Its main functions are twofold: to monitor published advertise ments to ensure they comply with the code; and to adjudicate on complaints made from members of the public. Complaints from within the industry or from other companies are dealt with by the code of advertising practice committee, which represents the advertised on complaints made from members of the public. Complaints made from members of the public. Complaints made from members of the public. Complaints made from members of the public committees on complaints made from members of the public. Complaints made from members of the public committees on complaints

separately also gives pre-publication guidance to advertisers.

ASA monitoring of advertise-ment standards has also been reviewed and improved and a hire facilities. Advertisements broadcast on television and radio are governed by the Independent Broadcasting Authority's code of conduct, while advertisements transmitted by cable are regulated by the Cable Authority.

However, these statutory and quasi-legal control systems tend very much to be rather the "long stop" to the main system of regulation of advertising in the UK—that provided by the Advertising Standard Authority.

The ASA was established in the early 1960s largely as a consequence of the growth in commercial television. This was because television advertising was subject to the IBA's stringent controls while, incongruously, the more extensive advertising through other code.

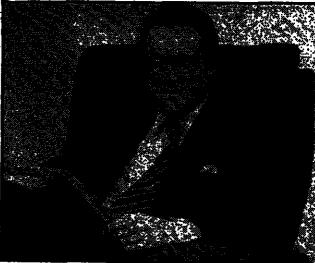
The ASA's tringent is consequence of the growth in commercial television advertising was subject to the IBA's stringent controls while, incongruously, the more extensive advertising through other code.

The ASA's tringent is consequenced and improved and improved and improved and improved and improved and and a special sample addit of 11,532 provide that complainants have direct recourse to the courts to out over an eight-week period. Of these, some 1,108 advertisements everaled that 28 advertising or to give such powers to the relevant suthorities.

In the UK this means not only the OFT but also the IBA. Cable Authority, and the Securities approached agreed to amend to provide that the provide that the provide that the out of the relevant suthorities.

The ASA was established in the early 1960s largely as a consequence of the growth in commercial television. This was because television advertising was provided in 152 advertisements. Submacle and levesting to seek injunctions or interdicts to stop misleading advertising. Single that the courts to the relevant authority, and the Securities approached agreed to amend to provide that 28 and Investment Board.

This will be the directive members and submitted out over an eight-week period. The time the court of the submitted while 14 out of the out of the provide provided by the



Sir Gordon Berrie, Director General of Fair Trading: given powers under a European Commission directive over misleading advertising

There were five identified them," he says. "Yet high standards of the code, resulting in copy amendment. Some 10 advertisers failed to respond to the ASA's investigations, and there are 12 cases pending.

The ASA also received some 7,308 complaints from the public last year and pursued 2,542

The ASA's authority over

The ASA's authority over advertisers who breach the code is basically to ensure that media owners do not carry offending advertisements. However, the ASA also relies on advertise publisher to procure the code of the code o

However, the ASA also relies on adverse publicity to encourage advertisers to change.

One problem that has emerged in recent years has been what to do about rogue advertisers who flout the ASA code. Sir Gordon Borrie, Director General of Fair Trading, has for some time considered it necessary for some type of "long stop" powers within his office to take legal action when advertisements are misleading and when advertisers refuse to amend them.

amend them.
Sir Gordon has now been Sir Gordon has now been given such powers under the European Commission directive on misleading advertising which came into force at the beginning of this month. Under the terms of the directive, member states are required either to provide that complainants have direct recourse to the courts to nursue complaints about mis-

are taking trade away from

FIRST

ne part of one of the first classes.
Art Center College of Design (Emopen, part of the first of the control of the control of the campas of the world renowned Art Center (Europe), an efficient campus of the world renowned Art Center College of Design, Passa California, offers a preparatory program plus an undergraduate deprogram and advanced courses in Advertising design. Graphic design Packaging, Product design and Ilmangoration design.

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ArtCenter (Europe)

old letterpress printing.

On the right, a typical example of our new web offset lithographic

As you can see, it's what you can't see that's eye catching. No more smudging, blotching, or

uneven inking. Which is great news

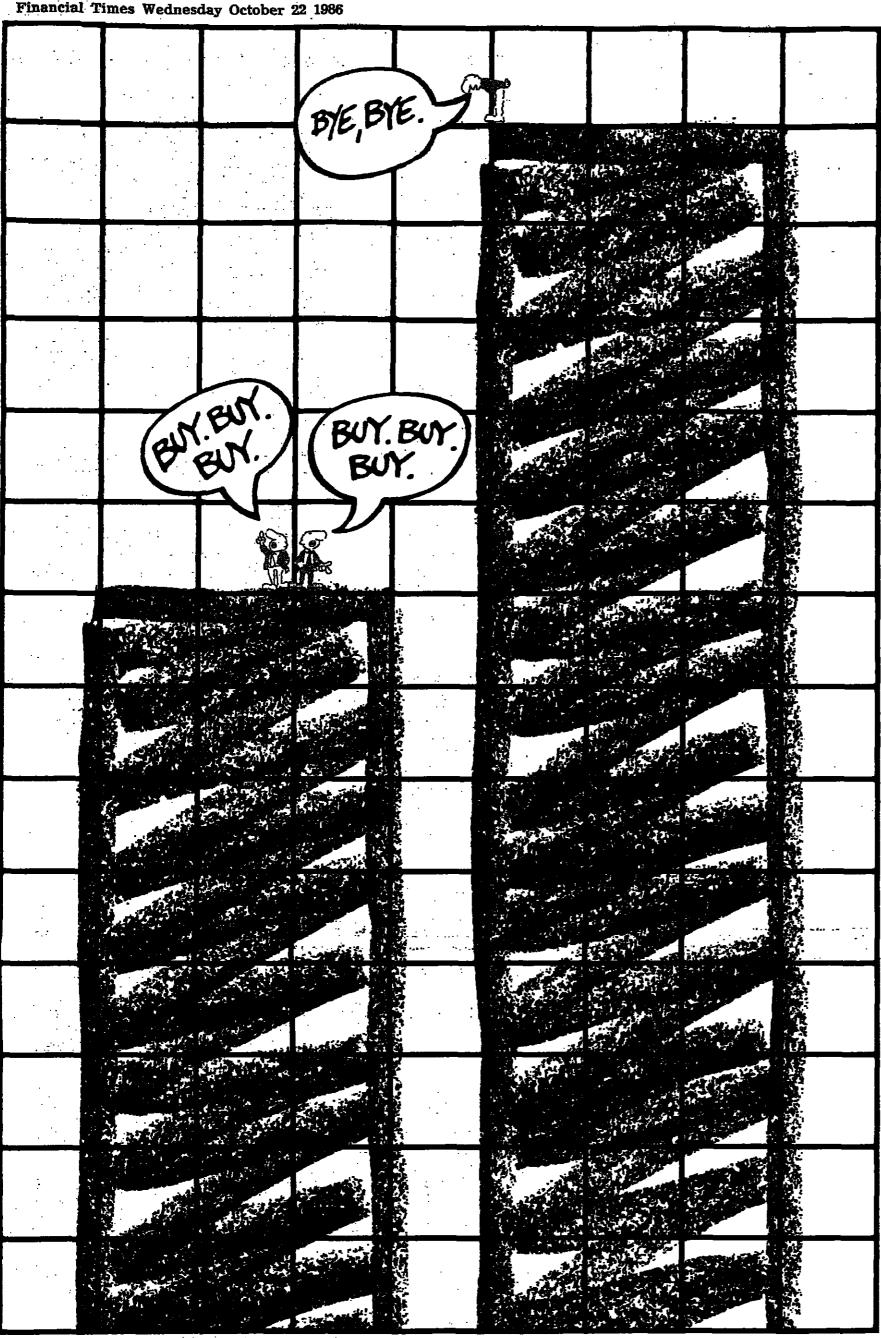
On the left, a typical example of for your advertising. Now you'll benefit from both our massive circulation, and unbeatable reproduction standards.

It's all part of the 'New Spirit' at the Daily Telegraph, where we're keeping Britain's number one quality newspaper number one.

The proof is here in black and

The Daily Telegraph



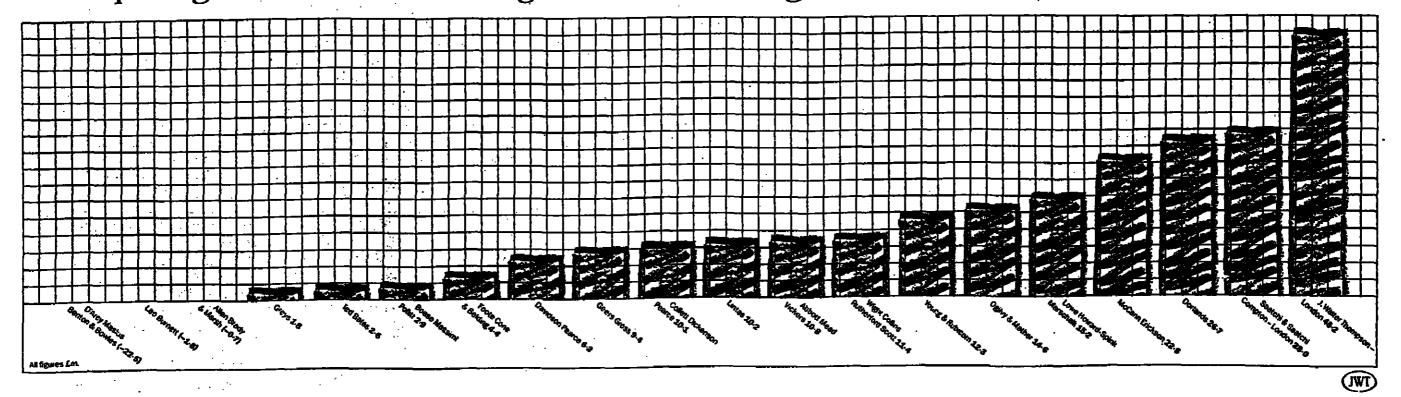


It seems that advertising is still about selling, not buying.

Saatchi & Saatchi Compton – London £28.0 m Additional billing.

J. Walter Thompson – London £45·2m Additional billing.

The top 20 agencies ranked according to additional billing:12 months to June 1986 over 1985 (MEAL).



Heading for the £1bn hurdle

THE EXECUTIVES of independent television companies sometimes sound like farmers grumbling about the weather and the uncertain price of crops

and the uncertain price of crops as they drive along in brand new expensive cars.

But even the most reticent ITV director has to admit that revenues and profits in the system are soaring and that in a notoriously cyclical business there is at the moment no sign of

a downturn. ITV revenue for this year could be as much as 20 per cent up on last year taking the ITV companies through the fibn barrier for the first time and on towards £1.2bn for the year. Advertising revenue in August was up a staggering 34

per cent and although the monthly rate of increase is expected to slow down to about 12 per cent by November and December it is already clear that 1986 will be a phenomenal year for the ITV companies.

The increase has not however, been evenly spread and there has been a drift of advertising revenue towards the South, a trend that has worked

South, a trend that has worked particularly in favour of companies such as Thames, the largest ITV contractor.

Yet just as no one could prove precisely why revenue fell by 6 per cent from October 1984 to March 1985 so there is probably as girdle appropriate the probably and single appropriate the there. no single answer why there should be a boom now.



broadening of the base of com-panies which launch television campaigns.

This is particularly marked in financial services and the prifinancial services and the pri-vatisation drive which has been spearheaded by expensive tele-vision advertising. British Gas privatisation ads were under way before the TSB made it to the market and the British Air-ways flight to the private sector-is already moving towards lift off.

The ITV companies, themselves virtually immune from takeover, have also benefited takeover, have also benefited greatly from this year's spate of takeover battles. Now ironically, Britain's national newspapers, trying to reverse the long-term decline in their proportion of national advertising compared with television, are giving another twict to the giving another twist to the upward spiral of ITV revenue.

Virtually every national news-paper is fighting its circulation battle out on the small screen as the Fleet Stree: revolution sharIndependent with a television campaign emphasising its own

vision launch campalgn earlier in the year.

The increase in television

advertising will also give a nice boost to the finances of Channel 4. Under an agreement with the ITV companies Channel 4 and the Welsh Fourth Channel get 17 per cent of its advertising

advertising revenue comes at a politically embarrassing time for the ITV companies when the Government is considering the recommendations of the Peacock Committee. Peacock decided that BBC Television should not be required to take advertising and that instead the licence fee should be indexed to

the retail price index. Organisations such as the

established and new titles.

The Times is already advertising heavily on television to try to hold on to its recent circulation gains. The Daily Telegraph has launched an £8m promotional campaign to win younger readers and The Guardian has tried to steal the clothes of The Independent with a television success seem slight.

Today is spending £4.5m to try to do something about the counter-productive effect of its television launch campaign carrier.

Despite the strong growth in revenue—now being reflected in the interim results of ITV companies—the ITV system still faces considerable. panies-the ITV system still faces considerable uncertaintity about the future.

They see another Peacock recommendation, that franchises should be put out to a form of open tender as a grave threat. Even if such an extreme measure is not finally adopted by the Government the ITV system revenue.

By next year some of the ITV companies should be breaking even on their investment in the complementary channel which is averaging nearly 8 per cent of the total television audience.

The rapid growth in television advertising revenue comes at a second content of the complementary channel which is averaging nearly 8 per cent of the total television audience.

The rapid growth in television advertising revenue comes at a second content of the content of the

The Independent Broadcasting Authority has already countered with an appeal for a four year extension followed by 12 year franchises. It argues that such a period of stability is needed for the ITV companies for the assessment of the likely impact of direct broadcasting by satellite (DRS) due to be large. satellite (DBS) due to be laun-ched by 1990.

Raymond Snoddy



Newcomers being produced on high-tech production plants

Boost from colour supplements

EARLY IN 1986 as he mapped out his plans for the launch of Today, his new national newspaper, Mr Eddle Shah promised that not only would Today usher in an era of change to the national newspaper industry but that it would revolutionise newspapers as an advertising medium.

The smudgy ink that rubbed off on readers' fingers, the smudgier production quality, the long leadtimes and soaring cost of advertisements would, or so Mr Shah promised, be swept away as Today set a precedent of crisp production quality, short leadtimes and inexpensive colour advertising which the rest of the industry would have no option but to adopt.

Well, it did not work out quite like that. The national news-paper industry has changed beyond recognition in the last year or so. Mr Rupert Murdoch's News International has News International has decamped to Wapping; a series of new national newspapers have surfaced ranging from the quality daily, the Independent, to the salacious Sunday Sport; and one by one the established national newspaper publishers have unveiled their proposals to move out of Fleet Street into new, high tech production plants. Yet the national newspaper as an advertising medium

paper as an advertising medium has barely changed at all.

to be followed by the other established papers."

The introduction of colour should also provide the next fillip for national newspapers' share of the advertising revenue. Although the press as a whole has slowly but surely lost market share since the introduction of commercial television in 1955, in recent years national newspapers'

paper industry the "quality" papers have fared best, benefiting from the street. papers nave rared best, benefit-ing from the stream of takeover bid advertising at the beginning of the year and from privatisa-tion campaigns in the closing months. The tablold market is more problematic with fierce competition and aggressive dis-

Yet much of national news-

weekly magazines.
Since the launch of the Mail on Sunday's You by Associated Newspapers and the News of the World's Sunday by News International, colour supplements have contributed a steady 17 per cent of national newspaper advertising revenue.

By contrast, magazines have watched their share of revenue decline in recent years. In 1985 magazines' market share fell

magazines' market share fell below six per cent for the first time. This compares to 7.5 per cent in 1980 and 8.2 per cent in

The introduction of colour should also provide the next fillip for national newspapers' share of the advertising revenue. Although the press as a whole has slowly but surely lost market share since the introduction of commercial television in 1955, in recent years national newspapers' have proved remarkably resilient in retaining their share of revenue.

In the last decade national newspapers have absorbed between 16 and 17 per cent of advertising expenditure. Last year they claimed 16.8 per cent, according to the Advertising Association's statistics.

Within the national newspapers and national newspapers have absorbed between 16 and 17 per cent, according to the Advertising Association's statistics.

Within the national newspapers' and provided by the launch of Chat an unashamedly downmarked on the Axel Springer group's Bild der Frau, in West Germany. Chat, which is published by Independent Television Publications, already sells around 750,000 copies a week.

By contrast the unashamedly upmarket monthly magazines, vogue, Harpers & Queen and Tatler, have fared well in terms of both circulation and deductions.

both circulation advertising. The boom in advertising for up market goods has encouraged Conde Nast, Vogue's publishers, to launch two new magazines, Business—a joint venture with the Financial Times—and the forthcoming Vogue for Men. Similarly the independent publication catalyst for Today, Chapaters, the Face, is introductive outs.

magazine advertising is boom-ing. None the less the market is intensely competitive with the success of EMAP's Smash Hits

success of EMAP's Smash Hits and Just Seventeen contrasting with the failure of IPC's The Hit and DC Thomson's Etcetera. Similarly in the local newspaper market, although the steady slide in market share has been stemmed—local newspapers' share of advertising revenue fell from 29.3 per cent in 1975 to 25 per cent in 1980 and to 22.6 per cent in 1985 but has remained relatively stable since 1983—one sector of the market, free newspapers, is farmarket, free newspapers, is far-ing well at the expense of the

other, paid-for papers.
Free newspapers emerged as rree newspapers emerged as a dynamic force within the local newspaper market in the 1970s and have gathered momentum ever since. In 1985 free news-papers captured a larger share of advertising revenue than paid-for papers for the first time

"The pace of change has accelerated in almost every area of press advertising in the last 12 months," said Bartle Bogle's Mr Richard Eyre. "What is interesting is that in every area a maverick, independent publication has emerged as the catalyst for change, whether it is Today, Chat or free local newspapers.

lrec'

The advertisements are an important indication that the day of the global television network is coming closer. For the ads have already appeared on Mr Murdoch's new "fourth net-

NEXT MONTH Sky Channel, Rupert Murdoch's satellite tele-vision channel aimed at the West German market, will carry a series of advertisements for Gillette, the US razor and tollet-ries company.

Its activities include:-

measurement for posters.

advertising problems.

rate cards.

POSTER MARKETING is the marketing bureau

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to quantify the medium's effect.



Mr Murdoch's new "fourth network" Fox Broadcasting in the US and on Network Ten in Australia in a deal done centrally with Gillette's advertising agency BBDO.

"Four other clients are thinking of doing similar deals," said the savertising of international brands.

Mr Jim Styles, head of sales and marketing at Sky.

If such deals become common they might help to give the new media television services such as Sky a more established role in the advertising of international brands.

At the moment, however, Sky and other satellite channels of the new media are having a rather uphill task persuading European advertisers of the benefits of pan-American Despite being the most successful of the new European

Global network beams nearer

successful of the new European satellite channels, Sky is still a considerable distance from breaking even more than four years after launching its service. Losses in the year to June totalled \$7.49m down from \$12.95m in 1985.

Mr Styles refuses to predict when Sky will break even and will only say: "We're breaking even more weeks this year than last."

st."

Sky, which is now available in more than 7m homes connected to cable networks across Western Europe, is believed to have taken between £10m and £11m in the year ended June 1986. But the battle to attract larger audiences in order to boost advertis
all the cable operators now are borrely changed at all.

"Change is inevitable," said homes will take new 24. Mr Richard Eyre, media director of the advertising agency, Bartle Bogle Hegarty. "But the hours a day of Music Box programmes, much of it late at night, the battle to attract larger audiences in order to boost advertis
with TWY BRC and Change is inevitable," said more will easy to about 5m homes will take new 24. Mr Richard Eyre, media director of the advertising agency, and the plan is to schedule the has to be spend on better qual-

ity programmes. The financial battle is much tougher for channels such as Europa, launched by five of Europe's public service broadcasting organisations. The chan-nel has had great difficulty attracting significant amounts of advertising in its first year. Ironically the impact of channels such as Sky on the audience has tended to increase local pressure for more advertising on terrestrial televi-

on.

Dr Toby Syfret, head of new media at J. Walter Thompson, the advertising agency, believes that what European advertisers need is simply more television advertising time and that is likely to be satisfied by the opening up of the terrestrial air-

waves.
"Satellite television has been a very important pressure for the opening up of terrestrial air-waves to advertising." Dr Syfret believes. It is a process that is under way in Spain, throughout Scandinavia and in the Nether-

Most advertisers given the choice. Dr Syfret believes, would probably prefer terrestrial television advertising because it offers complete national coverage rather than a slice of many different markets.

"There certainly is a market (for advertising on satellite

channels) but whether it is going to be enough to sustain viable stations is open to doubt," said Dr Syfret.

Superchannel, owned by Britain's independent television companies and the Virgin Group, will soon be putting the matter to the test. The channel, a joint effort with Music Box the existing pop music satellite.

existing pop music satellite channel is expected to be laun-ched in the first week in January if agreement can be reached in time with the actors and

in time with the actors and musicians unions on the right to re-transmit programmes.

Mr Charles Levison, joint managing director of Super-channel, believes that virtually all the cable operators now relaying Musix Box to about 5m

ences in order to boost advertis- prime time television hours

with ITV, BBC and Channel 4 programmes plus outside be the availability of colour acquisitions.

Superchannel's key asset, wide scale and at accessible compared to Sky, is that it has access to its own high quality next year when the Daily Telegropean programming.

As preparations for the major change will papers' resilience is attribut. magazine, the Face, is introducted able, not to the development of ing a men's style magazine. Areus.

All the catalysts have come from outside the established the papers themselves, but to Areus.

Are montravitors for the face is introducted able, not to the development of able, not to the development of ing a men's style magazine, the Face, is introducted able, not to the development of the papers themselves, but to Areus.

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Are montravitors for the face, is introducted able, not to the development of the papers themselves, but to Areus.

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Areus all the catalysts have come able to outside the established or not the development of the papers of t

access to its own high quality
European programming.

As preparations for the launch of Superchannel get under way the Independent Broadcasting Authority (IBA) is considering five applications for Britain's three channel direct broadcasting by satellite (DBS) franchise.

The plan is to aunounce the franchise winner by the end of the year and launch a British service late in 1989 or 1990.

All five applicants are planning to finance the project, which could cost up to £400m at least partly by advertising. One, a consortium led by Carlton Communications and including London Weekend Television believes that payment by subscription is not a practical prop.

Association of Independent for the late of Dogs.

FOR. THE first time for years careful listeners can detect a few contented sounds coming out of Britain's independent local radio (ILR) system. A significant number of the stations may still be losing money or at the very margins of profitability that the payment by subscription is not a practical prop. Communications and including
London Weekend Television about the industry," says Mr
believes that payment by subBrian West, director of the
scription is not a practical propAssociation of Independent
ositon and that the channels can
Radio Contractors which repre-

But whichever company wins the British DBS franchise West to rise—though nothing like as Germany looks like being first rapidly as television—and the into space with European DBS. The West Germans hope their likely to show a 6 per cent increase on last year's net May to provide four new channels of television—two to be provided by existing German organisations, Darling Downs broadcasters and two by new media-entrepreneurs.

Raymond Snoddy

advertising figures have started to rise—though nothing like as rapidly as television—and the recent increase on last year's net revenue of £64m.

Two Australian broadcasting organisations, Darling Downs and the Paul Ramsey group have bought their way into the UK industry. Many, including the Independent Broadcasting Authority, hope their experi-

more contented sound

be funded entirely by sents the 47 ILR stations.
advertising In the last few months radio
But whichever company wins advertising figures have started

Authority, hope their experience of highly competitive Australian radio will help improve the marketing of ILR.

The IBA plans to reduce its rental charges for transmitters and regulation by around 25 per cent and take larger contributions from ITV.
All the signs are that a govern-

ment green paper on the future of radio expected later this year will propose a significant measure of deregulation for ILR. One possibility being considered is the creation of a new radio authority or the transfer of local radio regulation to the Cable Authority.

Such changes collectively might begin to do something about the central paradox of commercial radio in the UE: its considerable success in attrac-ting listeners and its even more decent share of the advertising

The failure is partly caused by the strange anomaly that Bri-tain was the only country in the English-speaking world where commercial television pre-ceded commercial radio, now just 13 years old.

In Britain spending on radio has stuck stubbornly at between 2 to 25 per cent in marked contrast to other countries where the medium typically takes between 7 and 10 per cent of total advertising spending.
According to research from
JICRAR, the industry research
organisation, independent organisation, independent radio now attracts an audience of 20.2m people, an increase of



16.1 per cent over 1984 with an expanded audience universe (those who listen sometimes) of 38.9m. Weekly reach is now 45 per cent and total adult hours of listening increased from 178m to 221m.
The ILR stations have been

trying to make themselves more attractive and accessible to advertisers and new programming ideas are coming forward. Advertiser response to the first simultaneous transmission of a pop concert on commercial television and all the best of the state of television and all the ILR sta-tions have been enthusiastic. The concert by Queen goes out on October 25.

The setting up of the Network
Chart Show has also been
successful in attracting new

Through the Radio Marketing Bureau, the organisation set up to promote the advantages of within each station's catchment



Mr Brian Mallon, an executive of the Australian Darling Downs organisation, who heads the national radio sales organisation (IRS) is optimistic about the future

teed timebands. mergers between ILR stations is also encouraging the more effective regional marketing of

radio advertising.

The most recent example came this month with five stations planning, subject to IBA approval, to merge to two. Metro Radio in Newcastle is to merge with Radio Tees and Viking commercial radio in the UK, Radio Radio Hallan and Penmore information has been made available on programmes. A Radio Atlas has also been compiled giving detailed maps and the socio-demographic tions will be able to market breakdown of the population themselves on the basis of ITV

National packages of advertising covering all the ILR stations face growing competition in the ing covering all the ILLs stations lace growing competition in the have been introduced. They include the "news package" several years for commercial which gives advertisers slots radio to shake off the effect of next to the three main news bulletins every weekday and the "7 Day package" which consists of three spots a day every for the listener's attention with day of the week within guaranthe launch of all day television.

The increasing trend towards mergers between ILR stations is also encouraging the more effective regional marketing of radio advertising.

The most recent example this month with five stations is also encouraging the more produced in the the national radio sales organisation is optimistic about the future.
"I believe there is a groundswell of genuine interest

in the medium. Commercial radio has been a sleeper in this country but people are begin-ning to realise there is a real opportunity for them to take," said Mr Mallon.

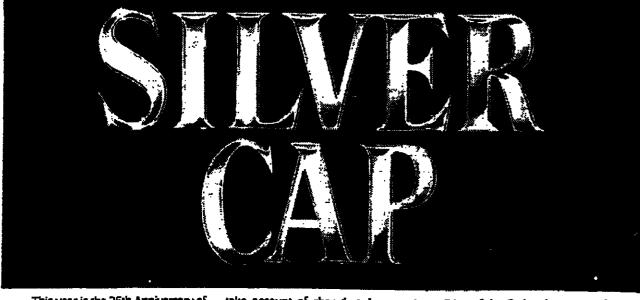
Darling Downs through its British subsidiary Chalford Communications, apart from controlling IRS, has 49 per cent of the voting shares of LBC in London and stakes in 13 other ILR stations. ILR stations.

Mr Malion believes ILR ought to be able to double its share of the advertising cake over the next two or three years.

E LAST THING YOU'LL GET FROM US IS GREAT ADS.

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This year is the 25th Anniversary of the creation of the British Code of Advertising Practice. Since 1961, many changes have taken place in the advertising business and in the context in which the Code exists. The Code of Advertising Practice

Committee has kept the Code under

constant review during this period to

take account of changing times and changing anitudes.

The Code, which is the corner-stone of advertising's self-regulatory system, has become an established element of consumer protection.

If you'd like some more information about advertising's self-regulatory system and a copy of the most up-to-date

edition of the Code, please write for a copy. It's free.

The Code of Advertising Practice Committee, Brook House, Torrington Place, LONDON WCIE 7HN. Tel: 01-580 5555.

on the Cromwell Road, the busiest route in Europe with 70,000 affluent motorists a day idling down it, you will have to

pay heavily, and you will be expected to come up with an

The recent Campaign Poster
Awards showed just how bright
and breezy outdoor can be—and
how the big names are involved.
Allied won the best individual
gold for its Castlemaine XXXX

poster while Beecham took the best campaign, and a silver, for

Can it be targeted to any size of

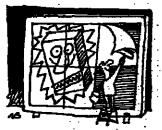
down to one trading estate?

business market-from nationwide

《〈DIRECT MAIL〉〉

imaginative concept.

Oscar's helping hand



OUTDOOR ADVERTISING is on the rise again: that at least is the hope of the owners of the coun-try's 70,000 sites, plus their rivals (and colleagues) in transrivals (and colleagues) in transport advertising. In the peak year 1979, outdoor's share of the total advertising spend rose about 5 per cent. Since then it has fallen slightly, perhaps because the Office of Fair Trading banned British Posters, the

ing banned British Posters, the one stop sales organisation which controlled 40 per cent of the sites in 1981.

Now outdoor has got its act together again. Last autumn it launched OSCAR, a research service which, for the first time, offered advertisers data on the likely audience for every poster site in the country, and last spring the Outdoor Advertising some old names—London & Prospering the Outdoor Advertising same old names—London & Prospering the Outdoor Advertising same old names—London & Prospering the Outdoor Advertising sented—to Radio Rentals for its success in selling more blank tapes by poster.

Outdoor advertising effectiveness Award has just been presented—to Radio Rentals for its success in selling more blank tapes by poster.

Outdoor advertising will be worth around £175m this year, with posters accounting for about £117m, and transport, which is growing more rapidly, to about \$58m\$. It is dominated by the same old names—London & Prosperity for the first time, offered advertising will be worth around £175m this year, with posters accounting for about \$58m\$. It is dominated by the same old names—London & Prosperity for the first time, offered advertisers data on the likely audience for every poster. site in the country, and last spring the Outdoor Advertising Association, which includes all the leading contractors, financed Poster Marketing to promote their medium to pened their ideas. The future place with 48 sheet and 4 sheet

in agencies in recent years. The problems were the difficulty in buying into it cheaply and easily and the lack of research information about what you are likely and allem has a similar computation. were getting for your money.

A spate of specialist buying ter ples system at Shepherds houses, such as Portland, Pinnacle, Concorde and Poster Link (now merged), and Harrison Salinson, has taken the hassle out of booking a campaign, and, is offering advertisery of the strength of the same of out of booking a campaign, and, although it has had its teething

research departments that post-ers can be evaluated. On top No one disputes that this is a extensions to outdoor the cheap medium, and its prices the eye-catching ideas of



Pipeline: This poster gained Saatchi & Saatchi Compton a silver award in the recent Campaign Poster Awards

chunk out of one of its sites on

Westminster Bridge overnight to create the effect of a returned

This was a brave move from one of the heaviest buyers of outdoor advertising. But in recent years the drink and tobacco companies have lost their dominating hold on sites, partly, as was the case with tobacco, through government pressure, partly because the contractors wanted to attract new advertisers.

Cigarettes and tobacco still account for 20 per cent of expenditure and beer 9 per cent but food is now 15.9 per cent and

categories like retailing and financial services are growing

The idea now is that outdoor empt system is now operating in outdoor. To secure a prime site

new advertisers.

is flexible: the old "till cancel-led" days are almost over. If you want a campaign quickly and you want it to run for just a week you can get it—at a price: a pre-the Brick Development Associa-tion showing how outdoor increases brand awareness, and, for Collins Road Atlases, boosts actual sales. The first Poster Marketing Effectiveness

the leading contractors, financed Poster Marketing to promote their medium to advertisers and agencies.

Not that outdoor is without its fans. Its creative possibilities have become much appreciated in agencies in recent years. The problems were the difficulty in invested £Im in a computer-convenience of the contractors.

converts posters into film, Mills and Allen has a similar compu-

ing is offering advertisers problems, it is expected that access to a nine screen 'video' OSCAR will convince media and wall" at Terminal 4 or at Terminal 4 of

On top of these peripheral the eye-catching ideas of agen cheap medium, and its prices the eye-catching ideas of ageninflation. The new data suggests that you can buy an audience through outdoor typically in London for 86p a 1,000 as against the £10 per 1,000 of TV advertising. And now case histories are being prepared, for users like the £10 per prepared, for users like the eye-catching ideas of agentical the eye-catching ideas of agentical

Campaign/Amstrad

Pitch that mirrors the product

"WE HAVE demonstrated year after year that there is a direct after year that there is a direct contribution between advertis-ing and sales and we know how much to put in to get the right level of sales." This is not just any marketing director making this bold statement but Mr Michael Miller of Amstrad, the hi fi and computer company hi fi and computer company which has raised its profits from £1.3m in 1980 to a predicted £75m this year.

Amstrad takes the same direct Amstrac taxes the same cirect approach to advertising that it does to manufacture. It pro-duces very little itself, prefer-reing to import machines from South Korea. It also leaves other companies to develop new other companies to develop new lines knowing that it can secure an enormous business by bring-ing out cheaper versions. This was its approach with the Amstrad 8256 launched just a

Amstrad 6250 intenched just a year ago and now selling over 50,000 units a month. The advertising is handled by Delaney Fletcher Delaney and Delaney Fletcher Delaney and while it will win few prizes it is superbly adapted to the job in hand. The agency began working for Mr Alan Sugar, the man who created Amstrad, early in 1985. It was approached out of the blue and now handles most of the £12.5m advertising spend of the company, a sun that has trebled in the past year.

Much of the money has gone on the successful launch of the

Among the other eye-catchers were Heineken, Swan Vestas, Shredded Wheat—and the FT. Outdoor has come out from the cold, and so it should, given that it is the oldest and most unavoidable of advertising on the successful launch of the 8256, a word processor with many of the attributes of a computer and which staggered the market by selling for £399. This **Antony Thorncroft**

its selling line; "More than a word processor for less than a typewriter."

Most of the advertising is con-Most of the suvertasing is con-centrated on television, going in bursts linked to the arrival of supplies—at certain periods demand has outstripped the machines assistable. The two commercials are aimed at businessmen, and both show off the attractions of the machine while concentrating on its price. A problem for the agency was how to stress the obvious attracnow to stress the covious attrac-tion—the price—without sug-gesting that it was a cheap pro-duct. The light-hearted approach skirts the difficulty. There was also the question of what to call a machine which is

The knowledge that Amstrad was to launch a computer this autumn settled the matter. This is now on the market undercutting IBM dramatically with the line "Competitive with you know who. Priced as only we know how."

The launch of the Amstrad

8256 picked up an award for the best consumer durable of the year. The agency got the for-mula right, by not selling it just on price. There is plenty of sales copy in the press ads in up-market publications, around an eye catching headline. It now faces a similar challenge with the computer with the know-ledge that Amstrad is already plotting its next move,

Antony Thorncroft



Royal Mail

To: Elizabeth Connolly, FREEPOST (no stamp required), Post Office Direct Mail Section,

Please send me your information My company's never used Direct Mail, so we pack on Direct Mail

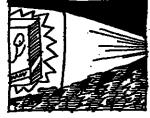
My company's never used Direct Mail, so we may qualify for a first-time user's discount

The businessman's uide to successful

Pick your favourite business-to-business medium



Direct route



the cinema. It may be small in advertising expenditure terms—bringing in not much more than £16m in revenue in a year—but it is packing plenty of incident into its affairs. Perhaps of most importance it is expanding its authorized and its affairs. THESE ARE exciting times for are pushing revenue up 20 per

visits in the UK in the late 1940s the cinema audience is under 35 to just 54m in 1984, attendances and 60 per cent under 25. This are on the increase. British determines the nature of the Film Year. In 1985, boosted advertising, although Rank is attendances by 31 per cent and now making a big play for chilther its six months of this year showed a 12 per cent gain over the locking.

It is able to do so through the snowed a 12 per cent gain over 1985. The cinema is looking towards 80m admissions in 1986. This gives cinema something to sell to advertisers. In addi-

Going to the cinema is becoming fashionable; the industry is being talked about in buoyant terms; a visit is now more

the industry. For years it has been a duopoly and until now. Pearl & Dean took over 60 percent of the revenue and Rank most of the remainder. Then Rank won the conract to provide the advertising in the Star and Classic cinemas, owned by Can-non, from next January; shortly afterwards Cannon acquired: ABC, and Rank gained this enormous slice of extra business, from next July. By then Rank will be bringing advertise-ments to 80 per cent of the

nations cinema screens, a sharp turnaround. A third major change was the disappearance from cinema screens this year of tobacco advertising. Six years ago it provided around 20 per cent of cinema advertising revenue.
The contractors, well aware of
how the wind was blowing, have
made strenuous efforts to
attract new clients and by the time it went the tobacco indus-

try was responsible for about 5 per cent of the advertising. The two most flourishing new

grocery brand and financial services. Brooke Bond, with Red Mountain coffee, Nescafé Weetabix, and Kellogg's Start are just some of the major brands on the screens while banks like NatWest, Barclays and TSB jostle with the building

Electrical goods, publisher especially newspapers, and car are other keen advertisers who

of most importance it is expanding its audience.

After years of remorseless decline, from 450m cinema sion. Seventy eight per cent of the cinema audience is under 25 to just 54m in 1984, attendances are on the increase. British Film Year, in 1985, boosted attendances by 31 per cent and

It is able to do so through the flexibility of the medium. You can book a week's campaign in This gives cinema something to sell to advertisers. In addition all the major cinema owners are refurbishing their houses, and it is quite possible that next year could see an increase to approaching 1,200 in the number of cinema screens for the first time in generations. Going to the cinema is become

Cinema remains a cheap being talked about in buoyant terms; a visit is now more pleasurable—even the quality of the films seems to have improved.

Against this optimistic back-cloth there have been major changes in the organisation of the industry. For years it has been a duopoly and until now.

Chiema remains a cheap medium, with only a few medium, with only a f

Chinese restaurant can book a spot for between £10-£15 a week-but must commit itself to a 65 week contract. Local advertising remains useful bread and butter business (growth around £5m a year) but the future lies with persuading major manufacturers cinema should be added to their schedule. In the past the contractors have been slow to provide a more comprehensive marketing service such as posters in cinemas; vouchers with cinema tickets; couponing in film magazines; and product placement in the actual film-

but this is slowly emerging.
Above all cinema is cheap and selective. "Time Out," for example, has booked a three month campaign through Rank in cinemes in the GLC area for £50,000, the cost of a couple of peak time spots on Thames TV. And it knows it will be screened

Antony Thorncroft

at its target audience.

<u>now answer mese que</u>	SHOUS	<u>s-and stand by for amaz</u>	enie	D
Is your favourite business-to- business advertising medium highly cost-effective in terms of	YES NO	Can you test it economically and get the results quickly?	YES NO	,]
response and conversion to sales?		Can you easily use it to compare the effectiveness of alternative messages?		7
Does it avoid the wastage of other media because it's seen only by businessmen who are likely to be interested in your product or service?		Is it unrestrained by the dictates of size-of-space, length-of-time or copy dates?]
Does it allow you to contact potential customers just as and		Can you save money the first time you use it, by means of a special offer?]
when you choose? Does it allow you to tell your complete sales story, with maximum creativity?		Can you get even greater response from it by using FREEPOST or BUSINESS REPLY—services which themselves offer big discounts the first time you use them?]
Does it reach your target at a receptive moment, with no other advertising alongside?		If you've ticked all the yesse using Direct Mail. Congratu		

send us the coupon.

<u>ADDRESS</u>

POSTCODE

Room 195, 33 Grosvenor Place, LONDON SWIX IEE



Maurice and Charles Saatchi: merger with Ted Bates created the world's largest agency

In the U.S.

Madison Avenue feels the squeeze

AS THE turmoil in the US responses, three from clients of advertising business continues, the merged agencies. The adglimmers of the real issue—fall-nudged clients that they might because of a conflict, Stroh's was unrelated to the ing advertising spending by be "concerned that, at your size, major companies—are visible you won't be important enough major companies—are visible beneath the soap opera of what the Saatchis are up to next. Net-work television advertising by the top 100 American advertisers fell in 1985 by 2.6 per cent to \$6.3bn in the context of a total advertising increase of only 2.7 per cent to \$26.67bn.

to be the villain for its executive changes at Ted Bates and humiliating deliberations over what units to merge, but advertising agencies are begin-ning to realise that they face shrinking budgets from advertisers and smaller profits as clients merge and demand

emphasise their automony and availability. Within days of Saatchi & Saatchi's agreement in May to buy Ted Bates Worldwide for \$450m, one small American advertising agency ran an ad with the tag line, "A non-Saatchi & Saatchi agency."

& Humphrey (RS&H), with annual billings of \$140m, had a full-page all-print ad in the New to medium sized ones.

to them anymore." As much as between \$1bn and \$2bn may switch agencies as a result of mergers, which besides the creation of the world's S.3bn in the context of a total divertising increase of only 2.7 per cent to \$26.67bn.

Saatchi & Saatchi has looked to be the villain for its executive thanges at Ted Bates and together to make Omnicom.

The first of the business RS&H received since the mer-RS&H received since the mergers was for Ibuprin, a new analygesic made by Thompson Medical Company, one of whose main agencies is Saatchi & Saatchi Compton. For RS&H the assignment is not a victory over

cut rates. Agency mot confined to the marauding of aggressive foreigners, as the pace of takeovers in advertising doubled in 1986.

At the same time, the rise of Saatchi in 1986 has also focused those agencies that those agencies that the same time, the rise of Saatchi in 1986 has also focused those agencies that those agencies that the same time, the rise of the Ritz cosmetics, the Chase Manhattan Bank and Smith Corona that the same time, the rise of the Ritz cosmetics, the Chase Manhattan Bank and Smith Corona that the same time, the rise of the Ritz cosmetics, the Chase Manhattan Bank and Smith Corona that the same time, the rise of the same time, the rise o son keeps the rest of its account with the existing agencies. Turmoil there is, as the most

basic human qualities which businesses share, like loyalty and service, are questioned by clients. But Emma Hill, an

York Times with the headline,
"Is your advertising account a victim of mergermania?"

According to Mr Ron Rosenfeld, co-chairman, in its first world. These moves hurt the month the add elicited its constant of the constant

On the staffing front, mergers are causing major personnel changes which can only help smaller agencies. Talented people made redundant or reluctant to work at large agencies have a chance to put their experience and contacts to work for smaller firms. for smaller firms.

Many mid-sized agency owners are themselves veterans of the larger shops. Rosenfeld and RS & H partner Leonard Sirowitz were a prize-winning creative pair at Doyle Dane Bernbach. But they got tired of the bureaucracy and went out on their own 15 years ago.

Mr Stephen Humphrey was a recent recruit who has made a recent recruit who has made a difference to the firm's business. "Historically, the agency had the reputation of a leaky bucket," he admitted. "Now we haven't lost an account for the last two years." Recent campaigns including using middleaged accented sex-therapist Dr Ruth Westheimer for a typewriter commercial.

Such bolstering for the smal- which, ironically, it filmed an ler agencies answers Emma award-winning commercial on Hill's qualm that since most the streets of New York. agencies are started by creative people, they have lacked good managers. Mergers are creating job overlaps, with department heads reluctant to be relegated to an underling again, or rationalisation in the back office, where economies of scale month the ad elicited 11 small and mid-sized agencies, can exist in media buying and

Although claiming the change was unrelated to the merger, Mr Mike Drexler, the media director of Doyle Dane Bernbach, to Bozell, Jacobs, they're often called, but the real competition is in the adventise. on big agencies.

Because of a conflict, Stroh's beer went from BBDO, part of Omnicom, to Grey Advertising, the tenth largest agency with worldwide billings of \$1.7bn and US billings of \$1.2bn.

On the staffing front, mergers

Causing major personnel

Although claiming in the merger, Mr Mike Drexler, the media director of Doyle Dane Bernbach, moved to Bozell, Jacobs, Kenyon & Eckhardt within a week of the merger.

Just as the smaller agencies gain prominence as the advertising business shrinks, so

gain prominence as the advertising business shrinks, so do regional agencies, which are increasingly competing for national business. The Boston-based firm Hill, Holiday Connors, Cosmopulos was named Advertising Age's agency of the year for its campions for national business. The Boston-based firm Hill, Holiday Connors, Cosmopulos was named Advertising Age's agency of the was for its campions for national properties. year for its campaigns for natio-nal accounts like Springmaid

gained national reputations for commercials for the hard hit Continental Illinois Bank ("We work hard. We have to.") and the Wall Street Journal ("The Daily Diary of the American Dream"). Portland-based Wieden & Kennedy started with only a local account, Nike shoes, but the success of the client helped the agency grow and attract the business of Honda Scooters, for

With many changes still to go, the advertising business looks as though its shakeout is following the course of its clients' own mergers, with big agencies for big clients but still plently of little clients and little agencies

Frank Lipsius

Upping of a youthful image

"IMAGE UP"—a popular expression that now resides in the Japanese vocabulary—packs a lot of meaning in Tokyo these days. It was the bright boys of Japanese advertising that sell products by practically avoiding any mention of the products themselves.

There are other creative advertising advertisers whose posters are considered by some to be among over a hundred new watch lines introduced in one year."

Credit spending a relatively recent commercial and social phenomenon here—is also calculated the constant of the products themselves.

There are other creative advertising approaches the most provocative in the world. In fact, it is through transit advertising that a lot of experimental and social phenomenon here—is also calculated the constant of the products by practically advertising that a lot of experimental and social phenomenon here—is also calculated the constant of the products by practically advertising that a lot of experimental and social phenomenon here—is also calculated the constant of the products by practically advertising that a lot of experimental and social phenomenon here—is also calculated the constant of the products by practically avoiding any mention of the products the most provocative in the most provocative in the most provocative in the world. In fact, it is through transition that a lot of experimental and social phenomenon here—is also calculated the most provocative in who coined the term a few years ago, but today, the "upping" of image is a matter bordering on the passionate for the consumer smart and financially secure post-war Japanese.

With so much money to be spent and so much "image" to be generated these days, advertisers find themselves in a advertusers find themselves in a continual scramble for a share of Japan's plentiful disposable yen. "The market is sophisticated and demanding," remarks Kimiaki Tanaka, a director of marketing for Seibu, the trendy, uncontested pacesetter among Tokyo department stores.

"Just a few years ago branded products—especially those with an imported designer name—were enough to attract and hold a steady market. Today, Japanese consumers want highquality, Japanese-made goods that clearly avoid a mass pro-duction/mass market image."

competition is in the advertis-ing. Visually astute and product conscious, young Japanese like to be flattered through advertis-

Wang computers.

New York's share of the nation's advertising has shrunk from 49 per cent in 1974 to 44 per cent 10 years later.

Regional agencies like Fallon McElligott in Minneapolis have gained national reputations for commercials for the hard his control of the new high fashion profile of young Japanese men. As is typical for a number of other magazines published in Japan, the advertising in this latest spate of offerings is far more creative than the editorial content. Subways, too, have become a competitive playeround for commercials for the hard his Mr Barber points to the suc-

either.

the West tells television viewers
"why" and "how," the
"Japanese are much more sensitive to feelings and a sense of
familiarity. "Often, the
approach is to make friends
with the viewer," explains Mr
Barber. "Western advertising
makes the product superior but
Japanese advertising makes it
desirable."

avant-garde.

In one of the most memorable
recent ads, Hollywood actress
Faye Dunaway, clad in an
extraordinary Issey Miyake costume, plays the role of a Bodhli
extraordinary Issey Miyake costume, plays the role of a Bodhli
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extraordinary Issey

Although advertising represents only 1 per cent of Japan's GNP (compared with 2.3 per cent in the US, the largest expenditure in the world), the Japanese are persistently invaded by multimedia overexposure. Dentsu, Japan's largest advertising agency, reports that the average Japanese sees about 75 television commercials per day, most of them 15-seconds in length.

Over 95 per cent of Japanese homes subscribe to one or more newspapers and some 200 new magazines are started up each year in Japan. Last year alone, eight new "men's "magazines targeted to boys between 15 and 25 years old—developed in response to the new high fashion profile of young Japanese men. As is typical for

sit advertising that a lot of "experimental" approaches are tested with an obvious cap-

Parco has built an entire advertising strategy on mood and subtlety rather than an intention to persuade, a mes-sage that last year earned the hip retailer gross sales of VI50hn (6881m) Y150bn (£681m).

But profits in the advertising business are made not so much of dreams as they are of a careful fine tuning to the trends and whims of a volatile market. The days of the traditional Japanese, consumer profile are gone for good as the consumer market here continues to become more finely sectored.

According to Barrington Hill, executive creative director at McCann Erickson-Hakuhado, "The youth market alone has become so extraordinarily fragmented that companies must mented that companies must-sell a unique image in order to retail a multiplicity of products. There's an unbelievable pro-liferation of extremely precise consumer targeting occurring, such as soft drinks advertised to urban girls who turned 16 in February. Or under one brand

ducts themselves.

There are other creative differences in Japanese advertising that now have ad agencies looking at the traditional "hard sell " as well. Comparative advertising between products. for example, rarely ducts. for example, rarely that embrace the that embrace the differences in Japanese are tested with an obvious capative advertising that now have ad agencies looking at the traditional "hard sell " as well. Comparative advertising between products. for example, rarely that embrace the that embrace the differences in Japanese are tested with an obvious capative advertising that now have ad agencies looking at the traditional "hard sell " as well. Comparative advertising between products. for example, rarely that embrace the that embrace the that embrace the every two Japanese aged 18 and every two Japanese advertising that now have ad agencies looking at the traditional "Association notes that agencies have gone over-board with the attraction of easy that the traditional "Association notes that agencies have gone over-board with the attraction of easy that the traditional "Association notes that the product of the produ older has an average of two cre-dit cards of some kind. With the majority of credit purchases going to fashionable goods, designer clothing and interior items, advertising in these areas has also expanded.

has also expanded.

Travel cards, too, are creating a trend for "leisure" and travel related advertising. American Express, Japan's largest foreign credit card company, estimates the number of Japanese holders of its travel cards will reach the million mark in the next two

years. Annual advertising expendi-Annual auvertising expendi-tures in Japan hover around the \$12bn mark, but will no doubt chart a steady rise with the con-tinuing trend of younger, image-conscious consumers entering the marketplace. Direct mail and point-of-purchase promo-tions, unheard of just a few years ago, have also now become popular and profitable strategies in Japan. In a recent development

Dentsu Inc surprised the nation's male-dominated advertising industry with the formation of a new production house, Dentsu Eye, staffed exclusively by women who are filling a vital gap in product planning for women's products.

Rosy Clarke Ms Clarke is General Manager of Naishitt Group/ASI Group in Tokyo and Editor-in-Chief of Trendscape: A quarterly view of the currents shaping modern



Visually astute and product-conscious young Japanese, with plenty of yen in their pockets, are wooed by advertising that engages the cerebral

Campaign/British Rail

Switch to the positive line

HOW DO YOU advertise a product which the public has decided to make a national Aunt Sally? This is the problem for the agencies working for British Rail. They cannot oversell it, making claims which consumers know are palpably untrue. What they can do is to pick out the positives and try to persuade people to think more rationally about the railway service.

service. Yet British Rail has organised its advertising in an irrational way, with two top agencies, Saatchi & Saatchi and J. Walter Thompson, splitting the major part of the business, Inter City, between them, the former trying between them, the former trying to boost business travel and the latter leisure, as well as looking after the corporate image. In practice, BR's Central Advertising Services is on hand to ensure that the same tone of voice is used in all the advertising

nearer £6m through JWT has gone on to television. Both agencies when they took the business away from ABM, were

who creates the advertising at Saatchi, points out, most of the benefits stressed in his advertising—the better legroom compared with plane travel; the BR breakfasts—are unchallengeable. And that Mr Stark says is good enough for the client. He worked for BR at ARM says given business what

He was the man who dreamed year. nearer 15m through JwT has gone on to television. Both agen-gone on to television. Both agen-cles when they took the busi-ness away from ABM, were better railway", similar and profitability are increasing united in recommending that approach) and his work has won on InterCity. The slogan might

the previous campaign based on Jimmy Saville should be dropped: it had run out of steam and the hardly represented the market that British Rail was going for.

Instead the agencies have raised their sights, projecting a being phased out: it was too more glamorous image and hoping that BR's efforts to liven upits staff by sending them to charm school will ensure that it can deliver on the rails the promises in the ads.

Not that the advertising goes over the top: as Mr Jeff Stark, who creates the advertising at Saatchi, points out, most of the benefits stressed in his advertising—the better legroom compared with plane travel; the BR breakfasts—are unchallengeable. And that Mr Stark says is good enough for the client. He worked for BR at ABM; was given business when

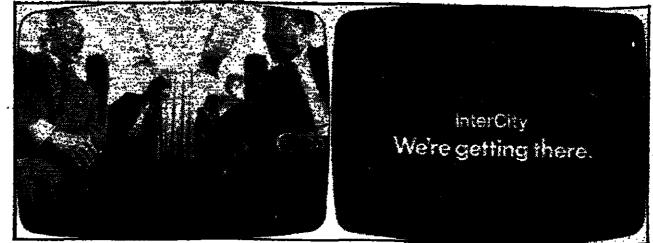
ing Services is on hand to the client. He worked for BR at petitive accounts, its commervoice is used in all the advertising.

Until recently most of the money around £3.5m spent through Saatchi & Saatchi and nearer film through IWT has

go, but the advertising is getting there. But still the contradictions continue. As well as two agencies servicing the same account; a client that stays loyal to an individual creative talent (customary in the US rare in the UK); and an agency which gently knocks one client with prize-winning commercials for another, there is another nove element to this campaign. The client has appointed All Media Services to advise on the buying of its advertising. It tends to use TV commercials for a long time. and its main innovation now will be to back them up with a press campaign which spells out the more practical attractions of train travel. In time the booking of the ads may be done directly

But whatever the politics it working for a nationalised body both JWT and Saatchi believe that they are making their contribution to improving the image of a national joke by using humour, and convincing the most effective ads of the consumers that rail travel it more of a pleasure than a

Antony Thorncroft



The slogan might go but the advertisement is getting there on the InterCity line

Frankfurter Allgemeine Zeitung is read by more decision makers in business and administration than any other German daily and economic newspaper.

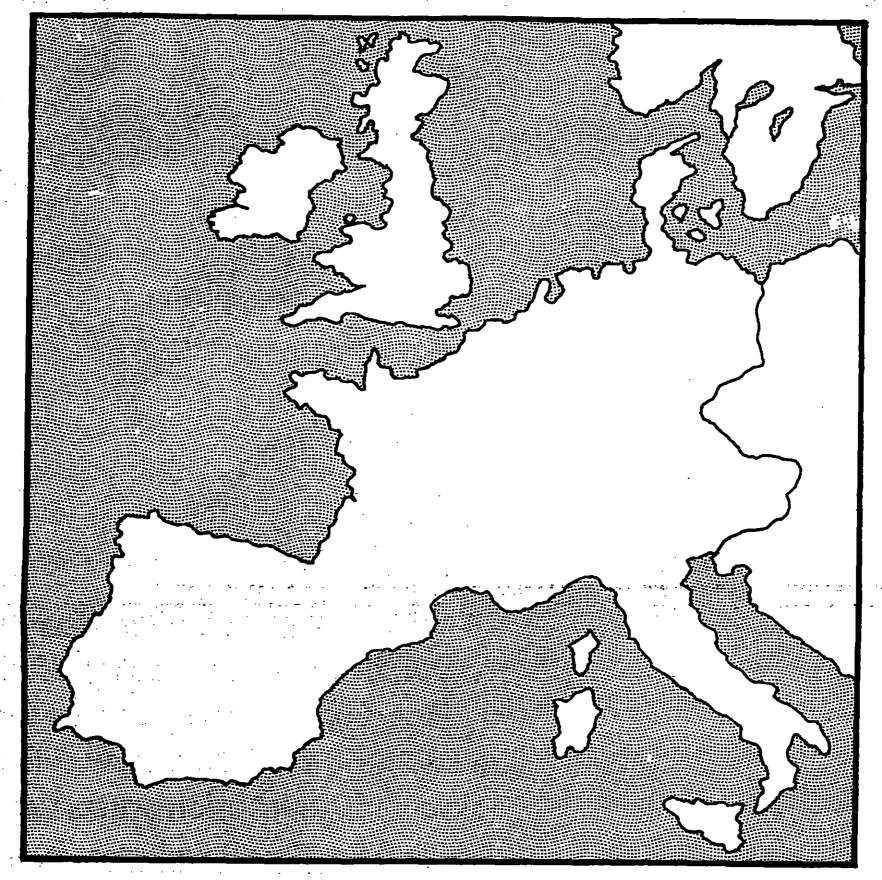


Source: LAE '85 Readership analysis of decision makers in business and administration

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